



#### Index **INTRODUCTORY NOTE** p. 03 1. METHODOLOGY USED p. 05 2. WHO WE ARE p. 07 2.a The founder and our mission p. 11 3. GOVERNMENTAL STRUCTURE **AND ADMINISTRATION** p. 12 3.a Governance and organigram p. 12 3.b Statutory body p. 13 3.c Stakeholders p. 14 **4.COWORKERS WITHIN THE ORGANISATION** p. 19 **5.GOALS AND ACTIVITIES** p. 21 5.a Our commitment in Italy p. 22 **Global Citizenship Education** p. 23 **Fundraising** p. 24 How do we communicate p. 25 5.b Our commitment in Uganda p. 27 WATER SECTOR p. 29 Water programme in Karamoja p. 32 Wash in School p. 33 AGRICULTURAL—LIVESTOCK SECTOR p. 34 **Feeding the communities of Moroto** and Napak district with food and knowledge p. 37 Alito training centre p. 38 p. 39 F-Sure **Learning Centre** p. 40 SOCIO—EDUCATIONAL SECTOR p. 41 **Community Development Centre** p. 44 "Don Vittorione" Youth Centre p. 44 W La Scuola p. 45 Youth vocational training p. 46 Nuyok p. 47 Children at risk p. 48 **LOCAL SUPPORT** p. 49 Case aperte p. 51 **HEALTHCARE** p. 52 **Dispensaries- Health Centre** p. 54 **Projects in numbers** p. 55 6. ECONOMIC AND FINANCIAL SITUATION p. 57 7. OTHER INFORMATION p. 76 8. MONITORING AND EVALUATION p. 79 **Final information**



## **INTRODUCTORY NOTE**

Writing the social report was undoubtedly a chance for all the co-workers at "Africa Mission Cooperation and Development" to examine the operative structure of our organisation with a more scrupulous look in order to understand the new challenges set by the third sector. Indeed both Italy and Uganda have been severely struck by the pandemic.

In Italy awareness and promotional activities resumed to a limited extent.

In Uganda, instead, the anno horribilis 2020 continued into 2021 with:

**Covid-19**. Its progression in the country, albeit limited in terms of official numbers (given the small number of swabs carried out by the health authorities), surged in May 2021, compelling the authorities to reintroduce a strict blockade (including a ban on private cars and motorbikes) on 7 June, which was extended for a further 42 days on 19<sup>th</sup> June, with a curfew from 7pm to 6.30am. Restrictions resulted in a reduction of staff in one office, the closure of markets, the need for prior authorisation by district offices to carry out various activities, and the suspension of inter-district travels. The closure of schools that lasted until January 2022 (a world record for suspension of classes for two consecutive years due to Covid-19!) affected the lives of children and young people, increased cases of early pregnancies and violence, and finally adversely affected the general nutritional status of children, who attended school and were guaranteed breakfast and lunch. This new wave had more repercussions than the first one in 2020: from a health, social and economic point of view, this situation has put the local population in serious difficulty.

Insecurity of Karamoja region due to raids. Cattle raiding, a phenomenon that seemed to have been relegated to the history of Karamoja, resumed during 2019 and became more pronounced over time, until it once again became a particularly relevant phenomenon in the social life of the entire region. Bulletins issued by the Government and United Nations highlight a high number of clashes, injuries and deaths. In the period February-March 2021, 30 injured and 16 dead were reported only in Karamoja. Although the Government strengthened the military presence in the region at the beginning of the year (which also led to an increase in firefights with raiders), the phenomenon has not subsided. Villagers feel insecurity particularly strongly and this limits the possibility of movement, negatively affecting livelihood activities, such as going to work in the fields, or in the 'bush' to collect wood.

We do not go back to the past. Italy seems to be emerging, with difficulty, from the pandemic, thanks to vaccines and the resources allocated to respond to the emergency situation, as well as the dedication and generosity of many. In Uganda, on the other hand, the Covid-19 risk is still growing and it is always the poorest and most forgotten who pay the price.





#### Where to start again

During 2021, our organisation, as happened to many other Third Sector associations, also suffered the negative effects of the pandemic, to which were added those created by the madness of Russia's invasion of Ukraine, which is increasingly affecting not only the European economy, but also African ones.



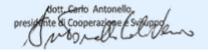
The reduction in donations, which was already evident in 2020, continued in 2021.

Small donations that came from families and those received as a result of the reduced awareness-raising and fundraising activities carried out by the various support groups decreased.

From the economic-financial point of view, some large donations from historic supporters of Africa Mission Cooperation and Development have provided us with the resources to be able to face this difficult period and thus be able to work and implement actions to cope with the difficulties that will inevitably be accentuated with the continuation of international tensions related to war and pandemic.

The strategy defined by the Board of Directors and agreed with the Members' Meeting is to launch a double action: one internal to the organisation, aimed at strengthening and rationalising activities and operational processes, and one external, aimed at relaunching the commitment of volunteers and support groups in order to revive their commitment to witnessing and promoting the organisation's values and solidarity initiatives.

On 2 April 2022, our Movement opened its 50th anniversary year (which will end on 15<sup>th</sup> April 2023). It will be an opportunity to rediscover the passion of our founder Don Vittorione and to relaunch our presence on the ground through: an intensification of meetings in every Italian location where supporters and friends of AMCS are present, aiming at an increase in fundraising activities both through in-person meetings and through actions on social networks, and an increase, in Italy and Uganda, of the activity of presenting development projects to institutional donors, companies and private individuals. An all-round commitment which, precisely on the occasion of the 50th anniversary, we are sure will find the willingness and enthusiasm of the volunteers of the first hour and above all of the new friends and supporters who have approached the Movement in recent years, gaining experience of commitment in Italy and Uganda.







## 1. METHODOLOGY USED

The Social Report that we will be presenting, in compliance with the recent regulations of the Ministry of Labour and Social Policy (art. 14 clause 1 d. lgs 117/2017 and, in relation to social enterprises, art. 9 clause 2 d.lgs 112/2017), wants to serve as a tool of growth for the association and a means to communicate the incessant commitment of our Movement to all the supporters and stakeholders interested in the work of Africa Mission Cooperation and Development. It wants to convey transparent and complete information about the targets, the activities carried out, the resources employed and the results achieved in 2020: these are vital elements to give a complete picture of the effectiveness and the efficiency of the interventions carried out in line with the mission and the values of the association.

The main objective of this Social Report is the sharing of the principles that drive the association, presenting not only 'what we do' and 'where we are actively involved', but also 'why we do it', in other words what fosters the association in pursuing the same path that begun already half a century ago and the incessant evolution: we set new goals that show 'where we want to go' and 'with whom' we would like to share a tract of this path.

This document is thought in continuity with the previous annual social reports, although with a higher degree of depth, offering a complete and detailed report on AMCS. The organisation aims at improving and sharing as much information as possible with all the stakeholders, partners, institutional and private donors, in order to give them the chance to share this long path of solidarity that is about to turn 50 years.

The Social Report 2020 presents the composition of Africa Mission Cooperation and Development, the relationships with the different interlocutors in Italy and Uganda, the active partnerships and sponsors, both institutional and private. The data of the financial statements show the periodical activities of promotion and fundraising and the overheads and are accompanied by short data on the achievements of every activity.

There are 5 main areas that we cover with our activities and projects, each of which is going to be dealt scrupulously within this social report: Education and Awareness Raising Projects (activities conducted in both Italy and Uganda), Water and Sanitation (WASH), the Agricultural- Livestock field, local support and Emergency.





These are fields of intervention where we have grown over the years through a path, moving from providing immediate assistance to developing growth paths, also strengthening the network of partners and stakeholders on the territory. This allows us to deepen technical and innovative aspects and gives relevance to the educational and formative sphere for the purpose of affirming the worth of human dignity and the right of pursuing one's personal goals, while creating a beneficial environment to enhance human and professional abilities, to achieve their own and their family's aspirations.

The projects are in compliance with the Sustainable Development Goals of the 2030 Agenda set up by the United Nations together with the development policies specified by Italy and Uganda and with the international policies.

All the internal representatives in Italy and Uganda have contributed to the redaction of the document, for the collection and processing of information and the definition of contents, following the principles of the guidelines issued by the ministerial directives, which are relevance, completeness, transparency, neutrality, clarity and proficiency in relation to the specific period.

The Social Report 2021 was approved by the ordinary Assembly on the 29<sup>th</sup> of June 2022.

The report does not show any relevant change in comparison with the evaluation criteria used in the previous editions. All the sections required by the legislations have been implemented.

It is published on the website www.africamission.org

For further information please refer to the Director Carlo Ruspantini email: <a href="mailto:carloruspantini@coopsviluppo.org">carloruspantini@coopsviluppo.org</a>





## 2. WHO WE ARE

## Africa Mission—Cooperation and Development—AMCS

The institute for International Cooperation and Development, briefly called 'Cooperation and Development', was established in 1982 as operating arm of Africa Mission (non-recognized organization founded in 1972 by mons. Enrico Manfredini and Don Vittorio Pastori – best known as **don Vittorione**). Since 2013 was also identified with the acronym Africa Mission Movement – Cooperation and Development (AMCS).

**1982 – Cooperation and Development** was established with a notary deed on the 18<sup>th</sup> of June 1982. The recognition of the legal status occurred with DPR. n. 880 of the 28<sup>th</sup> of October 1983, published on the 15<sup>th</sup> of February 1984 on the Official Gazette n. 45, registered at the Corte dei Conti on the 14<sup>th</sup> of December 1983, paper n. 285.

**1983** – On the 9<sup>th</sup> of December 1983 MAE grants the recognition as '**Non-governmental Organization'** (N.G.O), suitable for the cooperation and the international volunteering in compliance with law 49/87 (ex lege 38) that disciplines Italy's public help in developing countries. The eligibility was reaffirmed with D.M. n. 1988/128/004187/2D of the 14<sup>th</sup> of September 1988.

2004 - From 2004 it adheres to the Federation Christian Organisms International Volunteering Service (Focsiv).

**2007** – The Members' Assembly of the 29<sup>th</sup> of June 2007 extends the duration of the association to the 30<sup>th</sup> June 2057.

**2010** – In 2010 the association was registered for VAT n. 01583340334 for the exercise of commercial activity of non-prevalent type concerning the placement and gestion of a photovoltaic system for the energetic needs of the new branch.

**2013** – In 2013, with statutory amendment, it is introduced the possibility of identifying the organization also with the denomination 'Africa Mission Cooperation and Development Movement' and acceptable combinations of the same denominations

**2015** – Cooperation and Development, C.F. 91005980338, was registered in the regional ONLUS register with a registered mail of the 24<sup>th</sup> of February 2015.

**2016** – following the establishment of AICS (Italian Agency for Cooperation and Development) the organization was registered with decree n. 2016/337/000194/2, in the Register of civil society organisations with the identification: **Africa Mission – Cooperation and Development Onlus – AMCS.** 

AMCS is a movement made up of lay Christians, who are committed to living in line with values such as solidarity, sharing, justice, peace, which allows the rediscovery of humanity as the one family of God's children. It is committed, thanks to its two associations, to leave a concrete and perceivable mark of solidarity through projects of cooperation and development plans in Uganda and awareness raising projects within the communities, the support (in particular in Uganda) to missionaries, to the local Church and to associations entirely devoted to the promotion of life.

#### **Statutory activities**

#### **International Cooperation**

AMCS supports, plans and carries out each initiative, plan or cooperation program in favour of the cultural, healthcare, agricultural, commercial, industrial advancement in developing countries.

#### Raising public awareness in Italy

Raising public awareness on all the various topics concerning development, cooperation and cultural, scientific, economic, social and political realities in emerging countries. It aims at raising awareness also on the nature and activities of civilian voluntary service and development cooperation.

#### **Training of volunteers and experts**

It selects, trains and coaches volunteers and experts to send in developing countries, engaging them within the plans, projects and programs.



Premised that Cooperation and Development is a corporate body with full juridical and administrative autonomy alike the association Africa Mission, the bond between the two is born and finds operational basis in the Charisma of its founders: don Vittorione and Mons. Manfredini. From this perspective the two associations complement one another through a harmony of intents and works.

Nowadays the collaboration that is made explicit in the "Africa Mission Movement—Cooperation and Development" is therefore a deep and convinced communion and sharing of spirit and mission between the two associations.

#### **DON VITTORIONE**

He was born in 1926 in Varese. In 1972 he founded Africa Mission together with Mons. Manfredini. In 1982 he founded Cooperazione e Sviluppo. He died in 1994.

Let us never tire of doing good (don Vittorione)

#### **IN MOVEMENT**

#### Going with the aim of:

BE THERE as an act of love

MEET different cultures to be enriched

LISTEN to real and sustainable project

SHARE what one has and is

#### **AFRICA MISSION**

It was founded in 1972 in Piacenza. Its aim is to help populations in difficulty in Africa, other "Third World countries" and Eastern Europe through the support of missionaries already present in the area.

of Cooperation and Development.

#### **PRINCIPLES**

**SOLIDARITY** 

**SUBSIDIARITY** 

PARTNERSHIP

SUBSTAINABILITY

## COOPERATION AND DEVELOPMENT

It was founded in 1982. The association is private and non-profit, recognised as a non-profit organisation with legal personality. It is a NGO that carries out projects in Africa and Italy.

#### **STYLE**

POVERTY sharing the gifts received HUMILITY serving and listening in order to operate

APRON STYLE serving the

last

#### The logo

was created in 1987 by the Piacenza artist Renato Vermi on the instructions of Don Vittorione

C stands for Cooperation (Cooperazione)

D stands for Development (Sviluppo)



The round indicates openness to the world, union, universality.

The stroke is continuous to symbolise the bond between men, with a single opening upwards, towards infinity, to symbolise the bond with the eternal. Inside the C of *Cooperation* is flowing water, the symbol of life, hope and the main activity of Africa Mission - Cooperation and Development.



#### **AREAS OF INTERVENTION**

Cooperation and Development is involved in Italy with activities of education, raising awareness on themes of solidarity, global citizenship education, promotion of national and international volunteering. In Uganda it is engaged in development and emergency projects. In the other African countries the association has intervened when possible and intervenes indirectly by supporting projects managed by local associations or by missionaries permanently active on site.

#### In Italy

In Italy Cooperation and Development carries out mainly activities of global citizenship education and fundraising.

Cooperation and Development has its headquarters in Piacenza with its offices, a conference room, a guest house and a warehouse, and 6 branch offices. Moreover, Cooperation and Development is regionally sustained by 19 groups made up of both informal and active supporters, who periodically organise events and awareness raising projects.

Since 2004 it adheres to Focsiv - Federation Christian Organisms International Volunteering Service and CSV Emilia in Piacenza. The association adherers also to *Laboratorio Mondialità Consapevole*, section of *Laboratorio Economia Locale* of the Catholic University in Piacenza and works together with the Diocesan School Office of Piacenza.



#### Headquarters:

29122 Piacenza, Via Martelli 6,

Tel. 0523/499.424 - 499.484 Fax 0523/400.224

President: Antonello Carlo Venerio Director: Ruspantini Carlo

e-mail: <a href="mailto:africamission@coopsviluppo.org">africamission@coopsviluppo.org</a>
PEC: <a href="mailto:coopsviluppo@pcert.postecert.it">coopsviluppo@pcert.postecert.it</a>
website: <a href="mailto:www.africamission.org">www.africamission.org</a>

#### Branch offices in Italia :

#### Branch of Apsella (PU)

Via O. Nelli, 2 – 61029 Urbino (PU) c/o Parrocchia Santissima Annunziata Contact person: Paci Giovanni Contacts: Pretelli Valentino

e-mail: africamission.pesaro.urbino@coopsviluppo.org

#### Branch of Bolzano

Via Duca D'Aosta, 25 – 39100 Bolzano (BZ) Contact person: Buffa Vigilio, Pagnotta Walter e-mail: africamission.bolzano@coopsviluppo.org

#### **Branch of Bucciano (BN)**

Via Centrale 5 - 82010 Bucciano (BN) Contact person: Ciambriello Giuseppe

Contacts: Parrillo don Antonio – Parrillo Clemente e-mail: <a href="mailto:africamission.bucciano@coopsviluppo.org">africamission.bucciano@coopsviluppo.org</a>

#### **Branch of Procida (NA)**

Via Vittorio Emanuele, 14 – 80079 Procida (NA) Contact person: Costagliola Angelo, Calabrese Domenico e-mail: africamission.procida@coopsviluppo.org

#### **Branch of Treviso**

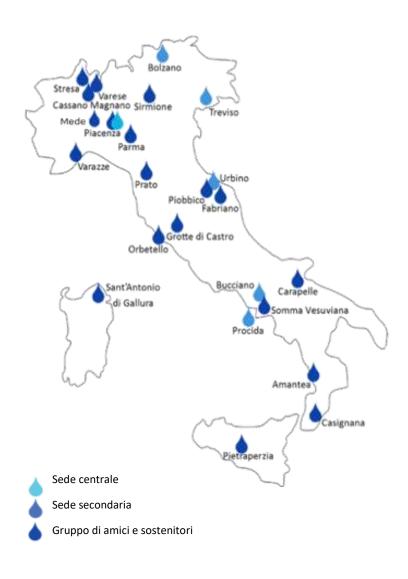
Str. Bartolomeo, 44 – 31100 Treviso Contact person: Vivan Giuseppe Contacts: Buoso Alessandro

e-mail: africamission.treviso@coopsviluppo.org

Branch of Varese (aperta nel febbraio 2020) Via S: Gottardo, 29—29100 Rasa (Varese)

Contact person: Bianchi Carletto Contacts: Bianchi Carletto

e-mail: africamission.varese@coopsviluppo.org





#### **IN UGANDA**

Cooperation and Development works permanently in Uganda through the non-governmental organisation Cooperation and Development (C&D), registered in loco in 1982. Since then it has continued to work in this country trying to improve the living conditions of the underprivileged. The majority of the activities carried out by C&S takes place in Karamoja, where many projects have already been successfully fulfilled, in most cases using funding owned by the

Country Supervisor: Pier Giorgio Lappo

#### Head offices in Africa:

Local office in Kampala: Cooperation & Development Lugogo By Pass, 5 - P. O. Box 7205 - Kampala Local Supervisor: Lappo Pier Giorgio Branch Supervisor: Raisi Cristina

email: africamission.uganda@coopsviluppo.org Headquarters in Moroto: Cooperation & Development

Kitale Road, 25 - P. O. Box 86 - Moroto Branch Supervisor: Chandra Kul

Headquarters in Alito: Cooperation & Development

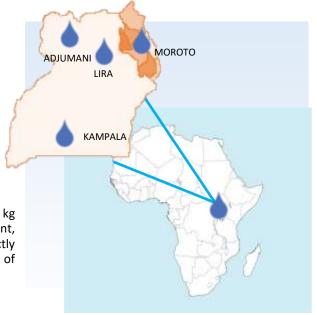
Atan, Avatngwenino Village, Alito Sub-County, Kole District, Lira

Branch Supervisor: Corrà Rossella



#### **EMERGENCY AIDS**

Set ups: 92 air cargos; 871 containers; 45 T.i.r.; over 12.688.737 kg of foodstuffs, sanitary, agricultural and mechanical equipment, school supplies and other basic necessities. All of this is directly accompanied and distributed by volunteers and upon request of emergency interventions previously verified.



#### **WORK AREAS**

Uganda (1980- 2002 – 2003 -2004 – 2007 – 2008 – 2009 emergencies); Ghana and Nigeria (1983 emergency); Mozambique (1984 – 2000 emergency); Ethiopia (2000 emergency); Eritrea (2001 emergency); Angola - Sudan – Tanzania; Rwanda (1984 – 1994, 1995/1996- 1997 – 2000 – 2001 emergencies); Guinea-Bissau – Chad – Zaire – Somalia – Niger – Madagascar.

#### PROJECTS OF INTERNATIONAL COOPERATION

From 1948 to 2010: conduction of a research on the development possibilities of the Karamoja region (Uganda); realisation of 3 projects co-funded by MAE (Italian Ministry of Foreign Affairs) — years 1984-1989-1999- for the drilling and restoration of wells for drinking water, in addition to the drilling of wells with private funds (from 1984 to 2011) and partnerships with the Italian Embassy (UTL), WFP (World Food Programme), the Irish Embassy (from 1984 to 2006), the Diocese of Tombura-Yambio (South Sudan 2007-2010), UNICEF (2009, 2010-2012, 2019), CEI (2015-2017):

- 1.238 new wells drilled in Uganda (mainly in the Karamoja region) and in South Sudan.
- 2.236 interventions of reparation and restoration of existing wells.

1990-2019: construction and support of two dispensaries in Karamoja (of Loputuk and Tapac).

1982-2019: several interventions to support various schools in Uganda and in particular in Karamoja.

1999: realisation of a prevention project for the cattle in Karamoja in partnership with EU (European Union).

Creation of toilet facilities in the city of Moroto and construction of the slaughterhouse (UTL- Italian Embassy funding)

2004: emergency intervention meant to meet the basic needs of displaced people in the districts of Gulu, Pader, Lira (UTL- Italian Embassy funding).

2005-2006: intervention in the field of education and support to disabled communities in Kira (Kampala).

2005-2019: launch and support of a zootechnical laboratory for the safeguarding of herds in Karamoja. 2006-2017: collaboration with agroforestry projects, agropastoral schools for adults and young people with FAO. 2007-2019: projects in partnership with UNICEF-ICCO for the re-integration of women and children in Karamoja.

2007-2013: partnership with D.C.A. for five projects funded by ECHO.
2008-2010: restoration of Moroto's waterworks.
2014-2016: partnership with D.C.A. for a project funded by the European Union regarding the protection and promotion of women's and girls' rights through the prevention and the response to gender-based sexual violence among the communities that practice of female genital mutilation in South Karamoja.
2014-2018: projects funded by UNICEF to grant protection from violence, abuse and exploitation of most vulnerable children in Karamoja.

2014-2016: projects funded by UNDP meant to improve the ability to decrease natural disasters through the communities' engagement and growth.
2017-2019: agrobusiness school for young farmers in North Uganda – Alito (Diocese of Lira).
2018: three-year project co-funded by AICS in partnership with *Medici con l'Africa – Cuamm,* the Catholic University of the Sacred Heart of Piacenza and Meyer hospital to increase food safety and raise awareness among the communities in the districts of Moroto and Napak.





## 2.a The founder and our mission



#### DON VITTORIONE

Vittorio Pastori was born on the 15<sup>th</sup> of April 1926 in Varese, Lombardy. In the early 1950s, Vittorio Pastori opened in his city a renowned restaurant, devoting himself to a thriving commercial activity that kept him busy for 15 years. It was here, in Varese, that Vittorio met mons. Enrico Manfredini in 1966.

The friendship between the two strengthened so much over the years that in 1969 Don Enrico, designated bishop of Piacenza, invited Vittorio to follow him: the caterer accepted with great enthusiasm, quitting his business activity to fulfil the role of Administrative Secretary.

In this period, he got to know some African Bishops. Thus he visited Uganda, Kenya, Tanzania and other countries in the Sub-Saharan continent, being deeply affected by local living conditions and by the tireless work carried out by the Catholic Church and its operators (fathers, nuns, doctors, volunteers).

His awareness turned into an immediate eagerness to concretely help these people. In 1972, he founded with some friends the association AFRICA MISSION and continued his activity of "commuter for charity" between Italy and Africa. At the same time, he founded together with Honourable Giulio Andreotti and Mons. Enrico Manfredini the "Friends of Uganda Committee" to organise an extraordinary fundraising of aids with airs and containers for Uganda.

In 1982 "COOPERATION AND DEVELOPMENT" is founded with the aim of beginning a new phase in his commitment, creating development projects and programs. Hence the first project of drilling 100 wells in Karamoja is

On December the 16<sup>th</sup> 1983 Mons. Manfredini suddenly died in Bologna. An arduous experience for Vittorio, who, however, continued his work and eventually fulfilled a deep and long-awaited desire: on September the 15<sup>th</sup> 1984 Vittorio Pastori is ordained Priest by HE Mons. Cipriano Kihangire, Bishop of Gulu (Uganda).

"Poor people cannot wait. The hungry are hungry now". As a priest, don Vittorio carried on his mission at the service of the hungry and the outcasts without separating spirituality and materiality. When needed, don Vittorio spent long periods in Uganda and later came back to Italy to report what he had experienced to the Christian communities and groups.

In his countless trips to Africa Don Vittorione always looked for missionaries even in most remote places in order to reach the forgotten. In his path of Charity he also met great saints of our time: Pope Paul VI, Mother Teresa of Calcutta, Saint. John Paul II, Don Tonino Bello.

1994 marks, however, don Vittorio's 147th and last trip to Uganda. On September 2<sup>nd</sup> of the same year don Vittorio Pastori died after a long stay at St. Giacomo clinic in Ponte Dell'Olio (Piacenza), bequeathing a grand testimony of life and a lively and active Movement.

#### THE MISSION

Our devotion originates from our Christian faith and from Jesus Christ, in whom we find the realisation of our life.

We support and promote human development in world poorest countries through the promotion of human dignity in all its aspects, with emergency interventions and support to local realities, in particular to the local Church and missionaries, and with development of programs in several fields of the social life in line with the principles of the Christian humanism and the ecumenic spirit, and in full compliance with the freedom of thought and religion.

We support and promote a lifestyle based on the values of universal solidarity and we devote ourselves to awareness raising projects within the Italian communities about the dire problems that afflict poor and underdeveloped countries.



"Courage, you will experience great joy! Do not stop! Do not let yourselves be overwhelmed by unbridled consumerism! Difficulties are always a spur to make us grow! Our Movement has grown in the midst of crosses of all kinds."



## 3. GOVERNMENTAL STRUCTURE AND ADMINISTRATION

#### 3.a Governance and organigram THE NEED **4 FOUNDING PARTNERS:** Carlo Venerio Antonello, don Sandro De Angeli, Giovanni Paci, Daniele Vignola Assembly: 35 members **Arbitration Office Auditors:** President: Carlo Venerio Antonello Carlo Bernardelli, Giovanni Pasquetti, Laura Anna Maria Bassi, Vice president: Giovanni Paci don Maurizio Noberini, Maria Rosa Bossalini Renato Vermi **Board of Directors:** Carlo Venerio Antonello, Giovanni Paci, Valentino Pretelli, Giuseppe Ciambriello, Paolo Strona, Terzo Pagnoni, Carlo Ruspantini Administration Direction **Human Resources** and Treasury **AREA ITALY** AREA AFRICA **COUNTRY FOUNDRAISING SPOKESPERSON ADMINISTRATION AND LOGISTICS PROJECTS COMMUNICATION WRITING GLOBAL HEADQUARTERS HEADQUARTERS HEADQUARTERS CITIZENSHIP IN MOROTO IN ALITO IN KAMPALA EDUCATION**

**PROJECT** 

**SUPERVISORS** 

**RESPONSABILI DI** 

**PROGETTO** 

**RESPONSABILI DI** 

**PROGETTO** 

**SECONDARY GROUPS** 

AND BRANCHES

PROJECTS WRITING



## 3.b Statutory body

| Board of Founding Partners  |   |
|---|---|
| It brings forth the association through the deed of incorporation, it has consultive functions regarding the admission of new members.  | It is composed of 4 founding partners                           |
| Assembly  |   |
| It is summoned from the Board of Directors ordinarily once a year; proposes and gives indication regarding the guidelines of the activities and deliberates on the approval of budgets. | It is composed of 36 members                                    |
| Board of Directors  | Carlo Venerio Antonello –President                              |
| It is composed of 7 members elected by the Assembly.  | Giovanni Paci - Vice president                                  |
| It monitors whether all the general guidelines of the Assembly are  | Valentino Pretelli - Secretary                                  |
| followed, it helps the President in pursuing the objectives of the  | Giuseppe Ciambriello - Treasurer                                |
| association, it manages the corporate assets and writes the annual report. It meets once every two months and remains in office for   | Paolo Strona - Councillor                                       |
| three years   | Terzo Pagnoni - Councillor                                      |
|   | Carlo Ruspantini - Councillor                                   |
|   | In office till the <b>26<sup>th</sup> July 2022</b>             |
| President   |   |
| He/she represent the association, takes care of the general guide-<br>lines of the activity and stays in office for 3 years.  | Carlo Venerio Antonello   |
| Vice President  | First appointment in 2003                                       |
|   | Ciavanai Dani   |
| He/she takes on all the President's powers in case of absence or hindrance and stays in office for 3 years.   | Giovanni Paci   |
| Director  | First appointment in 2003                                       |
| He/she is the presidency's executive officer, assures and coordinates the activity. He/she stays in office for 3 years.   | Carlo Ruspantini<br>First appointment in August 2004            |
| Arbitration Office  | Giovanni Pasquetti  |
| They endeavour to resolve any disputes between members.   | Noberini don Maurizio   |
| The committee stays in office for 3 years.  | Renato Vermi<br>In office till <b>26<sup>th</sup> July 2022</b> |
| Auditors  | Carlo Bernardelli   |
| They check the accounting lawfulness of the administration and verify the Report. The Committee stays in office for 3 years.  | Laura Annamaria Bassi   |
|   | Mariarosa Bossalini   |
|   | In office till <b>26<sup>th</sup> July 2022</b>                 |

Elected offices in the governing bodies of the organisation are free of charge and there are no allowances. In 2021, the Board of Directors met a total of 9 times, also remotely.

The members of the Board of Directors, the President, the Vice President and the Arbitrators did not receive any reimbursement for carrying out their institutional duties.



## 3.c Stakeholders

An organisation develops, operates and grows only if capable of creating human relations with locals, who represent the fundamental pillar for the success of a project.

It is of vital importance the mapping of all legal stakeholders who deal with the activities of AMCS, of the individuals, groups and institutions that work with and revolve around the association.

Crucial is also knowing how to communicate and clearly instil the organisation's mission, the working methods and the objectives. The aim is to encourage and foster taking part in the activities and the sharing of the objectives, to broaden the network of stakeholders, to enhance the organisation with multidisciplinary competences, with new resources and ideas that may improve all the components of the organisation.

#### **INTERNAL STAKEHOLDERS: organisational composition**

| Associative bodies         | Human resources | Territorial groups in Italy and Uganda          |
|----------------------------|-----------------|---|
| Members' Assembly          | Employees       | The branches and local groups (in the list at   |
| Board of Directors         | Partners        | page 9-10) are involved in planning activities, |
| Arbitration Office         | Volunteers      | in promoting values, in awareness raising pro-  |
| Board of Founding Partners | Members         | jects and fundraising campaigns and eventually  |
| Auditors                   |                 | in the involvement of new supporters.           |
|                            |                 |   |
|                            |                 |   |

#### **EXTERNAL STAKEHOLDERS: organisational composition**

| To share a policy of social concern and international cooperation thro  | ough the realisation of projects and training cours   |
|---|---|
| In Italy:  AICS - Italian Agency for Development and Cooperation  Department of Youth Policies and Universal Civilian Service  General Direction Cooperation for Development  Ministry of Foreign Affairs and International Cooperation | Creation of multi-year projects in response to announcements of selection supplied by AICS, DGCS-MAE  Training, preparation and integration of young people for their year of Civilian Volunteering in Italy and Uganda |
| In Uganda:  MoGLSD-Ministry of Labour, Equal Opportunities and Social Development   |   |
| Office of Ugandan Prime Minister  Ministry for Ugandan Gender Equality  | Approbation and support to projects proposed in compliance with national Ugandan policies in several intervention fields  |
| MAAIF - Ministry of Agriculture, Livestock and Fisheries  NARO (National Agricultural Research Organisation)  | Support to research and monitoring activities of projects, in particular in WASH and agro-livestock fields  |
| Ministry of Finance UNICEF Uganda FAO Uganda  | Partnership with international Agencies in<br>the implementation of programs carried<br>out all over the Ugandan territory  |
| WFP Uganda USAID Uganda   |   |



#### Local agencies and territorial bodies

To share the commitment within local communities towards a policy of social concern and international cooperation

| To share the communicitient within local communities towards a policy of social concern and international cooperation |  |  |                           |  |
|---|--|--|---------------------------|--|
| through the realisation of projects and training courses, awareness raising projects, fundraising and education.      |  |  |                           |  |
| In Italy:   |  |  |                           |  |
| Municipality of Piacenza  |  |  |                           |  |
| Municipality of Bolzano Municipality of Bucciano Municipality of Procida Land reclamation authority of Piacenza       |  | Promotion, awareness-raising and fundraising activities (creation of events, support to local initiatives, direct participation) |                           |  |
|   |  |  |                           |  |
|   |  |  | In Uganda:                |  |
|   |  | District of Amudat   | District of Nakapiripirit |  |
| District of Abim  | District of Napak                      | Support and approbation to the implementation of   |                           |  |
| District of Kotido  | District of Kaabong                    | cooperation activities in the several districts  |                           |  |
| District of Moroto<br>District of Nabilatuk   | District of Kole<br>District ofKarenga |  |                           |  |

#### **Universities and Schools**

To exchange experiences and to contribute to projects and training courses in Italy and in Uganda

| To exchange experiences and to contribute to projects and training courses in italy and in ogunda. |   |  |
|--|---|--|
| Università Cattolica del Sacro Cuore di Milano e di Piacenza                                       | Activities:                                   |  |
| Università degli studi di Parma Università degli studi di Perugia                                  | Moulting together in counting out according   |  |
| Università di Lira (Uganda)  | Working together in carrying out operative    |  |
| ISIS "Valceresio" - Bisuschio (VA)   | research; data collection and processing; re- |  |
| Liceo "M. Gioia" - Piacenza  | ports   |  |
| ITC "De Nicola" – Piove di Sacco (PD)  | Counselling in the agro-livestock field       |  |
| Arts High School "B. Cassinari" – (PC)   | Awareness-raising meetings on the Ugandan     |  |
| Primary school "G. Paolo II°"- Vallefoglia(PU)   | Reality                                       |  |
| Primary school "San Lazzaro Alberoni" - (PC)   |   |  |
| Primary school Gadana (PU)   | Remote cultural exchanges between Italian     |  |
| Primary school " De Amicis" - Piacenza   | and Ugandan nursery and primary schools:      |  |
| Primary school "Little England" - Brescia  | letters and drawings from Italy and Uganda    |  |
| Kindergarten "Maria Immacolata" – S. Elena di Silea (TV)   |   |  |
| Secondary school - Carpaneto (PC)  |   |  |

#### **Churches and religious institutions**

To share the commitment within local communities towards the spread of a culture of solidarity and hospitality, of a focus on social issues and international cooperation through the realisation of projects and training courses, educational trips and meant to get to know the Ugandan reality, awareness raising projects and educational projects in loco

| trips and meant to get to know the oganidan reality, awareness raising projects and educational projects in loco.  |  |  |
|--|--|--|
| In Italy: Diocesi di Piacenza e Caritas diocesana Diocesi di Urbino e Caritas diocesana Diocesi di Cerreto Sannita-Telese-S. Agata de' Goti  | Provide support in the implementation of solidarity initiatives  |  |
| CEI (Conferenza Episcopale Italiana) Caritas Italiana Azione Cattolica Italiana Ufficio Scolastico Diocesano Piacenza Bobbio Centro Missionario Diocesano di Biella Diocesan Missionary Centres Italian parishes | Economical support for focused interventions on the Ugandan soil  Awareness-raising projects   |  |
| In Uganda:  Diocese of Moroto - Caritas of Moroto  Diocese of Kotido - Caritas of Kotido  Diocese of Arua - Diocese of Gulu - Diocese of Lira  International and local religious foundations                     | Formal aid for cooperation initiatives in areas of interest of the Dioceses  Operative collaboration in managing structures and project activities |  |



#### Foundations - Banks - Businesses

To respond with concrete initiatives to the solidarity contributions made by foundations, banks and businesses both in Italy and in Uganda in the different fields of intervention, creating a solid relationship of mutual respect and cooperation

Fondazione Campagna Amica

Fondazione Zenone

Fondazione Cattaneo

**Fondazione Cariplo** 

Fondazione Compagnia di San Paolo

Fondazione della Comunità Bresciana Onlus

Fondazione Cassa di Risp. di Pc e Vigevano

Banca di Piacenza

A.S.D. Venicemarathon Club

Bramieri Group srl

Negozio Punto e Virgola di Morciola di Colbordolo

Il Germoglio Snc Di E. Pesce & C.

Blacklemon Srl

Cravedi Produzione Immagini snc

Keep Brave

Matecho International

Musetti Spa

Perini & Perini

Ristorante "La Mamma"

Pfp Pedrini Srl

Gate Gourmet Italia Srl

Trevigroup Srl

Mario Ambroggi sas

Cooperativa "San Martino"

Fundraising activities: sport events, banquets in squares, solidarity initiatives

#### NGOs' networks and federations/ Associations

To share our commitment through partnerships and collaborations in carrying out projects, lobbying and advocacy, raising awareness projects and training on site.

#### In Italy

**FOCSIV** 

CSV dell'Emilia -sez. Piacenza

Coldiretti

Medici con l'Africa Cuamm Ong

Gruppo di Povo

Italia Uganda Onlus

ISP Ong

IPSIA del Trentino

Circolo Aspi S.Franca

Gocce di Vita Onlus

Associazione "Aiutiamo il mondo di padre Marco"

**WECARE Onlus** 

Associazione Ingegneri Senza Frontiere

l'Ovo de l'Asino "IOA" Associazione di Promozione Sociale "APS"

Gruppi Scout Cattolici Italiani

Ospedali di Foggia e Ass. Foggia

Partnership in the creation and implementation of cooperation projects

Exchange of good practice

Creation of specific vocational training courses proposed by FOCSIV group

Fundraising initiatives

Awareness-raising and informative activities all over the territory



#### International

DCA ngo (Danish Church Aid ngo)

KOICA (Korea International Cooperation Agency)

WHH (Welthungerhilfe Uganda NGO)

CRS (Catholic Relief Service)

Good Samaritan NGO

CHBC (Community Home Based Care)

Financing of cooperation initiatives

Partnerships in cooperation projects in various fields

Support in specific project activities.

#### **Newspapers**

To promote and share our commitment through the production and spread of publicity material Avvenire La gazzetta dello sport Avvenire.it Action Magazine Famiglia Cristiana Treviso Today Famiglia Cristiana.it La Prealpina Varese7Press.it TgR Veneto (Rai) Libertà Zerocinque23 Telelibertà Anteprima24.it Liberta.it Acli Trentine IlPiacenza.it Radio Sound 95 Radio Sound Sportpiacenza.it Piacenza24.org Alto Adige Publishing of informative material PiacenzaSera.it Corrierepadano.it and its promotion Il Nuovo Giornale Newtuscia.it Sharing of awareness campaigns Ilnuovogiornale.it Radio gold Partnership in the creation of publicity mate-Corriere Padano Gazzetta di Mantova rial and raising-awareness campaigns Il Biellese Piacenzaonline.it Varese News Lunionesarda.it Il Quotidiano d'Italia Cei news Varese Noi Banca flash Il Giorno Info cooperazione Varese Sport

Varese Report Unimondo.org

Marathonworld.it

Emilia Romagna news 24



#### **INSTITUTIONAL DONORS**





























## **OUR PARTNERS**































Other partners: IRC - International Rescue Committee

**HBC - Home Based Care** 

Catholic Diocese of Moroto

**Catholic Diocese of Kotido** 

**Catholic Diocese of Lira** 



## **COMPANIES, PRIVATE INSTITUTIONS AND FOUNDATIONS**























TREVIGROUP



**Frontiere** 





























## **4. COWORKERS IN THE ORGANISATION**



The following people were consistently involved in the implementation of activities in Italy and Uganda.

| Employees' work tasks in Italy             | Notes   | Year<br>2021 |
|--|---|--------------|
|  |   |              |
| General management                         | (1 full-time employee)                        | 1            |
| Awareness raising and administration       | (3 full-time employees; 1 part-time employee) | 4            |
| Area Uganda                                | (1 full-time employee e 1 part-time employee) | 2            |
| Communication                              | (1 collaborator)                              | 1            |
|  | total   | 8            |
| Country's supervisor                       | Collaborator for project                      | 1            |
| Coordinator Moroto's headquarters          | Collaborator for project                      | 1            |
| Logistic and administration                | Collaborator for project                      | 4            |
| Project managers and project collaborators | Collaborator for project                      | 8            |
|  | total   | 14           |

The employment contract used for the employees is the Collective Labour Agreement for the employees of the commercial sector.

During 2021 the avarage number of employees in Italy was 7 units..

| Type of contract of the employees in Italy | Number | Average numer of units* |
|--|--------|-------------------------|
| Women with a full-time open-ended contract | 4      | 4                       |
| Men with a full-time open-ended contract   | 1      | 1                       |
| Women with a part-time open-ended contract | 1      | 1                       |
| Men with a part-time open-ended contract   | 1      | 1                       |
| Women with VAT number                      | 0      | 0                       |
| Men with VAT number                        | 0      | 0                       |
|  | 7      | 7                       |

| Age-group of the employees | N. |
|----------------------------|----|
| 18-30                      | 1  |
| 30-40                      | 1  |
| 41-55                      | 2  |
| Over 56                    | 3  |
|                            | 7  |

|                       | Yearly minimum | Yearly maximum |
|-----------------------|----------------|----------------|
| Salaries of employees | gross salary   | gross salary   |
| Part time             | 11.978,77€     | 16.574,44 €    |
| Full time             | 13.824,91€     | 41.563,97€     |



#### Co.Co.Co collaborators

The employment contract used for the employees is the Contract of Continuous and Coordinated Collaboration.

In 2021 the average number of Co.Co.Co. co-workers was equal to 9 units: 1 in Italy and 8 in Uganda (expatriate staff)

| Collaborators  | N. |
|--|----|
| Women  | 5  |
| Men  | 4  |
| Total 2021   | 9  |
| Avarage number (in relation to months of relationship) | 9  |

| Age-group of the expatriate staff | N. |
|-----------------------------------|----|
| 18-30                             | 4  |
| 30-40                             | 2  |
| 41-55                             | 1  |
| Over 56                           | 2  |
|                                   | 0  |

| Salaries of the expatriate staff |           |
|----------------------------------|-----------|
| Yearly minimum gross salary      | 10.347,12 |
| Yearly maximum gross salary      | 24.709,92 |

#### **Collaborators with VAT number**

There has not been any collaborator with VAT number neither in Italy nor in Uganda.

#### Volunteers ex Law No. 125

In 2021 the avarage number of volunteers in Uganda with reimbursement of expenses in compliance with law No.125, art.28 c.2, has been equal to 3 units.

| Volunteers ex Law No.125, art.28 c.2                                 |            |
|--|------------|
| Women  | 1          |
| Men  | 2          |
| Total number of volunteers   | 3          |
| Average number of volunteers (in relation to months of relationship) | 2,5        |
| Total amount Reimbursements to volunteers ex Law No.125, art.28 c.2  | 37.126,78€ |

#### **Volunteers of the Universal Civilian Service**

In 2021 Universal Civilian Service projects were started, namely 2 volunteers in Italy and 6 in Uganda. They will finish their experience in 2022.

#### **Interns**

In 2021 we hosted at the headquarters in Moroto a university student for an unpaid internship.



## **5. GOALS AND ACTIVITIES**



#### **EDUCATION AND AWARENESS-RAISING AREA ITALY**

Implemented activities: awareness-raising campaigns, activities of global citizenship education, training courses

Costs: 172,597€ Revenues: 427,854€

#### **COMMUNICATION AND FUNDRAISING AREA ITALY**

Implemented activities: fundraising campaigns and initiatives.

Costs: 21,440€ Revenues: 21,440€





#### **WATER AREA UGANDA**

Implemented activities: drilling of wells and/or restorations, hydrographic basins, systems of rainwater collection, training of pump mechanics and committees for the tratment of wells, awareness-raising initiatives about hygienic norms in the schools.

Costs: 673,913€ Revenues: 528,742€ Beneficiaries: 87,262 people

#### AGRICULTURAL, RURAL DEVELOPMENT AND ZOOTECHNICS AREA UGANDA

**Implemented activities:** redevelopment of agricultural areas, training of professional farming figures and implementation of little enterprises.

Costs: 608,162€ Revenues: 654,395€ Beneficiaries: 4,821 people





#### **SOCIO-EDUCATIONAL AREA UGANDA**

**Implemented activities:** teachers' training, vocational youth education, child protection, raising awareness against violence on women, support to schools and students.

Costs: 528,361€ Revenues: 519,845€ Beneficiaries: 37,249 people

#### **SUPPORT LOCAL REALITIES AREA UGANDA**

Implemented activities: shipping of containers, support to missionaries, schools, orphanages, religious institutes.

Costs: 200,971€ Revenues: 128,371€ Beneficiaries: 5,426 people





#### **HEALTHCARE AREA UGANDA**

Implemented activities: health and hygiene education, support to dispensaries, distribution of vaccines

Costs 2,546€ Revenues: 1,500€ Beneficiaries: 10,345 people

**ACCESSORY ACTIVITIES** 

**GENERAL EXPENSES** 

Costs: 27,267€ (1,1%) Revenues: 16,132€ Costs: 100,530€ (4,1%)

**TOTAL RESULTS** 

Costs: 2,474,420€ Revenues: 2,480,383€ Beneficiaries: 145,103 people



## 5.a Our commitment in Italy

In Italy Cooperation and Development mainly conducts activities of "Global Citizenship Education GCE" and of "fundraising and activities promotion". By "Global Citizenship Education" is meant the activity carried out in Italy, and in the North of the world, of raising awareness towards development problems and of promotion of collective and individual awareness, of an active participation of all the citizens to the eradication of poverty and the building of a fairer and more just world.

Cooperation and Development conducts awareness raising and educational activities:

For children and young people in schools, fostering awareness raising paths in schools on the topics of international solidarity, promoting intercultural paths to draw a simultaneous relationship between children of kindergartens and primary schools in Italy and Uganda, based on the active experimentation, on laboratories and educational projects.

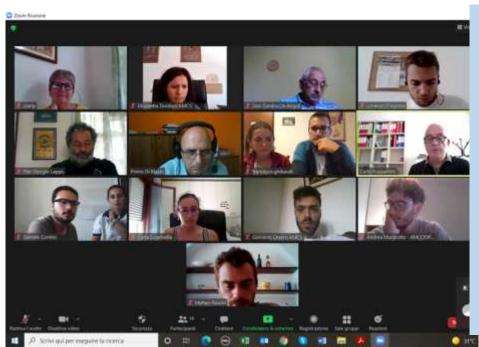
For youth, educating them on the topics of international solidarity and on the particular situation of populations living in northeast Uganda, encouraging their active engagement to carry out awareness raising activities on the territory through training sessions and cognitive trips: "Vieni e Vedi" projects, universal civilian service in Italy and in Uganda with Focsiv.

For all the citizenship, by promoting a culture of solidarity and raising awareness on the problems of northeast Uganda through the realisation of a periodical- project called "Qui Uganda- Anche Tu...Insieme", promoting meetings/events/ events in the parishes, in the squares and building and enlivening local groups of awareness raising.

The negative effect of the pandemic on the awareness-raising, promotion and fundraising activities of Italian Non-Profit Organisations did not end with 2020: a survey carried out by the Istituto Italiano della Donazione reported that 83% of the organisations interviewed estimated a year-end with a collection that was either in continuity with 2020 (around decline compared to the already complex previous Our AMCS also suffered from this negative effect and, although several activities restarted, their volume and intensity remained limited.

Due to Covid-19, the 'Come and See' project, which involves a knowledge trip to Uganda in the summer months, was trips' were organised to bring supporters to 'solidarity visit the Also due to the pandemic, awareness-raising meetings in schools were limited and planned events, from the annual conference to information stalls, were also curtailed.

The guys of the Universal Civilian Service in Italy and Uganda entered service on 25 May and 24 June 2021, respectively, and underwent five weeks of general and specific training in the distance mode.



## **7 BRANCHES IN ITALY** 19 SUPPORT GROUPS

**707 CONTINUOUS VOLUNTEERING HOURS** AT PIACENZA HEADQUARTERS

**524 OCCASIONAL VOLUNTEERING HOURS** 

8 EMPLOYEES and **COLLABORATORS** in PIACENZA

**587 PREPARED COVERS** in PIACENZA FOR MEETINGS AND INITIATIVES

**228 OVERNIGHT STAYS** AT PIACENZA HEADQUARTERS

**1,066 VISITS** AT PIACENZA HEADQUARTERS



## **GLOBAL CITIZENSHIP EDUCATION (ECG)**

Progetti Italia



Awareness-raising campaigns, educational projects for children and students in schools, events, accounts and dissemination initiatives.

The activities included in ECG's work can be traced back to two strategic actions: the first, and also the main one, is the promotion of the projects and initiatives carried out in Uganda through the direct testimony of volunteers and collaborators; the second is the implementation of specific training and awareness-raising initiatives. Overall, the Global Citizenship Education action carried out in 2021 resulted in donations totalling 429,227€ (including donations from campaigns or specific initiatives).

#### SCHOOL/CHILDREN

- -On the occasion of the 50° anniversary of the Movement, which will be celebrated in 2022, an educational path was started up with 5 Italian schools to create a link between Italian and Ugandan students, with the aim of fostering a cultural exchange at a distance that can help overcome stereotypes and promote knowledge and encounters between different realities.
- -Three meetings were organised for three classes of second grade students in Carpaneto (PC) on the ZOOM platform on the topic of the "Right to Food".
- -On 8<sup>th</sup> April a meeting was held on the TEAMS platform with students from the Liceo Gioia high school in Piacenza. This moment was part of the CVS Emilia- Liceo Gioia programme.

#### **CAREER GUIDANCE**

- In June and July, we welcomed **2 university students to our headquarters in Piacenza for 4 weeks**: a student from the Faculty of Economics at the Catholic University of Piacenza, who prepared her final dissertation on our Social Report 2020, and a student from the Faculty of Languages at the University of Parma, who worked on testimony book 'It takes a seed' as part of the project 'Feeding the Moroto and Napak communities with food and knowledge'.
- For UNICATT's 'Charity Home' programme, we took in 2 girls for 4 weeks in Piacenza.

#### YOUTH

- -We provided logistical support and hospitality at our Kampala office to 11 high school students from **Piove di Sacco (PD)** for a trip into Ugandan realties.
- In May, **2 guys** (1 male and 1 female) started their year of Civilian Service in Italy, and in June, **6 guys** (3 males and 3 females) began their Universal Civilian Service in Uganda.

#### **AWARENESS RAISING CAMPAIGNS/INITIATIVES**

- "On the side of the thirsty" is the historic campaign to raise awareness of the right to water for all and to invite people to become campaigners and 'water donors' by supporting the drilling and rehabilitation of wells. During the year 2021, donations related to the campaign amounted to 112,575 euros.
- -We supported, with FOCSIV for the 16th consecutive year, the "Abbiamo riso per una cosa seria" ("We Laughed for a Serious Thing") campaign in support of the Agribusiness School in Alito, Uganda, which received donations of 8,620€.
- -After year of interruption due to Covid-19, the traditional "Food collection" in Bolzano (39th edition) resumed, to which people responded generously and enabled 49 boxes of various foodstuffs to be collected and sent by container to Uganda. Donations in connection with the food collection amounted to 2,250€. Subsequently, with the help of our volunteers, we set up and shipped 5 containers for a total amount of 52,247kg of material and equipment for projects in Uganda. An urgent area expedition was also made for the wells project.
- -The photo exhibition 'Don Vittorione, a sign of Hope' was set up in the parishes of Carbonera (TV) and Mignagola (TV) during missionary month in October. Subsequently, the exhibition was hosted in the AMCS support group in Stresa (VCO) throughout November and December.
- -We continued to join the FOCSIV-CARITAS campaign 'Give us today our daily bread' on the problem of world hunger, which the spread of Covid-19 has exacerbated. In particular, a TV marathon was organised on 12<sup>th</sup> November. At he moment, donations received amount to 1,500€.



Progetti Italia

-"Support for Alito's Farm", a campaign to support the Training Centre in Alito (Uganda) was supported by the Treviso AMCS group, which, in collaboration with the IPSIA del Tentino association, managed to send a Fiat 1300 tractor with subsoil plough, and by the Piacenza "Piacentini per Africa Mission" group and the Bolzano group, which, also thanks to the contribution of the Bolzano municipality, managed to send a Massey Ferguson 80 tractor, an irrigation pump and various equipment for agricultural work. Donations amounting to 14,835€.

-Organisation of a 'Missionary Exhibition' by the AMCS group of Apsella in August at the church of San Domenico in Urbino (PU), which raised donations of 10,500€.

#### **PARTICIPATION**

- -13<sup>th</sup> June, participation in the *'Estate Farnese'* event with a photo exhibition.
- -15<sup>th</sup> September, participation in the 'Feeding the Planet' evening organised by Ingegneri senza Frontiere in Mignagola.
- -5<sup>th</sup> October, participation in *UNICATT's Week of Giving* in Piacenza with the presentation of the booklet 'It takes a seed'.
- -30<sup>th</sup> October, participation in *Buon Vivere 2021*.
- -21<sup>st</sup> November participation in the *Thanksgiving Festival* in Cortemaggiore (PC) organised by Coldiretti with a FOCSIV rice stand.
- -06<sup>th</sup> December participation in the *Volunteer Day* organised by CVS Emilia, contribution to the video *"The freedom of a choice"* made by CSV Emilia.
- -11<sup>st</sup> December at the parish theatre concert "Music without Frontiers" in favour of Africa Mission.

## **FUNDRAISING**

## FUNDRAISING CAMPAIGNS

- -15° edition of the 'Give more taste to solidarity' campaign with the distribution of **103 quintals of lemons and 110 quintals of oranges** in various parts of Italy with the involvement of 214 volunteers. The initiative raised 36,150€.
- -For the 16° consecutive year, the 'Run for Water Run for Life' campaign was carried out to raise funds for the rehabilitation of wells in Karamoja. The initiative linked to the 35° Venice Marathon raised 4,231€.
- -"From the gift comes the gift" is the fundraising campaign launched to offer supporters the opportunity to promote an important way of supporting AMCS, that of testamentary legacies. The campaign is promoted in the periodical magazine and on the website. Bequests of 40,553€ were received during the year

#### **FUNDRAISING INITIATIVES**

- -On Saturday 20<sup>th</sup> November and Sunday 21<sup>th</sup> we took part in the "Rasa Christmas Lights" initiative in Varese. For the occasion, with our friend and chef Antonio Anzalone from the AMCS support group in Procida, we organised a stand with culinary products to raise funds for cooperation projects in Uganda, which raised 500€. An exhibition of Ugandan pictures and handicrafts was also set up to remember volunteer Ornella Colombo.
- -"Unique Piece" campaign to promote AMCS activities by proposing Ugandan handicrafts to be kept as a sign of sharing and friendship or as gifts to friends for events or ceremonies in support of Ugandan artisans. During the year, the initiative raised 6,419€.

#### **Fundraising in brief**

3 fundraising campaigns

2 fundraising initiatives

SDG: 16 - PEACE, JUSTICE and STRONG INSTITUTIONS

**COSTS** 21,440€

# Global Citizenship Education (ECG) in brief

- 4 meetings on 'global active citizenship' in schools
- 24 young people involved in work orientation programmes
- -14 cultural and sports events, exhibitions and participations, awareness-raising campaigns at events organised by other associations
- 5 containers loaded and shipped

SDG: 4 - QUALITY EDUCATION SDG: 16 - PEACE, JUSTICE and STRONG INSTITUTIONS

**COSTS**: 172,597€







## How do we communicate

- Two objectives were set for 2021: the first was to consolidate the path of renewing the communication tools of
  Africa Mission Cooperation and Development, while the second was to lay the foundations for the celebrations of
  the 50th anniversary of the foundation of the Movement.
- As for the magazine 'Qui Uganda Anche Tu Insieme', four issues were published in 2021, in March, June, September and December, for a total of about 25,000 copies printed, of which 22,609 were sent by post. The graphical and content revision begun last year with the collaboration of graphic designer Renato Vermi and various collaborators has continued: among the main new features introduced are the introduction of the 'Brevi dall'Uganda' page, which collects both the latest news about the country and direct references to the news published on our website that is not covered in depth in the magazine, and the creation of an ad hoc column, 'AMCS Community', to highlight the activities of the groups and the real community of the Movement operating in Italy and Uganda. Also new in 2021 was the introduction of the illustrated history of the Movement by Renato Vermi: four cartoons in each issue that recounted the origins of Africa Mission Cooperation and Development, the figure of founder Don Vittorione Pastori until his death, and the activities that began in the 1970s, 1980s and 1990s. The graphic revision has been pushed further with the aim of lightening the layout of the pages, filling them with testimonies and voices of collaborators, volunteers and beneficiaries of the Movement's activities told through the storytelling method. The printing is still by Printall.
- The graphic revision was also confirmed in the newsletter: 11 were sent out every first day of the month, reaching 1,362 people.
- In addition, there are 3 DEMs (special newsletters) dedicated to civilian service, the 5x1000 campaign and Christmas greetings sent in January, June and December respectively.
- The drafting of circulars for the Movement's groups, reintroduced from last year as a tool for periodically updating them on the activities carried out, the results of projects and campaigns underway, continued: three were sent out in May, September and November.
- To highlight the work of collaborators and volunteers, but also the resumption of activities both in Uganda and in Italy through the groups, 22 press releases were sent out.
- 134 articles were published in local and national print and online newspapers in Piacenza, Varese, Bolzano, Milan, Reggio Emilia, Venice, Ivrea, Rome, Treviso, Avellino, Benevento, Trento, Padua, Pesaro, Fano and Urbino.
- On the website www.africamission.org, 68 news items concerning the different offices of the Movement were published, which were then relaunched on social networks, as well as the issues of 'Qui Uganda Anche Tu Insieme', which can be browsed through in a separate section, and the testimonies of volunteers and operators.
- Regarding our presence on social media like Facebook and Instagram, 183 posts have been published on Facebook and 400 on Instagram for an average number of one/two posts per day, monitored through a cross-media social editorial plan. 7,338 and 958 were the followers, who in both cases are generally between 25 and 34 years old and live almost all in Italy, although there is also interaction from the UK and Uganda. Every month on Facebook there are about 2000 interactions with the posts and 10 new followers who are 66% women and the rest men, mainly between 25 and 34 years old. On Instagram the 66.9% of followers are women and only the 29.7% men. The most represented is the age-group 25-34 years old (47.2%). 150 profiles are followed on Instagram.
- On Twitter we have 666 followers who come mainly from Italy, Uganda and the UK. Following are 2,114. 320 tweets per month were published by around 3,250 people.
- Our YouTube canal counts 100 subscribers and 21,000 visualisations.
- During 2021 the book "Ci vuole un seme" was published. It was realised by Africa Mission Cooperation and Development and by Cuamm Medici with Africa, collecting 18 testimonies of "Feeding the communities of Moroto and Napak district with food and knowledge" project beneficiaries. That project was funded by Italian Agency for Cooperation and Development (AICS) and realised in collaboration with: the Catholic University—Piacenza branch, Informatici senza frontiere, Fondazione ospedale pediatrico Meyer. Based on the editorial product, an e-book was also produced to be disseminated online and on the social channels of the movement
- At last, the rich programme of the 50th anniversary celebrations of Africa Mission Cooperation and Development from April 2022 to April 2023 was implemented through events, exhibitions, conferences, lectio magistralis, refresher courses, parties in the various Italian and Ugandan venues





## ON THE WEBSITE

#### **WWW.AFRICAMISSION.ORG**

68 NEWS ITEM HAVE BEEN PUBLISHED. THE WEBSITE IS THE "CALLING CARD" OF OUR ORGANISATION. THE WEBSITE IS BILINGUAL (ITALIAN AND ENGLISH) AND ADAPTS TO ANY DEVICE.



#### **QUI UGANDA - ANCHE TU INSIEME**

IT IS THE MAGAZINE OF THE MOVEMENT THAT HAS REACHED 4,842 PEOPLE PRINTING 24,210 COPIES.

THE CONTENTS OF THE MAGAZINE ARE EDITED BY THE STAFF OF PIACENZA IN PARTNERSHIP WITH THE BRANCH OFFICES AND STAFF IN UGANDA.

GRAPHIC DESIGN BT *RENATO VERMI* AND PRINTING BY *PRINTALL*.



WE PUBLISH AT LEAST 1 POST ON A DAILY
BASIS, FOR AN APPROXIMATE TOTAL OF 483 POSTS
EVERY YEARS.

#### 7,338 LIKES WERE REACHED BY THE END OF 2021.

FOLLOWERS ARE GENERALLY BETWEEN 25 AND 34
YEARS OLD AND NEARLY 66% OF THEM ARE
WOMEN, THE REMAINING 34% ARE MEN.
MAJOR INTERACTIONS COME FROM ITALY,
UGANDA AND THE UK.



666 FOLLOWERS IN 2021 170,000 TOTAL VIEWS.

AGAIN, THE AUDIENCE IS PREDOMINANTLY FEMALE, AS IS THE AGE GROUP.

THE COUNTRY THAT MOST FOLLOWS THE PROFILE IS ITALY, FOLLOWED BY UGANDA AND THE UNITED KINGDOM



**11 NEWSLETTERS** HAVE BEEN SENT OUT AND HAVE REACHED 1,300 PEO-



**22 PRESS RELEASES** HAVE BEEN SENT OUT TO THE LOCAL AND NATIONAL PRESS



#### 958 FOLLOWERS UNTIL DECEMBER 2021 400 POST PUBLISHED

66.3% OF THE AUDIENCE ARE WOMEN AND 29.7% ARE MEN.

THE AGE RANGES STAYS BETWEEN 25-34 YEARS OLD (47.2%).

THE MAJORITY OF THE FOLLOWERS ARE REGISTERED IN ITALY (84%) AND IN UGANDA.



**3 DEMs** (SPECIAL NEWSLETTER) H AVE BEEN SENT OUT FOR:

- CIVILIAN SERVICE
  - 5X1000
- CHRISTMAS CAMPAIGN



134 ARTICLES ON PRINTED PAPER OR ONLINE. THEY HAVE BEEN MAINLY PUBLISHED BY REDACTIONS OF PIACENZA



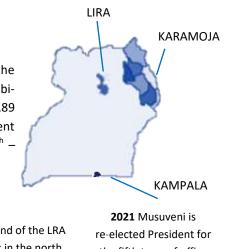
100 SUBSCRIBERS E 174 VIDEOS PUBLISHED. 21.000 VIEWS

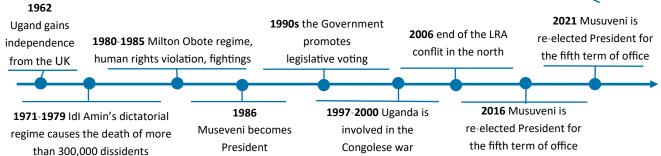


## 5.b Our commitment in Uganda

#### **Context**

The Republic of Uganda is landlocked country located on the Equator between the Rift Valleys between Eastern and Central Africa. The country has 42.860.000 inhabitants (2017). According to the UNDP's rating Uganda is ranked 159<sup>th</sup> out of 189 countries. This classification is calculated on the basis of the Human Development Index in Uganda which is around 0,528 (Italy's Index is 0,88 and is ranked 29<sup>th</sup> – Norway 0,954 and is ranked 1<sup>st</sup>). The life expectancy in Uganda is 63 years.





The majority of our projects are carried out in Karamoja, a region in north-east side of the country. Thanks to these interventions we are able to contribute to many sectors, such as water, healthcare and socio-educational sectors. Since 2017 we are active in the north of the country, more specifically we are in Alito (Lira) with our Training Centre, a centre of agricultural training and breeding. In the northeast we have started in 2019 an initiative of multisectoral support to south -Sudanese refugees and to the local population in the district of Adjumani. Finally, in the capital Kampala and surroundings we support several agencies and local institutes whose primary aim is to take care of the most vulnerable in

#### **KAMPALA**

Kampala is the capital of Uganda. It lies on the shores of Lake Victoria and has **1.353.000** inhabitants (in the urban area). Kampala is **literally split** in two because of social inequalities. On the one hand there is the richest urban area and on the other hand there are the slums, urban settlements densely populated, characterised by crumbling buildings and wretched living conditions below the minimum standard of survival. **The sanitary conditions are extremely precarious.** 

#### **KARAMOJA**

Karamoja is a Ugandan region in the **north-east** of the country and it is divided into 9 administrative districts: Abim, Amudat, Kaabong, Karenga, Kotido, Moroto (the Regional County Seat), Nabilatuk, Nakapiripirit and Napak. It is a dry plateau and the typical vegetation is the **savannah**. The population is estimated at **1.200.000 inhabitants** and the majority is devoted to the seminomadic pastoralism, unlike the majority of the Ugandan who are settled farmers. There are only two seasons, the rain season and the dry season. Rainfalls are concentrated in 4 months of the year and the are receives in average nearly 800 millimetres of annual rains.

Comparing national data here the life expectancy is 48 years, the average age is 15 years and the Human Development Index is equal to 0,18. The decisions taken within the Karimojong society are taken collectively by the elders and exclusively by men. Women take care of the household, childcare, construction of huts, food procurement and preparation, farming, water and wood supply and the sale of livestock products. The most affected are the young: only 27% are literate, 2 million children are orphaned because of AIDS, 77% of children between 6 and 12 years old do not go to school.

#### **ALITO, DISTRICT OFI KOLE**

Alito is 25 km from Lira. The area was in the past devastated by the presence on the territory of the LRA (Lord Resistance Army), the rebel army guided by Joseph Kony. Thanks to favourable climate conditions, **this area lends itself well to agriculture**, yet many young people flee in search of a better future to the cities.



During 2021 our association has been involved in **18 projects**, in five fields of intervention, reaching **145,103 people**.

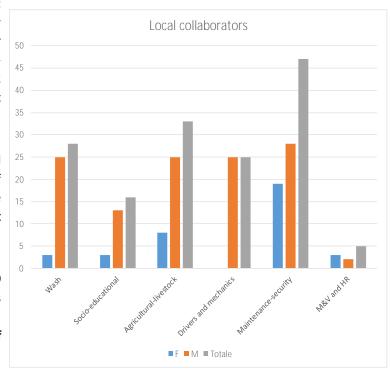
For the implementation of 24 projects, C&S has partnered with::

- 14 expatriate collaborators,
- **4** volunteers, **6** youths in Civilian Service and **1** university internal, who spent longer or shorter periods in Uganda, serving the various projects.
- 154 local collaborators (118M-36F): 10 in Kampala, 133 in Moroto e 11 in Alito.

Local collaborators are divided into the different fields of intervention as follows: 25 in the water sector (25M-3F), 33 on agricultural sector (25M-8F), 16 on socio-educational sector (13M-3F), 5 (2M-3F) in Monitoring&Evaluation and 72 (54M-19F) distributed in various tasks to support the projects, maintenance and security of our 3 sites

As far as their educational background is concerned, just over **1/3** of the total number of employees have attended university, **36** have attended vocational courses, **40** have at least attended either primary or secondary school, and **14** have no qualifications at all.

In addition, our offices in Uganda welcomed **19 guests and visitors** (ambassadors, representatives of other agencies...), including two experts for a monitoring mission, for a total of **4,740 days of hospitality** for all the people who, in various capacities, were hosted in the Ugandan offices.



# <u>Elements/factors that may compromise the achievement of institutional purposes and procedures put in place to prevent such situations</u>

The evolution in a negative direction of the security situation in Uganda (mainly due to Covid-19 and its effects on the health, social and economic system of the lockdown that practically lasted for the entire year 2021) prompted the CDA to proceed with an adjustment of the various operational procedures, with the aim of improving the tools useful to prevent and better manage risk or critical situations.

The path started in 2020 with the publication of the Code of Ethics (Code of Ethics\_rev.00\_del\_15102020) continued in 2021 with the adjustment of procedures:

- Procedura molestie\_rev01\_150321
- Procedura parità genere rev01 150321
- Procedura child protection\_rev01\_150321
- Monitoraggio&Valutazione rev01 150321
- Documento di gestione della privacy AMCD rev01 130321
- Piano sicurezza\_UG\_rev. 01 del 15.09.2021







# WATER & SANITATION (WASH)



#### **International policies**



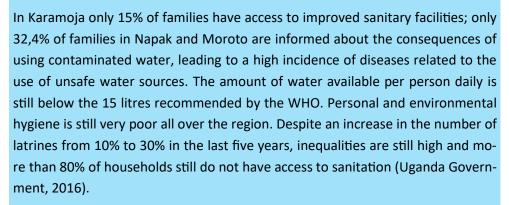
In developing countries 80% of infections results from the consume of unclean water and poor hygiene habits: the use of unsafe water sources (superficial and contaminated water), inadequate sanitation and poor hygiene are among the main causes of cholera diffusion and infectious and tropical diseases (WHO, UNICEF 2015). The UN 2020 report on Sustainable Development Goal 6 of the 2030 Agenda, that ensures the availability and sustainable management of water and sanitation for all, shows that the situation in the WASH sector is still critical today: despite the progress made in recent decades, one third of the world's population does not have access to safe drinking water, two fifths do not have facilities to wash their hands with soap and water, and more than 673 million people still defecate in the open. The Covid-19 pandemic has showed the importance of good hygiene practices to prevent and control infections.

#### The world situation



Worldwide **783 million people** have no access to drinking water, 319 million of whom live in the Sub-Saharan Africa: 84% live in rural areas and practice subsistence farming (WHO, UNICEF 2010). Population growth in Africa has made the already scarce and insufficient supply of water resources more difficult. Sub-Saharan Africa is among the regions that are most in need of increased and improved access to clean water sources: two-thirds of the population uses surface water, from rivers and wells, which is often contaminated, uncontrolled and therefore at high risk of transmitting endemic diseases (WHO, UNICEF 2015).

#### Our contribution





AMCS has been intervening since its foundation to support rural populations, particularly in north-eastern Uganda, to ensure safe water sources and adequate sanitation services, in line with **Sustainable Goal 6 of the 2030 Agenda**. AMCS's work is not limited to drilling wells and constructing sanitation facilities but is based on a sustainable approach that includes continuous training by staff in the field of good hygiene practices both in schools and at community level. The creation of *Water User Committees*, namely Water and Sanitation Management Committees, allows to shape a greater sense of ownership and responsibility for the projects and ensures their sustainability.





Since 1983 in the WASH sector the programme "Integrated intervention for the technical and sustainable improvement of the well maintenance and rehabilitation system in the Karamoja region" has been active and has affected 2,336,009 people and rehabilitated 2,335 wells, and the well drilling programme has allowed the creation of more than 1,292 wells and has affected 1,274,580 beneficiaries from 1983 to 2019. The second part of the UNICEF-funded program "Wash in School" project is currently underway: the main activities concern training on good hygiene practices and involve primary and secondary schools for a total of 42,350 students.



## Our strategy in the mid to long term

The AMCS **intervention strategy** in the WASH field therefore includes not only the drilling and restoration of wells or the construction of latrines, but also and above all the involvement of the local population through **training** in good hygiene practices, the transmission of **technical knowledge** for the proper management of water resources and the creation of Management Committees, in **collaboration** with local institutions and stakeholders in the area to encourage the development of greater awareness for the protection of human health, both within children and adults.



#### Coherence with national and international policies

This approach is in compliance with the Sustainable Development Goals of the 2030 Agenda (in particular: SDGs 3 and 6), with the program plan of the Ugandan government "The Third National Development Plan (NDP II) 2020/21-2024/25", in particular with Goal 4: "Improve the productivity and social wellbeing of the population by increasing the access to safe water and improving basic sanitary facilities", and with Uganda Vision 2040 in point 4.1.9. concerning the WASH sector.

Moreover, the intervention of AMCS is in line with the **Water and Environment Sector Development Plan 2015/16**- **2019/20**, in particular with the strategic goal n.1: "Provide access to drinking water and sanitation, under management and ownership of users, to 79% in rural and 100% in urban areas by 2020, with 95% of facilities functioning and in use by women and men", with the **Water and Sanitation Gender Strategy 2018-2022 (Ministry of Water and Environment, Uganda)**, in particular with the strategic goal n.3: "Economical empowerment through access, use and equal control of water utilities and sanitation".

AMCS approach is finally in line with the Plan AICS-DGCS for the efficiency of interventions 2020-2022.



## WASH PROGRAMME IN KARAMOJA



Ensure availability and sustainability of water resources in the Karamoja region through drilling and rehabilitation of water wells and other water reservoirs.

In Karamoja's semi-arid territory clean water sources are vital for people, cattle and agriculture. To reach them women and children have to walk several kilometres with heavy jugs to carry. Furthermore, with the prosecution of the pandemic, even in 2021 it was a significant deterioration of this inconvenience. The movement of people from arid to more fertile zones makes necessary drilling new wells. For 50 years Africa Mission has been committed fighting against thirst drilling and restoring new wells. Efforts are made to promote the easy access to water and even intervention in education sector, training hand-pumps mechanics.

The main aim is to increase the availability of drinking water per capita from the current 10 litres per day to 20 through *Water Programme in Karamoja*, which includes:

**DRILLING** of new wells. Drilling locations are chosen on the basis of several factors: direct demand from the villages, requests from facilities (health centres, schools, etc.) or if the donor asks the drilling of a specific area. The aim is celebrating 50 years of our organisation drilling the 1300th well.

**REHABILITATION** of non-functioning wells through the reactivation and maintenance of accessible sources of drinking water. From villages and schools come warnings about the misuse and even interrumption of wells.

"The right to water is an indispensable condition for a human and dignified life. It is a prerequisite for the realisation of all other human rights" (UN, 2002).

#### **Achieved results**





#### **PROJECT OBJECTIVES**

**General objective:** improve the living conditions of the population by increasing access to drinking water.

**Specific objectives:** increase the availability of water sources, train committees for a controlled and sustainable management of water infrastructures and to improve hygiene and sanitation at a community level.

#### WATER PROGRAMME IN KARAMOJA

**DURATION:** December 2020—December 2023

#### **TARGET BENEFICIARIES OF THE PROJECTS:**

**Direct beneficiaries – 44,912** people reached with drilled wells and rehabilitated wells.

**SDG**: 6- CLEAN WATER AND SANITATION

COSTS: 501.057 €

#### **DRILLING AND REHABILITATION**

**CO-FUNDED BY:** donors of AMCS



#### **IN PARTNERSHIP WITH:**

Diocese of Moroto and Kotido Administrative districts in Karamoja





## **WASH IN SCHOOL**



Improve hygienic and health conditions in schools, ensuring access to safe water sources and promoting training and awareness-raising activities.

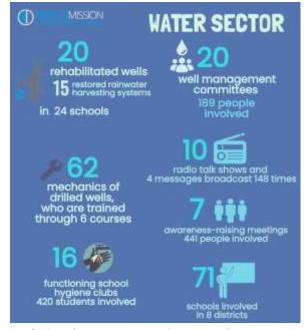
In the Karamoja region hygienic-sanitary situation and the access to drinking water in schools is insufficient. In 2018 the Ministry of Education and Sport declared that, because of the inadequate functioning of wells, one third of schools (80) do not have a safe source of drinking water, 83% of rainwater harvesting cisterns are inoperative, 36,9 % of schools have no water nearby. Moreover, the majority of the school latrines does not respect the standards.

This is context for the projects "Wash in school" financed by KOICA (Korean cooperation) in partnership with UNICEF. Started in 2019, it has amplied year after year. Initially, the number of schools engaged were 20 in 2 districts and then in 2021, 77 in 8 districts, all in Karamoja.

The improvement in the hygienic and health conditions will be achieved through training and raising-awareness activities, even those concerned the Covid-19 emergency. AMCS will enhance the level of consciousness and will encourage action through a participatory and collaborative approach with already existing structures, through the creation of health clubs and engaging teachers and people in villages. The major topics being handled are: handwashing, correct use of latrines, management of the menstrual cycle, management of drinking water, but even violence, child abuse and gender inequality.

Moreover, there will be several rehabillitation interventions of wells and tanks for rainwater harvesting, which are in schools for surrounding comunities.

#### **Achieved results**



For further information visit our website: www.africamission.org



#### **PROJECT OBJECTIVES**

**General objective:** enhance knowledge and capacity in managing WASH services by promoting good practice on hygiene and health in schools; enhace and improve the access to hygiene and health tools.

**Specific objectives:** improve the knowledge and skills of all stakeholders in schools; organise training for pump mechanics; repair rainwater harvesting systems and rehabilitate wells in schools.

**DURATION**: February 2021 – January 2022

#### **TARGET BENEFICIARIES OF THE PROJECTS:**

**Direct beneficiaries** – 71 schools; 42,350 students, 32 Parents-Teachers associations, 32 Committees for school and 20 water management Committees, 32 governing bodies in schools, 16 School Health Clubs, 62 Associations of pump mechanics.

**Indirect beneficiaries** – students' households, the communities around the schools.

**SDG**: 4- QUALITY EDUCATION

**SDG**: 6- CLEAN WATER AND SANITATION

**COSTS:** 172,856 €

**FUNDED BY:** 



#### IN PARTNERSHIP WITH:

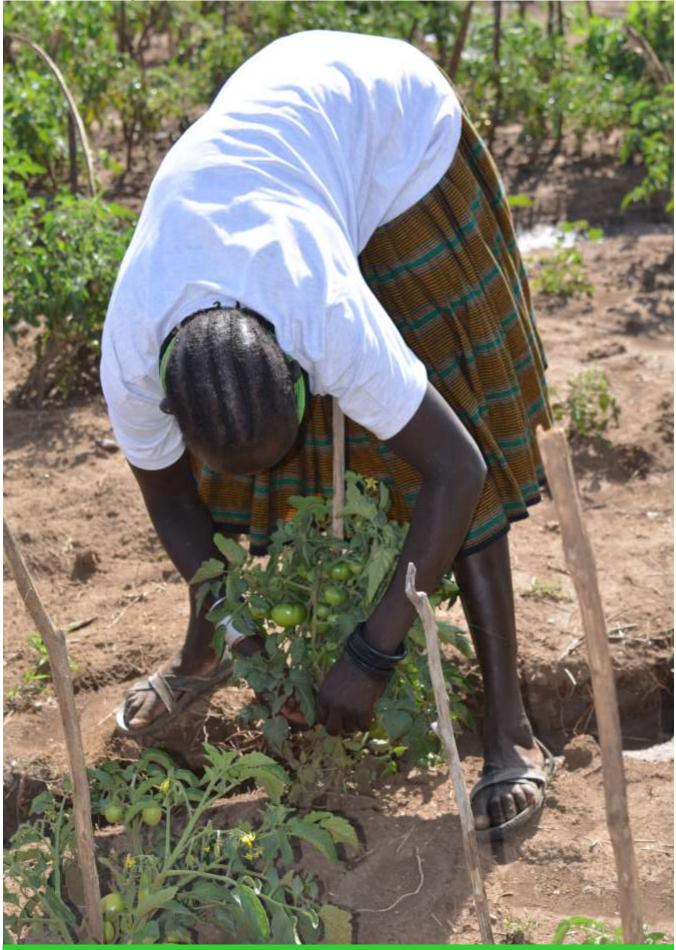




Karamoja's districts



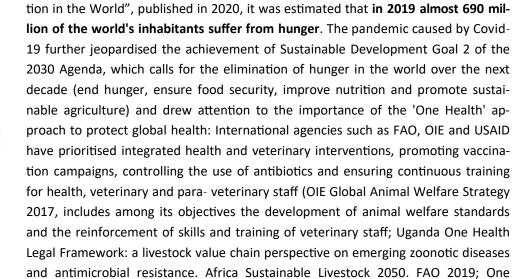




# AGRICULTURAL – LIVESTOCK SECTOR



#### **International policies**



Health Zoonotic Disease Prioritization for Multi-Sectoral Engagement in Uganda,

In the latest UN report on global food security "The State of Food Security and Nutri-



#### The world situation

USAID-CDC 2017).



In percentage terms, concerning food insecurity, Africa is the most affected region and most likely t be affected in the future with 19,1% of the population undernourished. The African data are more than double than those of Asia (8,3%) and Latin America and the Caribbean (7,4%). Based on current trends, it is estimated that in 2030 more than half of the world's chronically famished will be concentrated in the African continent.

#### **Our contribution**

Since its foundation, one of the main objectives of AMCS in Uganda has been to support the most vulnerable and marginalized populations in meeting their basic needs: the provision of safe water sources, access to healthy and nutritious food, and access to basic education. Today, the AMCS intervention continues with a view to sustainability, which means providing local staff and beneficiaries with tools and skills, in order to give continuity to the activities carried out and make their impact more incisive.



In the agro-livestock sector in September 2021, the project "Agriculture 2.0 for Alito", financed by the Compagnia di San Paolo and Cariplo Foundation, was launched in collaboration with the Kenyan start-up Lentera Africa. It's providing new technologies in agricultural sector to improve productivity, take care of the agri-food chain from fields to local markets, at natiuonal and international level. The project will be concluded in July 2022.





In Alito was launched in October 2021 the project "A sustainable agri-food chain for Alito", financed by Bolzano Municipality. In 2021 finished the project "Feeding the comunities of Moroto and Napak districts with food and knowledge", financed by AICS in collaboration with CUAMM. It has the aim of contribute in a sustainable and integrated way to the increase of food security and improving the nutritional quality of the population. The projects in agricultural and livestock sector involved 5 Ugandan districts for a total of 4,821 beneficiaries, with the prospective of expand interventions in both districts and Karamoja and Lango regions, through the appreciation of Vocational Training Center in Alito and Vet-Laboratory in Moroto.

Our strategy in the mid to long term



The **intervention strategy** outlined by AMCS in the rural areas of Northern Uganda includes the support for family and cooperative agriculture to facilitate the transition from a subsistence system to the development of techniques that allow to generate income from agro-livestock activities, addressing the problems felt as closest to the population, such as difficulties in accessing markets and credit, insufficient productivity, soil erosion and the management of the scarce water resources and seeds.

#### **Coherence with national and international policies**



This approach is in compliance with the Sustainable Development Goals of the 2030 Agenda in particular with SDG 2, with the program plan of the Ugandan government "The Third National Development Plan (NDP II) 2020/21-2024/25", in particular with chapter 5 concerning agriculture, with Uganda Vision 2040 in particular with the strategies in point 2.2.6. "Sustainable and equitable development" and in point 4.1.2. concerning agriculture, inserting itself coherently with the Plan AICS-DGCS for the efficiency of interventions 2020-2022.



## FEEDING THE COMMUNITIES OF MOROTO AND NAPAK DISTRICTS WITH FOOD AND KNOWLEDGE



Nutrition and awareness-raising for the communities in the districts of Moroto and Napak.

The three-year project "Feeding the communities of Moroto and Napak districts with food and knowledge", funded by AICS (Italian Agency for the Cooperation and Development) in partnership with CUAMM - Medici con l'Africa and other partners, finished in October 2021.

The project stems from the need to contribute in a sustainable and integrated way to increase food security and nutritional status of communities in the Karamoja region. The project has identified, selected and trained 85 Model Farmers (MF-Model Farmers) and 85 Community Agricultural Groups (CAG) made up of 30 members each.

Despite the concomitance of a series of negative events (Codiv-19, torrential rains, the arrival of locusts, cholera, animal epidemics, and the resurgence of cattle raiding) that slowed down implementation, almost all activities were completed in the third year.

The animal-traction training was carried out for 32 GACs, handing over a pair of oxen and a plough to each group; in order to combat the problem of water supply and to ensure that agriculture does not depend solely on rainfall, irrigation systems with both treadle and drip pumps were handed over. Several field surveys were also carried out to collect essential data to assess the impact of the project. In addition to these interventions, the normal activities of monitoring agricultural, animal and savings and credit (VSLA) activities, delivery of seeds and animals, and coordination meetings between MFs continued.

At the end of the project took place final cerimonies with the awarding of certificates. Despite several critical issues faced, some significant results can be read as a premise for a further improvement in the living conditions of the families involved and not. Through these: improvement of agricultural and livestock techniques and the increase in sources of income.

## **Achieved results**



For further information visit our website: www.africamission.org



## **PROJECT OBJECTIVES**

General objective: contribute to improving food safety, food security and the nutritional status of the Karimojong communities, especially mothers and children under 5 years of age who belong to most vulnerable households.

Specific objective: adoption of good agricultural and pastoral, health and nutritional practices for the population in Moroto and Napak districts.

DURATION: 1 July 2018- 30 June 2021 extended to 31 October 2021

## **TARGET BENEFICIARIES OF THE PROJECTS:**

Direct beneficiaries - 2,565 people divided in Community Agricultural Groups (CAG) led by Model Farmers

Indirect beneficiaries – families and communities of participants in Community Agricultural Groups.

**SDG: 2- ZERO HUNGER** 

**COSTS: 349,762€** 

**FUNDED BY:** 





WITH CONSULTANCY FROM:







| Summary of charges and project financing |                 |                    |  |  |  |  |
|--|-----------------|--------------------|--|--|--|--|
|  | Costs 2018-2021 | Revenues 2018-2021 |  |  |  |  |
| AICS financing                           | 1,170,000       | 1,170,000          |  |  |  |  |
| Covid19 Found financing                  | 102,300         | 102,300            |  |  |  |  |
| Monetary share AMCS (own funds)          | 122,821         | 122,821            |  |  |  |  |
| Monetary share Cuamm<br>(own funds)      | 81,881          | 81,881             |  |  |  |  |
| Total spent at 31/10/21                  | 1,477,002       | 1,477,002          |  |  |  |  |



## **ALITO TRAINING CENTRE**

Projects in Uganda

A farmhouse and an agribusiness school to give an opportunity to young people.

The Alito Training Centre offers agri-food training together with business knowledge and technical skills to young people living in a vulnerable situation. Since its start, more than 550 youths were involved in training activities in our structure and more than 1000 were reached and trained in their comunities.

Alongside this, AMCS committed to maintaining the farm, which cultivates over 250 acres of land and raises hundreds of land animals. The farm work is essential to make the school economically self-sufficient. Please not forget that the facility is a former leper colony and several interventions were necessary to renovate the buildings (dormitories, classrooms, kitchens, bathrooms, staff rooms).

The centre too was affected by the restrictions implemented against the pandemic. Only in October 2021 the district authorities let us resume 100% of activities. Thanks to the support of Municipality of Bolzano, Ipisia Trentino and a group of farmers from Piacenza, it was possible to send 2 tractors. The first one arrived in March 2021 and the second one will arrive in the first months of 2022. The Training Centre hosts several training courses in agriculture and livestock. We can define it a "container" where are implemented funded projects and in collaboration with several ONG, institutions and associations.

Project SAY: thanks to AVSI financing, the project SAY was started in October for 99 youths. The course offers advanced training in agribusiness, livestock, comunities vets and tractor operators.

Project "Alito 2.0" — bando COOPEN: it improves substainable agriculture thanks for new technologies, which grant a better resources management, a better productivity and the appreciation of agri-food chain, from sowing to selling.

## **Achieved results**



For further information visit our website: www.africamission.org



#### **PROJECT OBJECTIVES**

General objective: contribute to the eradication of poverty, of hunger and unemployment within Ugandan young people coming from Lira and surroundings.

Specific objectives: improve livelihood opportunities for young people through the development of expertise on the subject of agribusiness meant to increase job opportunities.

**DURATION: 2016-2026** 

(agreement with the diocese of Lira)

## **TARGET BENEFICIARIES OF THE PROJECTS:**

Direct beneficiaries – 169 young people and facilitators

Indirect beneficiaries: families who directly benefit from the increased income made possible by the improved agricultural production, and the communities who will have access to more nutritious agricultural products.

**SDG: 4- QUALITY EDUCATION** 

**SDG: 13- CLIMATE ACTION** 

COSTS: 143,890 € (114,337€ Farm-Training school Project; 14,046€ SAY Project; 15,507€ Alito Project 2.0)









IN PARTNERSHIP WITH: Diocese of Lira



THE PROJECT SAY WAS FUNDED BY:



THE PROJECT ALITO 2.0 WAS FUNDED BY:













## **F-SURE**

Projects in Uganda

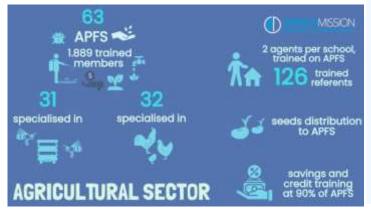
Promote sustainability and resilience for food security in the Karamoja region.

The two-year project in collaboration with FAO continues. It applies the concepts of integrated natural resource management and sustainable land management to empower communities to manage land and water resources and to promote more productive actions through Agro-pastoral Field Schools (APFS).

The results of the first year state that the capacity of 1889 members of the 63 APFS groups on aspects of land use and crop production has been improved, particularly with regard to: small-scale irrigation, integrated production and pest fighting, simple post-harvest handling, commercialization, natural resources management, soil and water conservation. Moreover cross-cutting topics such as combating gender inequality and child labour, promoting sanitation and conflict management are also covered.

The 63 groups, having chosen their type of enterprise, have supported several techniques to combat environmental degradation, for example planting on sloping ground, which improves soil and water cultivation. APFS groups have chosen to map locations with water availability in the absence of rainfall. This initiative is part of a broader programme. Since October 2021 AMCS has started another project which intervenes in the same area but it is funded by UNDP and it collaborates with others local entities. If the first one works through agro-pastoral schools, this one is committed to promote and improve the role of small local entities in development cooperation, which are known as CBO (Community Based Organisation). The activity consists in proving these groups with necessary means, knowledges and tools to carry out those initiatives that today only large international organisations are able to do. Thus, a day they might grow and become leading development operators theirselves.

## **Achieved results**





#### **PROJECT OBJECTIVES**

**General objective**: reduce food insecurity in the Karamoja region.

**Specific objective:** improve the resilience of the population thanks to the development of skills in sustainable management practices of land and natural resources through APFS approaches, and in management of hydro-geological basins.

**DURATION**: 1<sup>st</sup> September 2020 – 28 February 2022

## **TARGET BENEFICIARIES OF THE PROJECTS:**

**Direct beneficiaries** – 19 staff members and 1.889 APFS's members of 63 APFS (intervention with FAO), 7 Commuity Based Organisation (with UNDP)

**Indirect beneficiaries** – households who directly benefit from the increased income made possible by the improved agricultural production, and the communities who will have access to more nutritious agricultural products.

SDG: 2 – ZERO HUNGER

**SDG: 13 – CLIMATE ACTION** 

**COSTS: 88,790** € (87,903€ FAO project; 887€ UNDP project)

**FUNDED BY:** 







## **IN PARTNERSHIP WITH:**

Ministry of Agriculture, Livestock and Fisheries-MAAIF







## **LEARNING CENTRE**



Centres dedicated to hosting projects that offer training in agricultural technological innovations

In June 2021 AMCS continued managing the three training centres about "Climate change adaptation" in Nakchumet, Namalu and Nadunget. These regional hubs, which were set up by GIZ (German cooperation) in 2013 and 2014, have the function of transfer innovations and technologies to a population living in a region with unfavourable climatic conditions where training structures are insufficient and universities absent.

The activity of these centres consist in staff, youths and communities training through practical demonstrations, courses about natural resources management and catastrophes risks, agro-pastoral production, which should be a source of income too. Moreover the centres act as a link between national research institutes and universities and rural communities. Due to Covid-19 restrictions implemented by the Government, the centres only resumed almost full operation from June onwards. It was possible to sell the products, generating economic income necessary for the operation of the centres.

The following beneficiaries are involved in the professional training project funded by the European Union and DCA, as described on page 46.



**Achieved results** 





## **PROJECT OBJECTIVES**

General objective: enhance and support the communities' capacities to cope with the negative effects of climate change.

Specific objectives: increase knowledge of agricultural practices, providing tools to reduce the negative effects of climate change.

**DURATION**: June 2020 – May 2025

#### **TARGET BENEFICIARIES OF THE PROJECTS:**

**Direct beneficiaries** – 198 students iin 3 centres Indirect beneficiaries - families of the trained students

**SDG: 4 – QUALITY EDUCATION SDG: 13— CLIMATE ACTION** 

COSTS: 25,720€

**FUNDED BY:** 



## IN PARTNERSHIP WITH:

Office of the Prime Minister







# **SOCIO-EDUCATIONAL SECTOR**



## **International policies**



The international frame of reference on minor's rights is very complete and includes the Convention on the Rights of the Child of 1989, the Apostille Convention, the European Convention on the Exercise of Children's Rights of 2000, in compliance with article n. 6 of the Universal Declaration of Human Rights. Also the WHO has published in 2016 "Seven Strategies for Ending Violence Against Children", which comprises policies for the children's protection, education and reception in humanitarian interventions and defines its standards. The African Charter on the Rights and Welfare of the Child of 1990 is a document that defines the rights and the general principles for child protection from a civil, political, economic, social and cultural point of view.

## The world situation



In the latest UNICEF report, critical issues relating to the education of children and adolescents worldwide are reported. The data concerning low-income countries still show a situation of extreme inadequacy: the number of trained teachers is insufficient, learning materials are lacking, mixed classes and lack of health services in schools hinder learning. This adds up to external factors such as malnutrition, lack of access to health care, physical and mental fatigue due to housework, in the fields or in the livestock sector. It is estimated that 617 million children and adolescents worldwide do not reach the minimum level in reading and mathematics, even if twothirds of them attend school. In East and Southern Africa about 20% of children are above grade level, 14% of children and adolescents of school age do not attend school and there is a high drop-out rate. Girls and women are even more disadvantaged in education: gender inequality remains one of the most arduous challenges to address. Worldwide, more than 72 million children between 6 and 10 of age do not attend and 759 million of adults are illiterate and do not have the necessary awareness to improve their living conditions and those of their children. In Central and East Asia 27 million children do not attend school. In Sub-Saharan Africa remains one of the most affected areas with more than 32 million children of school age lacking access to educational services, 12 million of whom are girls.

## **Our contribution**



According to the 2016 UBOS, in Karamoja 33% of young people over 15 are not working, 86% of young people are neither studying nor working and 70% of the population over 10 has never received an education. In Karamoja only 0,9% of children between 6 and 12 of age consistently attend school (UNFPA, 2018). The intervention of AMCS fits into this context, through the promotion of raising-awareness, training, educational and recreational activities within the Community Development Centre of Moroto, which houses the Don Vittorione Youth Centre, the kindergarten "La Casa della Piccola Giraffa" (*The House of the Little Giraffe*), environments of school support with the initiative "W la Scuola" (*A Big Hurray for School*) and sewing and cutting courses for young mothers. Because of the closure due to Covid-19 restrictions the activities of the youth centre were limited. Around 102 young people were involved in school learning activities and counseling. Some cases of young girls attending the centre who were victims of violence, abuse and unexpected pregnancies were monitored.



In 2021 the collaboration project "School of Sustainability: a bridge between Italy and Uganda" between Italian and Ugandan schools was launched to celebrate the 50th anniversary of Africa Mission Cooperation and Development. The project was funded by Piacenza-Vigevano Foundation and it involved 5 Italian and 1 Ugandan classes in a remote exchange which promotes mutual acquaintance, solidarity and reception from childhood.

In 2021 the young vocational training part of the project "*Nuyok*" regarding the No.2 objective *Opportunity for traditional and diversified daily life* ended. It was funded vy USAID in collaboration with Catholic Relief Service as consortium leader.

## Our strategy in the mid to long term



The education sector is one of the pillars of AMCS: giving children and adolescents the opportunity of having access to school services, to vocational education and to recreational activities, it helps in the medium term to raise **greater awareness among youngsters** about the importance of receiving an education and of **preparing for their future.** In the long term it helps to tackle the phenomenon of school drop-outs, unemployment and street life, which still lead to dramatic consequences such as alcohol abuse, violence and abuse, thereby increasing insecurity in the Karamoja region. By placing children and adolescents in adequate educational paths, AMCS provides them with the opportunity not only to learn but also to socialise, to learn how to relate to teachers, the importance of taking on responsibility and growing together, feeling **part of the community** and actively participating in it.

## **Coherence with national and international policies**



AMCS intervention is in compliance with the Ugandan education's policies, in particular with the Gender Education Policies of 2010, which includes the promotion of equitable participation in the school system of girls and boys, the equitable transmission of knowledge regardless of gender, the diffusion of gender equality programs and creation of a suitable environment for all; the Early Childhood Development Policy of 2008 concerning the education of the little ones; the Revised Education Sector Strategic Plan 2007-2015, which includes increasing and improving access to educational services that can improve equity and quality and more efficiency in primary education. Regarding adults' vocational training, the Ministry of Education and Sport has updated the Technical Vocational Education in 2013, in compliance with BTVET Strategic Plan 2011-2020 "Skilling Uganda" to foster training and skills acquisition in several fields, contributing to the development of the country. While drafting the projects, AMCS refers to AICS Guidelines on Childhood and Adolescence, which deal with child protection, protection of children's health, education, early childhood development and education and care services, juvenile justice, disability and humanitarian aid.



## **COMMUNITY DEVELOPMENT CENTRE (CDC)**

Projects in Uganda

Create a family-like environment, a sense of community, inclusion and support to the growth of a new Karimojong generation.

In the latest UNICEF report critical issues concerning children's and teenagers' education are reported at a international level. Even today figures show an extremely situation of inadequacy.

The number of trained teachers is insufficient, learning materials are lacking and the lack of health services in schools make learning difficult.

This is the context for the intervention of AMCS, through the promotion of awareness-raising, formative, educational and recreational activities inside the Community Development Centre (CDC) of Moroto.

It hosts various initiatives: "Don Vittorione Youth Centre"; the kindergarten "La casa della piccola giraffa" ("The House of The Little Giraffe"); school support "W la scuola" ("A Big Hurray for School") and vocational training courses for youths.

CDC can be defined as a "container" of projects committed to the growth of Karamoja's young people and help them to pursue the values on which to build a better society.

Due to the government closures of schools, the kindergarten "La Casa della Piccola Giraffa" ("The House of The Little Giraffe") had to comply with this measure, without the possibility of providing care and training for the youngest children throughout the year, incurring 978€ expenses.

## **Youth Centre — CDC**

The "Don Vittorio" Youth Centre in Moroto, wanted by the founder Don Vittorio Pastori and active since 1993, hosts children, teenagers and youths from every social backgrounds with the aim of helping them to have an awareness of themselves as individuals and citizens within the community. Daily activities are provided with the hopeness that young people come for socialise and share experiences.

For further information visit our website: www.africamission.org

Unfortunately in 2021 the Centre was compelled to expand its closure due to Covid-19 and its activities were practically nil. We were able to realise only school reinforcement programmes for few dozen children. In the coming year, it will be possible to start again with initiatives, while keeping restrictions in place and limiting activities.

#### **PROJECT OBJECTIVES**

**General objective:** improve life expectancy of the new generations of children and youth in the district of Moroto, by boosting the creation of a nonviolent and non-armed society, through the promotion of educational, recreational and sports activities.

**Specific objectives:** reduce the number of street children in the district of Moroto; reduce children's exposure to dangerous behaviours such as alcohol and drugs abuse, sexual abuse, lack of hygiene and infections such as HIV; promote the culture of Catholic values as universal ones; promote education and the reduction of school drop-outs.

**DURATION:** January 2020 — December 2024

## TARGET BENEFICIARIES OF THE PROJECTS

**Direct beneficiaries** – 102 young people between 3 and 30 years of age living in the municipality of Moroto, in near villages and in the whole Karamoja region

**SDG: 4 – QUALITY EDUCATION** 

**SDG: 16 – PEACE, JUSTICE AND STRONG INSITITUTIONS** 

**COSTS**: 35,006 €

**CO-FUNDED BY:** 



**Achieved results** 





## W La Scuola - CDC

Support programme for young people in school education

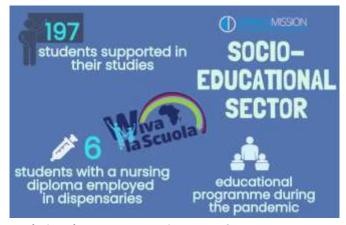


In the Karamoja region we find the lowest level of literacy and the highest level of school drop-outs in Uganda. The possibily of access to basic education for children is hampered by situations of extreme poverty, geographical isolation, discrimination, lack of facilities and misuse of available resources. These figures have worsened with the pandemic. Institutes have been closed for 2 years (world record!). Numerous youths didn't return to school because they were busy working to earn money to help their parents. The girls were victims of violence and unexpected pregnancies. Teachers and professors no longer returned to teaching because they were forced to look for a new job. AMCS has decided to create with the campaign "W la Scuola" a support fund to which all the resources collected will be channelled to support the cultural growth of Ugandan children. Primarily there are two methods of intervention implemented thanks to the funds received:

- Supporting schools with maintenance, upgrading facilities and providing teaching materials, food, blankets.
- children and young people. This support consists also in the payment for uniforms, accommodation in schools, providing students with the necessary materials (pens, notebooks, etc.). There are many children who want to join the sponsored list are numerous and it is necessary to select those coming from most needy families and who over time, show the will to study and the ability to finish school. This is the reason why the on-site staff is responsible for checking that the requirements are met and monitoring schooling. This is done in order to create a personal bond with the student and to follow him/her in in his/her educational path.

In 2021 classes reopened in stages but only for few months, as long as the second wave of Covid-19 infections forced the government to close schools again.

## **Achieved results**



For further information visit our website: www.africamission.org



#### **PROJECT OBJECTIVES**

**General objective:** improve the quality of life of new Ugandan generations encouraging a non-violent and non-armed society.

**Specific objective:** support new Ugandan generations through support to schools and students in their educational pathway.

**DURATION**: January 2019 — December 2023

## **TARGET BENEFICIARIES OF THE PROJECTS:**

**Direct beneficiaries** – students supported in studying and schools supported with various interventions.

**Indirect beneficiaries** – sponsored students' households and the communities where they live.

**SDG: 4 – QUALITY EDUCATION** 

**COSTS**: 34,995 €

**CO-FUNDED BY: private donors of AMCS** 







## YOUTH VOCATIONAL TRAINING

Projects in Uganda

Promote young people's participation in socio-economic development and governance in the Karamoja region

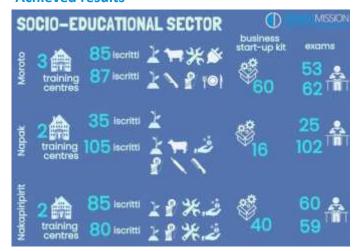
AMCS continues to support economic inclusion and youth empowerment through vocational courses. 2021 was the second year of realisation of the project developed by DanChurchAid (DCA) and Caritas Kotido Diocese (CKD), whose aim is support 2000 youths and 30 young organisations during their whole implementation in the districts of Napak, Nakapiripirit, Moroto, Karenga and Kaabong. AMCS runs courses only in 5 training centres out of the first 3 listed.

Youths, receiving practical and theoretical training, have the opportunity to apply their entrepreneurial skills independently in private sectors, contributing to socio-economic development of their sub-counties. The courses offered are in agriculture, livestock, mechanics, catering services, dressmaking, electricians, hairdressing. The first group of students, which started training in 2020, has concluded the training session and the second year has already started.

With teachers visits were organised to local markets or private commercial factories so that the children could get to know the business environment and meet merchants. Furthermore are examinated in detail concepts such as: leadership, development of internal company regulations, conflict resolutions and assistance on work dynamics with the aim that young people could be part of community decisions.

As additional intervention, consortium's members foster pressure on both central and local Government in order to create spaces for the training, employment and participation of young people. Advocacy will also include the need to revise the training curriculum to make it more innovative, holistic and relevant to the demands of the labour market. The consortium partners will continuously act as an additional voice for young people, amplifying the potential contribution qualified young people can make to socio-economic development.

## **Achieved results**



For further information visit our website: www.africamission.org



#### **PROJECT OBJECTIVES**

**General objective:** contribute to the economic inclusion and empowerment of disadvantaged youth in the districts of Karenga, Kaabong, Napak, Nakapiripirt and Moroto in the Karamoja region.

**Specific objective:** increase opportunities for youth employment and participation in governance, in the decision-making process and development processes.

**DURATION:** January 2020 – December 2022

#### **TARGET BENEFICIARIES OF THE PROJECTS:**

**Direct beneficiaries** – 477 students involved in 7 training centres

**Indirect beneficiaries** – households who will directly benefit from the increased income.

**SDG: 4 – QUALITY EDUCATION** 

**SDG**: 8 – DECENT WORK AND ECONOMIC GROWTH

**COSTS**: 81,923€

**FUNDED BY:** 





UDENRIGSMINISTERIET Ministry of Foreign Affairs of Denmark

## **IN PARTNERSHIP WITH:**









## **NUYOK**

Projects in Uganda





Consortium that includes international and local partners. Our intervention includes two sectors: "Water" and "Education"

In the last few years Uganda made progress in eradicating extreme poverty and reducing hunger. In this context the programme "NUYOK", funded by american cooperation has been supporting 524 villages in 23 selected sub-countships in different areas, such as: governance, gender equality and community's ability to cope with shock and stress (*First goal*); opportunity of traditional and diversified daily life opportunities (*Second goal*); nutrition and health included improving water and hygiene for pregnant and breastfeeding women, teenagers and children under two years of age (*Third goal*). AMCS intervenes in First and Second goals.

In the second one the intervention consists in improving the livelihoods of the most vulnerable households in the identified areas. The main focus is on increasing entrepreneurial and marketing skills of women and youths setting up vocational courses. Alongside teaching, it is taken care of: development of personal skills, training in personal hygiene and internal conflict management. Activities during the year were purely monitoring and realising impact studies of training courses, postgraduate support services and activities provided. In September 2021 activities with this objective ended.

## **Achieved results**



The Third goal intervenes in WASH sector and it consists in rehabilitating water wells and training teams responsible for the use of the supply points. It's important to use the public-private partnership approach (co-operators-community) with the aim of better well maintenance. It helps to overcome the so called "dependency theory", or rather the idea that everything is received for free.





#### **PROJECT OBJECTIVES**

**General objective:** support food security for the most vulnerable populations in Karamoja.

## Specific objectives:

**Goal n.1** development of entrepreneurship skills for women and youths

Goal n. 2 increase access to drinking water

**DURATION:** October 2017 – September 2022

### **TARGET BENEFICIARIES OF THE PROJECTS:**

Direct beneficiaries -

**Goal n.2** 213 young people and women involved in vocational courses

Goal n.3 36,035 people

## Indirect beneficiaries -

**Goal n.2** households who will benefit from increased incomes thanks to the starting-up of new businesses.

**Goal n.3** people who will have access to the well even though they do not live in the villages selected.

**SDG: 4 – QUALITY EDUCATION** 

**SDG: 6 - CLEAN WATER AND SANITATION** 

SDG: 8 - DECENT WORK AND ECONOMIC GROWTH

**COSTS: 334,836€** 

**FUNDED BY:** 



## IN PARTNERSHIP WITH:

















## CHILDREN AT RISK

Projects in Uganda



Reintegration action as a second chance in the lives of children and families left alone, a chance to redeem themselves and save other lives.

The phenomenon of street children unfortunately still exists in Uganda. Indeed, because of Covid-19 the cases are increasing and the situation is expected to worsen: the most obvious impacts are in the field of education with increasing marginalisation, inequalities and inability of the most disadvantaged students to continue their studies and acquire knowledges and skills that support a healthy transition to adulthood. Added to this is food insecurity owing to the long dry season which affected agriculture and the presence of insufficient health structures. Therefore the consortium activity, which AMCS with other 5 NGOs is part, continues. This project, funded by KIA-"Kerk in Actie", provides the recovery and reintegration of children who have fled from their families. The staff in charge of this project managed to conduct several home visits and support visits to beneficiaries intercepted on the various roads to Kampala or in the capital itself.

Project partners include the government, local administration and various partners to ensure basic services such as health, education, nutrition and to increase the space available in local government and private facilities, ensuring sustainable access to basic services.

Another crucial point of the programme is cooperating with parents and relatives through meetings to share experiences and gain knowledge about parenting in order to ensure the inclusion and support of children within the family unit and avoid new displacements. To enable the achievement of these objectives, we try to convey the concept that involving children in the decisionmaking processes that affect them is crucial for their social, economic and political well-being.





#### **PROJECT OBJECTIVES**

General objective: give support to street children and facilitate their recovery in the Karamoja region, reducing factors responsible for their migrations.

**Specific objectives:** draw and support a mechanism of interception able to eliminate the migration; create a model of reintegration and reconciliation within communities; enhance operational systems and structures for child protection.

**DURATION:** January 2019 – December 2021

**TARGET BENEFICIARIES OF** THE **PROJECTS:** Direct beneficiaries - 225 children; 76 relatives and parents involved

Indirect beneficiaries – families of children who are at risk of emigration from Karamoja.

**SDG: 10 — REDUCED INEQUALITIES** 

**SDG: 16 – PEACE, JUSTICE AND STRONG INSITITUTIONS** 

COSTS: 40,623€

**FUNDED BY:** 





**IN PARTNERSHIP** 

WITH:

a Change Agent As:

children looked aft 190 reintegratede 35 intercepted

parents and relatives formed on formed on their educational role in two sessions

partecipants community dialogues

SOCIO-EDUCATIONAL SECTOR





## **LOCAL SUPPORT**

## **International policies**



The protection of most vulnerable people is linked to the Sustainable Development Goals of the 2030 Agenda, in particular Goal 1, which outlines the indicators for poverty reduction, 2 on food security, 3 on health, 4 on access to education for all and 5 on combating gender inequality. The World Bank has outlined the 'Disability Inclusion and Accountability Framework', while on gender inequality the main international policies to consider are: IFAD Policy on Gender Equality and Women's Empowerment, in particular strategic objective 1 which concerns the promotion of empowerment in the productive sector to make women and men living in rural areas able to participate and benefit from income-generating activities; UNICEF Gender Action Plan 2018-2021 and the Gender Action Plan 2021-2025 of the European Union.

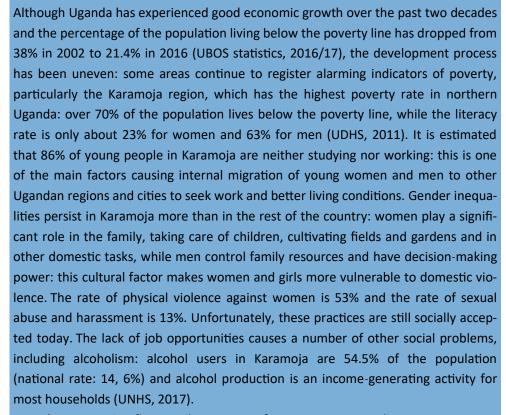
## The world situation



According to the WHO report of 2021 on gender-based violence, worldwide more than 30% of women have experience psychological, physical and sexual violence in their lifetime and more than a quarter of women between 15 and 49 of age have experienced violence from their partner. The Covid-19 pandemic has aggravated these issues, which affect both developing and high-income countries. Some of the conditions that exacerbated gender inequality are poverty driven: women's poor schooling, economic dependence on their partners or family members, paternalistic and misogynistic cultural practices, alcohol abuse and lack of family planning. Disabled people are also among the most vulnerable: according to the World Bank's 2021 report, more than 15% of the world's population lives with some form of disability, and one-fifth of them suffer from severe and/or rare diseases. Although the highest incidence of disabled people is in high-income countries, developing countries increasingly need awareness-raising campaigns to promote the inclusion of disadvantaged people so that they can be an integral part of the community.



## **Our contribution**



AMCS's intervention fits into this context of precariousness: with *Case Aperte*, support to local realities committed to supporting the most vulnerable people takes the form of the distribution of food and various materials, the transport of goods, welcoming and listening to users' requests, support and technical-administrative advice in the implementation of projects and social actions, and financial support for the construction of structures and the maintenance of the activities started.



## Our strategy in the mid to long term

The AMCS intervention strategy in supporting local realities therefore includes not only the distribution of basic necessities, but also support in the implementation of projects that favour the integration of vulnerable people into the social fabric, through awareness-raising activities, vocational training, education and job placement.





AMCS's approach is in line with the Sustainable Goals of the 2030 Agenda and Uganda's national policies, in particular: the National Development Programme III which addresses sustainable urbanisation and the right to housing; the Uganda National Housing Policy of 2016 which focuses on minimum standards to ensure housing for all; and the Uganda Gender Policy (2007). AMCS is also in line with what is outlined in the 2015 AICS document on Humanitarian Aid and Disability and the subsequent 2018 Guidelines for Disability and Social Inclusion in Cooperation Interventions and the AICS 2020-2024 Guidelines on Gender Equality and Empowerment of Women, Girls and Children.





## **CASE APERTE**

Projects in Uganda

Support for local organisations involved in social work and for most vulnerable population groups

With the "Case Aperte" project AMCS want to support those local organisations that take care of the most vulnerable groups in society such as the poor, the disabled and orphans.

These segments of population are continuously increasing due to Covid-19 effects and its restrictions.

Thanks to the support of numerous donations, both financial and material ones, of Italian volunteers, let's give a concrete answer to the tangible and unpostponable problems suffered by the other 'victims' of the pandemic.

**DURATION:** January 2018-December 2022

## **TARGET BENEFICIARIES OF THE PROJECTS:**

**Direct beneficiaries** – vulnerable people (poor, disabled, orphans).

**SDG: 1 - NO POVERTY** 

**COSTS**: 200,971€

**FUNDED BY:** 

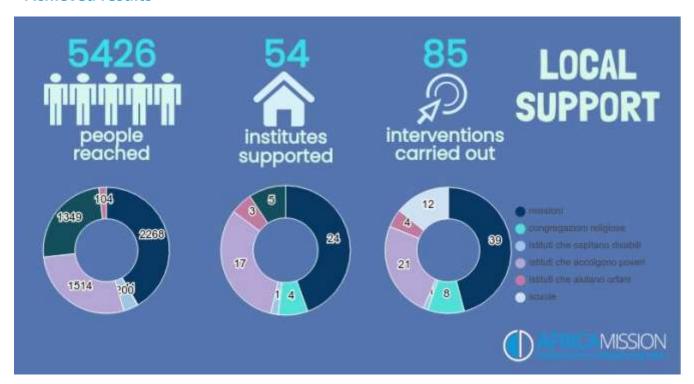


IN PARTNERSHIP WITH: Dioceses, parishes and local associations, Italian OTS, missionary congregations

WITH SUPPORT OF



## **Achieved results**



Among the 31 local realities we highlight the partnership with the Onlus *We Care* through the shipment of material for the renovation of the hospital in Aber and with the Foundation *Dr. Ambrosoli Memorial Hospital* for the renovation of the hospital in Kalongo.





## **HEALTHCARE SECTOR**

## **International policies**



The Sustainable Goal n.3 of the 2030 Agenda proposes to ensure healthy lives and promote well-being for all at all ages, and addresses issues such as maternal and child mortality, tackling communicable diseases linked to precarious living conditions, providing health services and health workers to protect the population. Most of these issues affect the poorest areas of the world and are in line with the revision of International Health Regulations promoted by WHO, which calls for support to developing countries and countries with economies of transition, should they require it, in building, strengthening and maintaining the public health capacities required for the purposes of the International Health Regulations (2005).

## The world situation



WHO statistics collect information on 194 countries: the latest update shows a general improvement in health conditions and life expectancy, but some serious problems still persist, especially affecting developing countries. In many countries of Sub-Saharan Africa, life expectancy at birth does not exceed 60 years. Every year 300.000 women in the world die from complications during pregnancy and childbirth, 6mln children die before the age of 6, there are 2mln new cases of HIV infection, 9.6mln new cases of tuberculosis and 214mln cases of malaria, and 1.7bln people need treatment for neglected tropical diseases. The report recalls the challenges set in the 2030 Agenda, relating the Sustainable Objective n.3 on health, cannot be won without acknowledging the risk factors that contribute to the development of pathological situations such as malnutrition (156mln children under the age of 5 are rachitic and 42mln are in overweight), the use of unsafe water sources and outdoors defecation (1.8bln people drink contaminated water and 946 people do not have toilet facilities) and the improvement in the living conditions (3.1bln people use polluting substances to cook; every year 3mln people die as a consequence of air pollution).



#### **Our contribution**



From a health perspective, Karamoja has alarming health indicators, with a mortality rate estimated at 588/100.000 live births against the national average of 336/100.000 live births in 2016 (Leaving no one behind, UNFPA, 2018), mortality rate under the age of five 102/1.000 and infant mortality at 72/1.000 live births (Demographic Health Service 2016). Moreover, the region suffers from a high rate of infectious diseases of both bacterial and viral nature: respiratory infections, diarrhoeal diseases, sepsis, urinary tract infections, meningitis and sexually transmitted infections which affect both human and animal health. From a human health perspective, in 2020 tuberculosis was declared regional emergency, with 546 cases per 100.000 inhabitants, exacerbated by a high number of patients who do not complete treatment, fostering thus the development and the spread of drug-resistant tuberculosis and increasing cases of HIV/AIDS co-infection. AMCS has been involved in the health sector by supporting the dispensaries in Lopotuk and Tapac, in the diocese of Moroto, which provide prevention, treatment, health promotion and protection services (e.g. laboratory tests) and health care assistance at home and in schools, including the vaccination campaigns.

## Our strategy in the mid to long term



Support to dispensaries is not limited to the constant supply of medicines and tools, but it is part of a program that includes **continuous training of health staff**, to ensure adequate services to the population, health **awareness raising** to users, to the community and in schools. This program is linked to WASH interventions, for the prevention and treatment of diseases caused by the use of polluted water and defecation in the open, and **projects in the agricultural-livestock field**. This allows, on the one hand, to raise awareness among the population on the importance of a healthy nutrition in order to treat malnutrition and undernourishment, and, on the other hand, the prevention of zoonoses with epidemic potential, with a view to **global health** in line with Ugandan national policies and Italian and international cooperation.

## **Coherence with national and international policies**



This approach is in compliance with the Sustainable Goals of the 2030 Agenda (in particular SDGs 3 and 6), with the program plan of the Ugandan Government "The Third National Development Plan (NDP III) 2020/21-2024/25", in particular with goal n.3: "Improve the population's productivity and social well-being improve basic hygienic facilities" and with the Uganda Vision 2040, at the point 4.1.9. concerning the WASH sector. Furthermore, AMCS's intervention is in line with the Water and Environment Sector Development Plan 2015/16-2019/20, in particular with the strategic objective n. 1: "Provide access to drinking water and sanitation, managed and owned by users, to 79% in rural areas and 100% in urban areas by 2020, with 95% of facilities functioning and in use by women and men", with the Water and Sanitation Gender Strategy 2018-2022 (Ministry of Water and Environment, Uganda), in particular with the strategic objective n. 3: "Economic empowerment through the access, the use and equal control of water resources and sanitation". The approach adopted by AMCS inserts itself coherently with the Plan AICS-DGCS for the efficiency of interventions 2020-2022.



## **HEALTH CENTRES** — III° level

Projects in Uganda

Support to dispensaries in Loputuk and Tapak

The health sector was the most affected by the pandemic. While in Italy the hospital system withstood the wave, in Uganda difficulties were greater. For years AMCS has been supporting the activities of two health structures in Karamoja for health promotion and protection.

They are the health centres of Loputuk and Tapak, which were build up 30 years ago by the will of the founder, don Vittorio Pastori. Here vaccinations are administered, prenatal and postnatal examinations are carried out, and public awareness on issues such as hygiene and sanitation is raised. The aim is reducing easily foreseeable diseases, while monitoring others more transmissible such as HIV/AIDS through tests to identify them.

Now the dispensaries function independently but the organisation carries on making its contribute with the aim of increasing basic health services accessibility, equality and quality.

## **PROJECT OBJECTIVES**

**General objective:** ensure the right to health to most vulnerable populations in Karamoja.

**Specific objectives:** support healthcare facilities for health promotion and protection in Karamoja, increase accessibility, equity and quality of basic healthcare services.

**DURATION:** January 2018-December 2022

## **TARGET BENEFICIARIES OF THE PROJECTS:**

**Direct beneficiaries** – population of the district of Moroto which uses basic health services

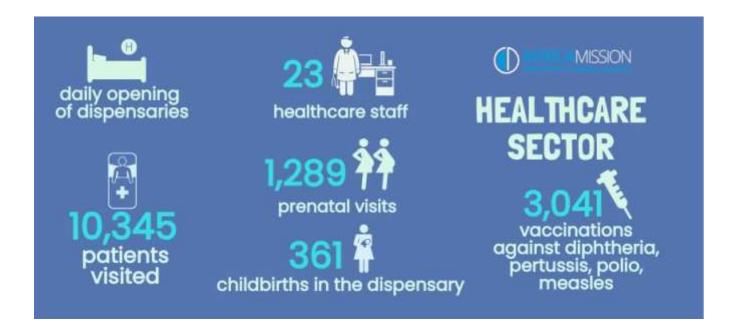
SDG: 3 - GOOD HEALTH AND WELL-BEING

**COSTS**: 2,546€

**FUNDED BY: Catholic Diocese of Moroto** 



## **Achieved results**





## **PROJECTS IN NUMBERS**

SUMMARY TABLE projects by sectors 2021

| Proj                   | ects by Area of intervention   | Costs     | %     | Revenues  | Beneficiaries | SDG  |
|------------------------|--|-----------|-------|-----------|---------------|------|
| 3                      | Wash in School Creating a child-friendly hygienic and sanitary environment in Karamoja | 172.856   |       | 164.928   | 42,350        | 4-6  |
| AGR                    | ICULTURAL-LIVESTOCK SECTOR   | 608.162   | 24,6% | 654.395   | 4.821         |      |
| 4                      | Feeding the communities of Moroto and Napak district with food and knowledges          | 349.762   |       | 415.101   | 2.565         | 2    |
|                        | Alito Training Centre: farm and training school  | 143.890   |       | 126.483   | 169           | 4-13 |
| 5                      | Farm and training school   | 114.337   |       | 99 395    | 70            |      |
| 6                      | Say  | 14.046    |       | 13.228    | 99            |      |
| 7                      | Alito 2.0  | 15.507    |       | 15,860    |               |      |
|                        | F-sure   | 88.790    |       | 88.809    | 1.889         | 2-13 |
| 8                      | F-sure FAO   | 87.903    |       | 87.903    | 1.689         |      |
| 9                      | F-sure UNDP  | 887       |       | 906       |               |      |
| 10                     | Learning Centre  | 25.720    |       | 24.002    | 198           | 4-13 |
| oc                     | IO-EDUCATIONAL SECTOR  | 528.361   | 21,3% | 519.845   | 37.249        |      |
|                        | COMMUNITY DEVELOPMENT CENTRE   | 70.979    |       | 70.979    |               |      |
| 10                     | "Dan Vittoriane" Youth Centre (1)  | 35.006    |       | 35.006    | 102           | 4-1  |
| 11                     | "La casa della piccola giraffa" ("The House of The Little Giraffe") - ECD Centre       | 978       |       | 978       | 0.55          | 4    |
| 12                     | "W La Scuola" ("A big hurray for School") - Study support                              | 34.995    |       | 34.995    | 197           | 4    |
| 13                     | Yoouth vocational training   | 81.923    |       | 76,732    | 477           | 4-8  |
| 14                     | NUYOK  | 334.836   | 1     | 331,218   | 36.248        | 4-6- |
| 15                     | Children at risk - CaR   | 40.623    |       | 40,916    | 225           | 10-1 |
|                        | AL SUPPORT   | 200.971   | 8.1%  | 128.371   | 5.426         |      |
| NAME OF TAXABLE PARTY. | Local support - "Case aperte" ("Open houses")  | 200.971   |       | 128.371   | 5.426         | 1    |
| HEA                    | LTHCARE  | 2.546     | 0.1%  | 1.500     | 10.345        |      |
| 17                     | Health Centre - dispensaries in Loputuk  | 1.261     |       | 1.000     | 6.181         | 3    |
| 18                     | Health Centre - dispensaries in Tapac  | 1.285     | 1     | 500       | 4.164         | 3    |
| UGA                    | NDA COSTS  | 139.280   | 5,6%  | 181.377   |               |      |
|                        | Total activities in Uganda   | 2.153.233 | 84,8% | 2.014.230 | 145.103       |      |
| TRA                    | INING and AWARENESS SECTOR   | 172.597   | 7.0%  | 427.854   |               |      |
| -                      | Several initiatives Global Citizenship Education – ECG                                 | 172.597   |       | 427.854   |               | 4-16 |
| CON                    | MMUNICATION and FUNDRAISING SECTOR   | 21.440    | 0,9%  | 21.440    | M.            |      |
|                        | Fundraising  | 21.440    |       | 21,440    |               | 16   |
|                        | Total Institutional activities   | 2.347.270 | 94,8% | 2,463,524 |               |      |
| ANCI                   | LLARY ACTIVITIES   | 27.267    | 1.1%  | 16.132    |               |      |
| SENI                   | ERAL EXPENDITURE (3)   | 100.531   | 4.1%  | 1.374     |               |      |
|                        | TOTAL 2021   | 2.475.068 | 100%  | 2.481.030 |               |      |

<sup>(3)</sup> The item differs from the income Statement in that it includes the financial charges under letter D) of the income Statement and taxes for the year.



With our projects we contribute to 10 of the 17 SDGs (1, 2, 3, 4, 6, 8, 10, 13 and 16).



# Elements/factors which could jeopardise the achievement of institutional purposes and procedures put in place to prevent such situations

The negative evolution of the situation related to security in Uganda (mainly due to Covid-19 and its lockdown effects on healthcare, social and economic system which remained throughout 2021) prompted the Board of Directors to proceed with an adaptation of the various operational procedures, with the aim of improving the tools to prevent and better manage risk or critical situations.

The path, started in 2020 with the publication of the *Code of Ethics* (Code of Ethics\_rev.00\_del\_15102020) continued in 2021 with the adaptation of following procedures:

- · Procedura molestie\_rev01\_150321
- · Procedura parità genere\_ rev01\_150321
- Procedura child protection\_rev01\_150321
- · Monitoraggio&Valutazione\_rev01\_150321
- Documento di gestione della privacy AMCD\_rev01\_130321
- · Piano sicurezza\_UG\_rev. 01 del 15.09.2021

Procedures were updated through benchmarking activities with local responsibles of the organisation in order to consider problematic aspects which are faced on the field. They were presented by collaborators through the organisation of specific meetings.





## 6. ECONOMIC AND FINANCIAL SITUATION

- **6.1 BALANCE SHEET 2021**
- **6.2 MANAGEMENT REPORT 2021**
- 6.3 CONSIDERATIONS ON THE BALANCE SHEET AT 31.12.2021
- 6.4 CONSIDERATIONS ON THE ECONOMIC FRAMEWORK OF ACTIVITIES 2021
- **6.5 FUNDRAISING**
- **6.6 COSTS AND CHARGES BY ACTIVITIES**
- **6.7 CONCLUSION**



The 2021 Financial Statements have been prepared in accordance with the indications of the decree of the Ministry of Labour and Social Policies of 5 March 2020 and taking into consideration the indications of the accounting standard ETS OIC 35 issued in February 2022 by the Italian Accounting Standard Setter, and relate to the financial year 01/01/2021 - 31/12/2021.



| ASSETS<br>A) MEMBERS   | SHIP QUOTES AND CONTRIBUTIONS STI  | LL DUE  | 31/12/2021   | 31/12/2  |
|--|--|---|--|--|
| B) FIXED ASS   |  |   |  |  |
|  | GIBLE FIXED ASSETS   |   |  |  |
|  | cessions and licences  |   | 187  |  |
| The second   |  | Total   | 187  |  |
|  | BLE FIXED ASSETS   |   | 120220   | Mileton  |
|  | and buildings  |   | 1.285.592  | 1.307  |
| 2) Plant<br>3) Fixtu   | ts and machinery   |   | 66.541<br>34.949   | 97.  |
| 7.7  | nes<br>rrassets  |   | 69.891   | 81   |
| 4) Otto  | 1 433013   | Total   | 1.456.973  | 1.513  |
| III - FINAN  | NCIAL FIXED ASSETS   |   |  |  |
|  | arate additional indication, for each item of rec  | eivables, of the amounts due with   | in the next financia   | year   |
| 3) other sec   |  | cetar   |  |  |
| A STATE OF THE PARTY OF THE PAR | es deposited as surety   | 90  | 90   |  |
| h-1-11 (h-1-1) (h-1-1-1)   | securities   | 268 435   | 268.435  | 268  |
|  |  | Total   | 268.525  | 268  |
|  |  | TOTAL ASSETS  | 1,725,685  | 1.782  |
| C) CURRENT   | ASSETS   |   |  |  |
| I-INVENT   | TORIES   |   |  |  |
| 1) raw,  | ancillary and consumable materials   |   | 22.517   |  |
|  |  | Total   | 22.517   |  |
| II - CREDI   |  |   |  |  |
| with a sepa  | arate additional indication, for each item of rec  | eivables, of the amounts due with   | in the next financia   | year   |
|  |  | jear -  |  |  |
| 4) towa  | ards private entities for contributions  | ***   | 11.226   | 107  |
|  | ards other Third Sector entities   |   |  | 117  |
|  | receivables  | 15.970  | 15.970   | 1:   |
| 100  | V2000/C2725  | 10.570  |  | - 12   |
| 1.2) Rec   | eivables from others   |   | 129  | 12/5   |
|  |  | Total   | 27,325   | 240  |
| III - FINAN  | NCIAL ASSETS NOT CONSTITUTING FIXE   | D ASSETS  |  |  |
| IV - LIOUT   | D ASSETS   |   | 71000000000  |  |
|  | and postal deposits  |   | 1.159.564  | 992  |
| 2) Cheq  |  |   | 200  |  |
| 3) Cash  |  |   | 40.680   | 47   |
| 37 0436  |  | Total   | 1.200.444  | 1.040  |
|  |  | TOTAL CURRENT ASSETS  | 1.250.286  | 1.280  |
| D) PREPAID   | EXPENSES AND ACCRUED INCOME  |   | 2120 01200   | 21200  |
| The second second second second  |  |   | 28,474   | 14   |
| riepaio  | expenses   | Total   | 28,474   | 14   |
|  | TOTAL ASSETS   | 10181   | 3.004.445  | 3.078  |
|  | TOTAL ASSETS   |   | 270047445  | 2.070  |
| TIABILITIES  | Land Control of the C |   | 21/12/2021   | 27/12/   |
| LIABILITIES<br>A) NET FOUT   | TV   | 1 3   | 31/12/2021   | 31/12/   |
| A) NET EQUI  |  |   | 500) (100) (50)  |  |
| A) NET EQUI<br>I - endo  | wment fund of the organisation   |   | <b>31/12/2021</b><br>971.855   |  |
| A) NET EQUI<br>I - endo<br>II - tied   | wment fund of the organisation<br>l equity:  |   | 971.855  | 971  |
| A) NET EQUI<br>I - endo<br>II - tied<br>1) str   | wment fund of the organisation<br>l equity:<br>atutory reserve   |   | 971.855<br>113.560   | 971<br>116   |
| A) NET EQUI<br>I - endo<br>II - tied<br>1) str<br>2) tie   | wiment fund of the organisation<br>dequity:<br>atutory reserve<br>ed reserves by decision of institutional bodies  |   | 971.855  | 97<br>11   |
| A) NET EQUI<br>I - endo<br>II - tied<br>1) str<br>2) tie<br>3) rei   | wiment fund of the organisation<br>dequity:<br>atutory reserve<br>ed reserves by decision of institutional bodies<br>stricted reserves earmarked by third parties  |   | 971.855<br>113.560   | 97<br>11   |
| A) NET EQUI<br>I - endo<br>II - tied<br>1) str<br>2) tie<br>3) ret<br>III - fre  | wiment fund of the organisation I equity: atutory reserve ed reserves by decision of institutional bodies stricted reserves earmarked by third parties e equity:   |   | 971.855<br>113.560<br>12.172   | 97<br>114<br>7.  |
| A) NET EQUI<br>I - endo<br>II - tied<br>1) str<br>2) tie<br>3) ret<br>III - fre  | wiment fund of the organisation<br>dequity:<br>atutory reserve<br>ed reserves by decision of institutional bodies<br>stricted reserves earmarked by third parties  | Total:  | 971.855<br>113.560<br>12.172<br>5.962  | 97<br>114<br>7.  |
| A) NET EQUI<br>I - endo<br>II - tied<br>1) str<br>2) tie<br>3) res<br>III - fre<br>IV - sus  | wiment fund of the organisation I equity: atutory reserve ad reserves by decision of institutional bodies stricted reserves earmarked by third parties a equity: rphus/deficit for the year  | Total   | 971.855<br>113.560<br>12.172   | 977<br>1116<br>73  |
| A) NET EQUI<br>I - endo<br>II - tied<br>1) str<br>2) tie<br>3) rec<br>III - fre<br>IV - sus  | with the organisation of the organisation of equity; atutory reserve and reserves by decision of institutional bodies stricted reserves earmarked by third parties are equity; applies deficit for the year covisions FOR RISKS AND CHARGES  | Total   | 971.855<br>113.560<br>12.172<br>5.962  | 97<br>114<br>7.  |
| A) NET EQUI<br>I - endo<br>II - tied<br>1) str<br>2) tie<br>3) rer<br>III - fre<br>IV - sus<br>B) TOTAL PR<br>3) other   | owment fund of the organisation  I equity: atutory reserve at reserves by decision of institutional bodies stricted reserves earmarked by third parties e equity: rphus/deficit for the year  ROVISIONS FOR RISKS AND CHARGES rs:  | Total   | 971.855<br>113.560<br>12.172<br>5.962<br>1.103.549   | 97:<br>110<br>7:<br>1.15   |
| A) NET EQUI<br>I - endo<br>II - tied<br>1) str<br>2) tie<br>3) rer<br>III - fre<br>IV - SUS<br>B) TOTAL PR<br>3) other<br>Provision  | evenment fund of the organisation  I equity: atutory reserve at reserves by decision of institutional bodies stricted reserves earmarked by third parties a equity: replus/deficit for the year  ROVISIONS FOR RISKS AND CHARGES rs: on for write-down of securities   | Total   | 971.855<br>113.560<br>12.172<br>5.962<br>1.103.549   | 97<br>111<br>7.  |
| A) NET EQUI  I - endo II - tied 1) str 2) tie 3) ree III - free IV - sue B) TOTAL PR 3) other Provisie Provisie  | evement fund of the organisation dequity: atutory reserve ed reserves by decision of institutional bodies stricted reserves earmarked by third parties e equity: replus/deficit for the year  COVISIONS FOR RISKS AND CHARGES rs: on for write-down of securities on for doubtful accounts   | Total   | 971.855<br>113.560<br>12.172<br>5.962<br>1.103.549   | 97.  |
| A) NET EQUI  I - endo II - tied 1) str 2) tie 3) ree III - free IV - sus B) TOTAL PR 3) other Provisis Provisis Provisis   | evenment fund of the organisation dequity: atutory reserve ed reserves by decision of institutional bodies stricted reserves earmarked by third parties e equity: rphus deficit for the year  COVISIONS FOR RISKS AND CHARGES rs: on for write-down of securities on for doubtful accounts on for project risks  | Total   | 971.855<br>113.560<br>12.172<br>5.962<br>1.103.549   | 97.  |
| A) NET EQUI  I - endo II - tied 1) str 2) tie 3) res III - fres IV - sus B) TOTAL PR Provisis Provisis Provisis Provisis   | evenment fund of the organisation dequity: atutory reserve ed reserves by decision of institutional bodies stricted reserves earmarked by third parties e equity: replus deficit for the year  COVISIONS FOR RISKS AND CHARGES rs: on for write-down of securities on for doubtful accounts on for project risks on for exchange rate fluctuation  | Total   | 971.855<br>113.560<br>12.172<br>5.962<br>1.103.549   | 97:<br>110<br>7:<br>1.15   |
| A) NET EQUI  I - endo II - tied 1) str 2) tie 3) res III - fres IV - sus B) TOTAL PR Provisis Provisis Provisis Provisis   | evenment fund of the organisation dequity: atutory reserve ed reserves by decision of institutional bodies stricted reserves earmarked by third parties e equity: rphus deficit for the year  COVISIONS FOR RISKS AND CHARGES rs: on for write-down of securities on for doubtful accounts on for project risks  | Total   | 971.855<br>113.560<br>12.172<br>5.962<br>1.103.549   | 97:<br>110<br>7:<br>1.15   |
| A) NET EQUI  I - endo II - tied 1) str 2) tie 3) re: III - fre: IV - sus B) TOTAL PR Provisis Provisis Provisis Provisis   | evenment fund of the organisation dequity: atutory reserve ed reserves by decision of institutional bodies stricted reserves earmarked by third parties e equity: replus deficit for the year  COVISIONS FOR RISKS AND CHARGES rs: on for write-down of securities on for doubtful accounts on for project risks on for exchange rate fluctuation  | Total   | 971.855<br>113.560<br>12.172<br>5.962<br>1.103.549   | 97:<br>110<br>7:<br>1.15   |
| A) NET EQUI  I - endo II - tied 1) str 2) tie 3) rer III - fre IV - sus  B) TOTAL PR 3) other Provisis Provisis Provisis Provisis  | evenment fund of the organisation  I equity: atutory reserve at reserves by decision of institutional bodies stricted reserves earmarked by third parties e equity: replus/deficit for the year  ROVISIONS FOR RISKS AND CHARGES rs: on for write-down of securities on for doubtful accounts on for project risks on for exchange rate fluctuation on for Covid19   | Total   | 971.855<br>113.560<br>12.172<br>5.962<br>1.103.549<br>9.222<br>10.000  | 971<br>110<br>71<br>1.15<br>9<br>10<br>52<br>99  |
| A) NET EQUI  I - endo II - tied 1) str 2) tie 3) rer III - fre IV - sus  B) TOTAL PR 3) other Provisis Provisis Provisis Provisis  | evenment fund of the organisation dequity: atutory reserve ed reserves by decision of institutional bodies stricted reserves earmarked by third parties e equity: replus deficit for the year  COVISIONS FOR RISKS AND CHARGES rs: on for write-down of securities on for doubtful accounts on for project risks on for exchange rate fluctuation  | Total   | 971.855<br>113.560<br>12.172<br>5.962<br>1.103.549<br>9.222<br>10.000  | 971<br>110<br>71<br>1.15<br>9<br>10<br>52<br>99  |
| A) NET EQUI  I - endo II - tied 1) str 2) tie 3) rer III - fre IV - sus  B) TOTAL PR 3) other Provisis Provisis Provisis Provisis  | evenment fund of the organisation  I equity: atutory reserve at reserves by decision of institutional bodies stricted reserves earmarked by third parties e equity: replus/deficit for the year  ROVISIONS FOR RISKS AND CHARGES rs: on for write-down of securities on for doubtful accounts on for project risks on for exchange rate fluctuation on for Covid19   | Total   | 971.855<br>113.560<br>12.172<br>5.962<br>1.103.549<br>9.222<br>10.000  | 971<br>110<br>71<br>1.15<br>9<br>10<br>52<br>99  |
| A) NET EQUI  I - endo II - tied 1) str 2) tie 3) rer III - fre IV - str  B) TOTAL PR 3) other Provisis Provisis Provisis Provisis Provisis C) TOTAL RI D) DEBITS   | evenment fund of the organisation I equity: atutory reserve ed reserves by decision of institutional bodies stricted reserves earmarked by third parties e equity: replus deficit for the year ROVISIONS FOR RISKS AND CHARGES rs: on for write-down of securities on for doubtful accounts on for project risks on for exchange rate fluctuation on for Covid19  ESERVE FOR SEVERANCE INDEMNITIES (   | Total<br>TFR)   | 971.855<br>113.560<br>12.172<br>5.962<br>1.103.549<br>9.222<br>10.000  | 971 116 72 1.157 1.157 1.157 1.157 1.157   |
| A) NET EQUI  I - endo II - tied 1) str 2) tie 3) rer III - fre IV - SUS  B) TOTAL PR 3) other Provisic | evented fund of the organisation of equity: atutory reserve ed reserves by decision of institutional bodies stricted reserves earmarked by third parties of equity: replus/deficit for the year  ROVISIONS FOR RISKS AND CHARGES rs: on for write-down of securities on for doubtful accounts on for project risks on for exchange rate fluctuation on for Covid19  ESERVE FOR SEVERANCE INDEMNITIES ( arate additional indication, for each item of rec   | Total<br>TFR)<br>eivables, of the amounts due with  | 971.855<br>113.560<br>12.172<br>5.962<br>1.103.549<br>9.222<br>10.000  | 971 116 72 1.157 1.157 1.157 1.157 1.157   |
| A) NET EQUI  I - endo II - tied 1) str 2) tie 3) rer III - free IV - stat B) TOTAL PR 3) other Provisis Provisis Provisis Provisis Provisis Provisis O) DEBITS with a sepon 2) due   | evenment fund of the organisation I equity: atutory reserve ed reserves by decision of institutional bodies stricted reserves earmarked by third parties e equity: rphus deficit for the year  COVISIONS FOR RISKS AND CHARGES rs: on for write-down of securities on for doubtful accounts on for project risks on for exchange rate fluctuation on for Covid19  ESERVE FOR SEVERANCE INDEMNITIES ( arate additional indication, for each item of rec to other providers of finance   | Total TFR) eivables, of the amounts due with due beyond the financial                             | 971.855  113.560 12.172  5.962 1.103.549  9.222 10.000  19.222 123.151  in the next financia   | 97: 116 7: 1.15 1.15 1.15 1.10 1.10  |
| A) NET EQUI  I - endo  II - tied  1) str 2) tie 3) rer  III - free IV - stat  B) TOTAL PR  3) other Provision Provis | evenment fund of the organisation I equity: atutory reserve ed reserves by decision of institutional bodies stricted reserves earmarked by third parties e equity: rphus deficit for the year  COVISIONS FOR RISKS AND CHARGES rs: on for write-down of securities on for doubtful accounts on for project risks on for exchange rate fluctuation on for Covid19  ESERVE FOR SEVERANCE INDEMNITIES ( arate additional indication, for each item of rec to other providers of finance int for deferral of 5 per mille funds to the following  | Total  TFR)  eivables, of the amounts due with  due beyond the financial  rear                    | 971.855<br>113.560<br>12.172<br>5.962<br>1.103.549<br>9.222<br>10.000  | 97: 11167: 1.156 1165: 117: 1186: 117: 118 |
| A) NET EQUI  I - endo II - tied 1) str 2) tie 3) rer III - free IV - sus B) TOTAL PR Provisis Provisis Provisis Provisis Provisis Provisis Provisis 2) due - cleb - cleb   | rewment fund of the organisation I equity: atutory reserve ed reserves by decision of institutional bodies stricted reserves earmarked by third parties e equity: replus deficit for the year  ROVISIONS FOR RISKS AND CHARGES rs: on for write-down of securities on for doubtful accounts on for project risks on for exchange rate fluctuation on for Covid19  ESERVE FOR SEVERANCE INDEMNITIES ( arate additional indication, for each item of rec to other providers of finance int for deferral of 5 per mille funds to the following int for deferral of funds for various projects donor   | Total  TFR)  eivables, of the amounts due with  due beyond the financial  rear                    | 971.855  113.560 12.172  5.962 1.103.549  9.222 10.000  19.222 123.151  in the next financia   | 97 111 7 1.15 1.15 2 99 10 1 year  |
| A) NET EQUI  I - endo II - tied 1) str 2) tie 3) rer III - free IV - sus B) TOTAL PR Provisis Provisis Provisis Provisis Provisis Provisis Provisis 2) due - cleb - cleb   | evenment fund of the organisation I equity: atutory reserve ed reserves by decision of institutional bodies stricted reserves earmarked by third parties e equity: rphus deficit for the year  COVISIONS FOR RISKS AND CHARGES rs: on for write-down of securities on for doubtful accounts on for project risks on for exchange rate fluctuation on for Covid19  ESERVE FOR SEVERANCE INDEMNITIES ( arate additional indication, for each item of rec to other providers of finance int for deferral of 5 per mille funds to the following  | Total  TFR)  eivables, of the amounts due with  due beyond the financial  rear                    | 971.855  113.560 12.172  5.962 1.103.549  9.222 10.000  19.222 123.151  in the next financia   | 97 111 7 1.15 1.15 2 99 10 1 year  |
| A) NET EQUI  I - endo II - tied 1) str 2) tie 3) rer III - fre IV - sus B) TOTAL PR Provisis Provisis Provisis Provisis Provisis Provisis Provisis 2) due - cleb 5) due  | rewment fund of the organisation I equity: atutory reserve ed reserves by decision of institutional bodies stricted reserves earmarked by third parties e equity: replus deficit for the year  ROVISIONS FOR RISKS AND CHARGES rs: on for write-down of securities on for doubtful accounts on for project risks on for exchange rate fluctuation on for Covid19  ESERVE FOR SEVERANCE INDEMNITIES ( arate additional indication, for each item of rec to other providers of finance int for deferral of 5 per mille funds to the following int for deferral of funds for various projects donor   | Total  TFR)  eivables, of the amounts due with  due beyond the financial  rear                    | 971.855  113.560 12.172  5.962 1.103.549  9.222 10.000  19.222 123.151  in the next financia   | 97 111 7. 1.15 11 5. 2. 99 10 1 year   |
| A) NET EQUI  I - endo II - tied 1) str 2) tie 3) rer III - fre IV - sus  B) TOTAL PR 3) other Provisis  | evenment fund of the organisation I equity: atutory reserve ed reserves by decision of institutional bodies stricted reserves earmarked by third parties e equity: replus deficit for the year  ROVISIONS FOR RISKS AND CHARGES rs: on for write-down of securities on for doubtful accounts on for project risks on for exchange rate fluctuation on for Covid19  ESERVE FOR SEVERANCE INDEMNITIES ( arate additional indication, for each item of rece to other providers of finance int for deferral of 5 per mille funds to the following it for deferral of funds for various projects donor to conditional donations of or deferral of AICS project funds  | Total TFR) eivables, of the amounts due with due beyond the financial year                        | 971.855  113.560 12.172  5.962 1.103.549  9.222 10.000  19.222 123.151  in the next financia   | 97<br>110<br>7.<br>1.15<br>115<br>2.<br>2.<br>99<br>10<br>4 year<br>4 216  |
| A) NET EQUI  I - endo II - tied 1) str 2) tie 3) rer III - free IV - sus  B) TOTAL PR 3) other Provisis Provisis Provisis Provisis Provisis Provisis C) TOTAL RI D) DEBITS with a seporate of the debit  | rewment fund of the organisation I equity: atutory reserve ed reserves by decision of institutional bodies stricted reserves earmarked by third parties e equity: replus deficit for the year  ROVISIONS FOR RISKS AND CHARGES rs: on for write-down of securities on for doubtful accounts on for project risks on for exchange rate fluctuation on for Covid19  ESERVE FOR SEVERANCE INDEMNITIES ( arate additional indication, for each item of rec to other providers of finance int for deferral of 5 per mille funds to the following int for deferral of funds for various projects donor to conditional donations  | Total TFR) eivables, of the amounts due with due beyond the financial year                        | 971.855  113.560 12.172  5.962 1.103.549  9.222 10.000  19.222 123.151  in the next financia  44.262 640.890   | 97<br>110<br>7.<br>1.15<br>1.15<br>2.<br>2.<br>99<br>10<br>1 year<br>4<br>216  |
| A) NET EQUI  I - endo II - tied 1) str 2) tie 3) rer III - fre IIV - sus  B) TOTAL PR 3) other Provisis Provisis Provisis Provisis Provisis Provisis Provisis O) DEBITS with a septe 2) due - cleb - c | rewment fund of the organisation I equity; atutory reserve at reserves by decision of institutional bodies stricted reserves earmarked by third parties e equity: replus/deficit for the year ROVISIONS FOR RISKS AND CHARGES rs: on for write-down of securities on for doubtful accounts on for project risks on for exchange rate fluctuation on for Covid19  ESERVE FOR SEVERANCE INDEMNITIES ( arate additional indication, for each item of rec to other providers of finance int for deferral of 5 per mille funds to the following it for deferral of funds for various projects/donors to conditional donations for deferral of AICS project funds for deferral of funds for various projects/donors  | Total TFR) eivables, of the amounts due with due beyond the financial year                        | 971.855  113.560 12.172  5.962 1.103.549  9.222 10.000  19.222 123.151  in the next financia  44.262 640.890   | 97<br>110<br>7.<br>1.15<br>1.15<br>2.<br>2.<br>99<br>10<br>4 210<br>38<br>16.  |
| A) NET EQUI  I - endo II - tied 1) str 2) tie 3) rer III - fre IIV - sus B) TOTAL PR 3) other Provisis Provisis Provisis Provisis Provisis Provisis Provisis O) DEBITS with a sepaint 2) due - deb - cleb - c | rewment fund of the organisation I equity: atutory reserve at reserves by decision of institutional bodies stricted reserves earmarked by third parties e equity: replus/deficit for the year ROVISIONS FOR RISKS AND CHARGES rs: on for write-down of securities on for doubtful accounts on for project risks on for exchange rate fluctuation on for Covid19  ESERVE FOR SEVERANCE INDEMNITIES ( arate additional indication, for each item of rece to other providers of finance int for deferral of 5 per mille funds to the following it for deferral of funds for various projects/donors of the deferral of funds for various projects/donors of accounts  | Total TFR) eivables, of the amounts due with due beyond the financial year                        | 971.855  113.560 12.172  5.962 1.103.549  9.222 10.000  19.222 123.151  in the next financia  44.262 640.890  153.527 14.700   | 97<br>111<br>7.<br>1.15<br>1.15<br>2<br>99<br>10<br>1 year<br>4<br>210<br>38<br>16<br>11   |
| A) NET EQUI  I - endo II - tied 1) str 2) tie 3) rer III - fre IV - sus  B) TOTAL PR 3) other Provisis Provisis Provisis Provisis Provisis Provisis Provisis O) DEBITS with a separate of the color of t | evenment fund of the organisation I equity: atutory reserve at reserves by decision of institutional bodies stricted reserves earmarked by third parties are equity: replus/deficit for the year  ROVISIONS FOR RISKS AND CHARGES rs: on for write-down of securities on for write-down of securities on for doubtful accounts on for project risks on for exchange rate fluctuation on for Covid19  ESERVE FOR SEVERANCE INDEMNITIES ( areate additional indication, for each item of receive to other providers of finance int for deferral of 5 per mille funds to the following int for deferral of funds for various projects donor to conditional donations of or deferral of AICS project funds of or deferral of funds for various projects donors de accounts to tax authorities to tax authorities   | Total TFR) eivables, of the amounts due with due beyond the financial year                        | 971.855  113.560 12.172  5.962 1.103.549  9.222 10.000  19.222 123.151  in the next financia  44.262 640.890  153.527 14.700 15.206 11.885   | 97 111 7 1.15 1.15 2 9 10 1 year 4 21 38 16 11 1   |
| A) NET EQUI  I - endo II - tied 1) str 2) tie 3) rer III - free IV - sus B) TOTAL PR 3) other Provisis   | evenment fund of the organisation  I equity: atutory reserve and reserves by decision of institutional bodies stricted reserves earmarked by third parties are equity: replus/deficit for the year  ROVISIONS FOR RISKS AND CHARGES rs: on for write-down of securities on for doubtful accounts on for project risks on for exchange rate fluctuation on for Covid19  ESERVE FOR SEVERANCE INDEMNITIES ( arate additional indication, for each item of rece to other providers of finance int for deferral of 5 per mille funds to the following it for deferral of funds for various projects/donor to conditional donations for deferral of funds for various projects/donors de accounts to tax authorities to tax authorities to temployees and collaborators   | Total TFR) eivables, of the amounts due with due beyond the financial year                        | 971.855  113.560 12.172  5.962 1.103.549  9.222 10.000  19.222 123.151  in the next financia 44.262 640.890  153.527 14.700 15.206   | 97<br>111<br>7.<br>1.15<br>1.15<br>2<br>9<br>10<br>1 year<br>4<br>21<br>38<br>16<br>11<br>1  |
| A) NET EQUI  I - endo II - tied 1) str 2) tie 3) rer III - free IV - sus B) TOTAL PR 3) other Provisis Provisis Provisis Provisis Provisis Provisis Provisis Provisis Provisi  | wiment fund of the organisation I equity: atutory reserve ed reserves by decision of institutional bodies stricted reserves earmarked by third parties e equity: replus deficit for the year  ROVISIONS FOR RISKS AND CHARGES rs: on for write-down of securities on for doubtful accounts on for project risks on for exchange rate fluctuation on for Covid19  ESERVE FOR SEVERANCE INDEMNITIES ( arate additional indication, for each item of rec to other providers of finance int for deferral of 5 per mille funds to the following int for deferral of funds for various projects donors to conditional donations for deferral of funds for various projects donors the accounts to tax authorities to social security and welfare institutions to employees and collaborators er debts  | Total: TFR) eivables, of the amounts due with due beyond the financial year                       | 971.855  113.560 12.172  5.962 1.103.549  9.222 10.000  19.222 123.151  in the next financia  44.262 640.890  153.527 14.700 15.206 11.885 26.732  | 97 111 7 1.15 1 1.15 2 9 10 1 year 4 21 38 16 11 11 2  |
| A) NET EQUI  I - endo II - tied 1) str 2) tie 3) rer III - fre IV - str  B) TOTAL PR 3) other Provisis  | wiment fund of the organisation I equity: atutory reserve ed reserves by decision of institutional bodies stricted reserves earmarked by third parties e equity: rphis deficit for the year  COVISIONS FOR RISKS AND CHARGES rs: on for write-down of securities on for doubtful accounts on for project risks on for exchange rate fluctuation on for Covid19  ESERVE FOR SEVERANCE INDEMNITIES ( arate additional indication, for each item of rec to other providers of finance int for deferral of 5 per mille funds to the following int for deferral of funds for various projects donors to conditional donations for deferral of funds for various projects donors the accounts to tax authorities to social security and welfare institutions to employees and collaborators er debts ables to other lenders  | Total TFR) eivables, of the amounts due with due beyond the financial year                        | 971.855  113.560 12.172  5.962 1.103.549  9.222 10.000  19.222 123.151  in the next financia  44.262 640.890  153.527 14.700 15.206 11.885 26.732 830.000                                | 97 11 7 1.15 1.15 2 9 10 4 21 38 16 11 1 2 83  |
| A) NET EQUI  I - endo II - tied 1) str 2) tie 3) rer III - fre IV - sur  B) TOTAL PR 3) other Provisis 10 due 11) due 12) oth Party  | wiment fund of the organisation I equity: atutory reserve ed reserves by decision of institutional bodies stricted reserves earmarked by third parties e equity: replus deficit for the year  ROVISIONS FOR RISKS AND CHARGES rs: on for write-down of securities on for doubtful accounts on for project risks on for exchange rate fluctuation on for Covid19  ESERVE FOR SEVERANCE INDEMNITIES ( arate additional indication, for each item of rec to other providers of finance int for deferral of 5 per mille funds to the following int for deferral of funds for various projects donors to conditional donations for deferral of funds for various projects donors the accounts to tax authorities to social security and welfare institutions to employees and collaborators er debts  | Total TFR) eivables, of the amounts due with due beyond the financial year s                      | 971.855  113.560 12.172  5.962 1.103.549  9.222 10.000  19.222 123.151  in the next financia  44.262 640.890  153.527 14.700 15.206 11.885 26.732  830.000 3.864                         | 97 11 7 1.15 1.15 2 9 10 1 year 4 21 38 16 11 1 2 83   |
| A) NET EQUI  I - endo II - tied 1) str 2) tie 3) rer III - fre IV - sus  B) TOTAL PR 3) other Provisis  | equity: atutory reserve ed reserves by decision of institutional bodies stricted reserves earmarked by third parties e equity: replus/deficit for the year  ROVISIONS FOR RISKS AND CHARGES rs: on for write-down of securities on for doubtful accounts on for project risks on for exchange rate fluctuation on for Covid19  ESERVE FOR SEVERANCE INDEMNITIES ( arate additional indication, for each item of rece to other providers of finance int for deferral of 5 per mille funds to the following it for deferral of funds for various projects/donors to conditional donations of the deferral of funds for various projects/donors to the social security and welfare institutions to employees and collaborators er debts ables to other lenders ious debts Uganda headquarters   | Total: TFR) eivables, of the amounts due with due beyond the financial year                       | 971.855  113.560 12.172  5.962 1.103.549  9.222 10.000  19.222 123.151  in the next financia  44.262 640.890  153.527 14.700 15.206 11.885 26.732 830.000                                | 97 110 7 1.15 1.15 110 1 year 10 1 year 21 11 22 83  |
| A) NET EQUI  I - endo II - tied 1) str 2) tie 3) rer III - fre IIV - sus B) TOTAL PR 3) other Provisis | wiment fund of the organisation I equity: atutory reserve ed reserves by decision of institutional bodies stricted reserves earmarked by third parties e equity: rphis deficit for the year  COVISIONS FOR RISKS AND CHARGES rs: on for write-down of securities on for doubtful accounts on for project risks on for exchange rate fluctuation on for Covid19  ESERVE FOR SEVERANCE INDEMNITIES ( arate additional indication, for each item of rec to other providers of finance int for deferral of 5 per mille funds to the following int for deferral of funds for various projects donors to conditional donations for deferral of funds for various projects donors the accounts to tax authorities to social security and welfare institutions to employees and collaborators er debts ables to other lenders  | Total TFR) eivables, of the amounts due with due beyond the financial year s                      | 971.855  113.560 12.172  5.962 1.103.549  9.222 10.000  19.222 123.151  in the next financia  44.262 640.890  153.527 14.700 15.206 11.885 26.732  830.000 3.864                         | 97 111 7 1.15 115 2 9 10 1 year 4 21 38 16 1 1 1 2 83  |
| A) NET EQUI  I - endo II - tied 1) str 2) tie 3) rer III - fre IV - sus B) TOTAL PR 3) other Provisis  | rement fund of the organisation I equity: atutory reserve at reserves by decision of institutional bodies stricted reserves earmarked by third parties e equity: replus/deficit for the year ROVISIONS FOR RISKS AND CHARGES rs: on for write-down of securities on for doubtful accounts on for project risks on for exchange rate fluctuation on for Covid19  ESERVE FOR SEVERANCE INDEMNITIES ( arate additional indication, for each item of rece it to other providers of finance it for deferral of per mille funds to the following it for deferral of funds for various projects/donors to orditional donations if or deferral of funds for various projects/donors be accounts to tax authorities to social security and welfare institutions to employees and collaborators er debts ables to other lenders ions debts Uganda headquarters  EXPENSES AND DEFERRED INCOME d liabilities   | Total TFR) eivables, of the amounts due with due beyond the financial year s                      | 971.855  113.560 12.172  5.962 1.103.549  9.222 10.000  19.222 123.151  in the next financial 44.262 640.890  153.527 14.700 15.206 11.885 26.732  830.000 3.864 1.741.066 1.591         | 97 111 7 1.15 115 2 9 10 1 year 4 21 38 16 1 1 1 2 83  |
| A) NET EQUI  I - endo II - tied 1) str 2) tie 3) rer III - fre IV - sus  B) TOTAL PR 3) other Provisis | rement fund of the organisation I equity: atutory reserve at reserves by decision of institutional bodies stricted reserves earmarked by third parties e equity: replus/deficit for the year ROVISIONS FOR RISKS AND CHARGES rs: on for write-down of securities on for doubtful accounts on for project risks on for exchange rate fluctuation on for Covid19  ESERVE FOR SEVERANCE INDEMNITIES ( arate additional indication, for each item of rece it to other providers of finance it for deferral of per mille funds to the following it for deferral of funds for various projects donors to conditional donations if or deferral of funds for various projects donors to deferral of funds for various projects donors be accounts to tax authorities to tax authorities to employees and collaborators er debts ables to other lenders ions debts Ugunda headquarters  EXPENSES AND DEFERRED INCOME  | Total TFR)  eivables, of the amounts due with  due beyond the financial  year  \$  830,000  Total | 971.855  113.560 12.172  \$ 962 1.103.549  9.222 10.000  19.222 123.151  in the next financia  44.262 640.890  153.527 14.700 15.206 11.885 26.732  830.000 3.864 1.741.066 1.591 15.866 | 97 111 7. 1.15 1.15 110 11 5. 2 99 10 11 11 11 12 83 1.71  |
| A) NET EQUI  I - endo II - tied 1) str 2) tie 3) rer III - fre IV - sus B) TOTAL PR 3) other Provisis  | rement fund of the organisation I equity: atutory reserve at reserves by decision of institutional bodies stricted reserves earmarked by third parties e equity: replus/deficit for the year ROVISIONS FOR RISKS AND CHARGES rs: on for write-down of securities on for doubtful accounts on for project risks on for exchange rate fluctuation on for Covid19  ESERVE FOR SEVERANCE INDEMNITIES ( arate additional indication, for each item of rece it to other providers of finance it for deferral of per mille funds to the following it for deferral of funds for various projects/donors to orditional donations if or deferral of funds for various projects/donors be accounts to tax authorities to social security and welfare institutions to employees and collaborators er debts ables to other lenders ions debts Uganda headquarters  EXPENSES AND DEFERRED INCOME d liabilities   | Total TFR) eivables, of the amounts due with due beyond the financial year s                      | 971.855  113.560 12.172  5.962 1.103.549  9.222 10.000  19.222 123.151  in the next financial 44.262 640.890  153.527 14.700 15.206 11.885 26.732  830.000 3.864 1.741.066 1.591         | 971 116 72 1.157 1.157 1.157 1.157 1.157   |



| COSTS AND CHARGES  | 3 1 1 2 1 2 1      | 3112/20    | INCOME AND REVENUES  | 3112/21                                 |                | 3¥12/20           |
|--|--------------------|------------|--|---|----------------|-------------------|
| A) Costs and Charges from<br>General Interest Activities                                       | 2021               | 2020       | A) Revenues, rents and income<br>from activities of general interest | 2021                                    |                | 2020              |
| <ol> <li>Raw, ancillary and consumable<br/>materials and goods for resale</li> </ol>           | 1.193.320          | 1.527.105  | membership fees and<br>founders' contributions                       | 1200                                    |                | 1,700             |
| 150576   50  |                    |            |  |   |                | 100-2011-157      |
| Services     Use of third party assets   | 213,158            | 161.773    | 4) Liberal donations<br>5) 5x1000 proceeds                           | 968 088<br>41 322                       |                | 941,55°<br>84,825 |
| Ose or mird party assets     Personnel   | 456.411            | 385.291    | 6) Contributions from private entities                               | 649.246                                 |                | 739.285           |
| 4bis) Local personnel  | 443.326            | 335.985    | 8) Contributions from public institutions                            | 693.298                                 |                | 855.548           |
| 5) Amortisations   | 56.680             | 39.505     | 9) Income from contracts with public bodie                           |   |                |                   |
| 6) Provisions for contingencies and  | other charges      |            | 10) Other revenues, income and earnings                              |   |                |                   |
| 7) Other operating expenses  | 22.935             | 155        | 11) Closing inventories  | 22.517                                  |                |                   |
| 8) Opening inventories   |                    |            |  |   |                |                   |
| Accrual to a restricted reserve     by decision of the institutional                           |                    |            |  |   |                |                   |
| 10) Use of restricted reserve for  |                    |            |  | 7                                       |                | 77                |
| institutional body decisions   | -60.000            |            | Total 2  | 2.375.671                               | 96%            | 2.622.913         |
|  | 2.325.830 94%      | 2.449.814  | Surplus/deficit from general interest acti                           | 49.841                                  | 2070           | 173.099           |
| B) Costs and charges of other  | 2.325.183          | -647       | B) Revenues, income and income fro                                   | 200000000000000000000000000000000000000 | vities         |                   |
| 1) Haw, ancillary and consumable   |                    |            | 1) Revenues from services and sales to                               |   |                |                   |
| materials and goods for resale   |                    |            | associates and founders  |   |                |                   |
| 2) Services  | 2.719              | 1.385      | 2) Contributions from private entities                               | 000 NV                                  |                |                   |
| <ol><li>Use of third party assets</li></ol>  |                    |            | 3) Revenues from services and sales to thi                           | rd parties                              |                |                   |
| 4) Personnel   |                    |            | 4) Contributions from public bodies                                  |   |                |                   |
| 5) Amortisations   | 24.018             | 23.702     | bodies   | 16.132                                  |                | 22.220            |
| 6) Provisions for contingencies and  |                    | 20000      | earnings   |   |                |                   |
| 7) Other operating expenses  | 530                | 472        |  |   |                | -                 |
| 8) Opening inventories   | _                  | _          | 920150   | 707.208                                 | 2222           | 50000000          |
|  |                    |            | Total  | 16, 132                                 | 1%             | 22.220            |
| Total  | 27.267 7%          | 25.559     | Surplusideficit from other activities                                | -11,135                                 |                | -3.339            |
| C) Costs and expenses from fur   | ulraioina activiti |            | C) Revenues, income and income fro                                   | um francicai ei                         | no activi      | line              |
| fundraising  | 13.473             | 32.375     | 1) Revenues from regular fundraising                                 | 87.853                                  | ang assert     | 19.715            |
| 1a) Personnel  | 7.967              | 44.012     | ij neverues nomregula runulasing                                     | 07.000                                  |                | 36.1.6            |
| 2) Charges for occasional fundraisin   |                    | 44.012     | 2) Revenues from occasional fundraising                              |   |                |                   |
| Other charges  | u u                |            | 3) Other revenues  |   |                |                   |
| o) Date of larges  |                    |            | Total  | 87.853                                  | 4%             | 19.715            |
| 144000   |                    |            |  |   |                |                   |
| Total  | 21.440 7%          | 76.387     | Surplus/deficit from fundraising activitie                           | 66,413                                  | Service Madera | 19.715            |
| D) Costs and charges from final  |                    |            | D) Revenues, income and income from                                  |   | and ass        |                   |
| 1) on bank relations   | 922                | 4.417      | 1) from banking relations  | 162                                     |                | 1.019             |
| 2) on loans  |                    |            | 2) from financial investments  | 1.212                                   |                | 834               |
| 6) other charges   |                    |            | 5) other revenues  |   |                |                   |
| 6a) Surety charges   |                    | 1.630      | Exchange rate differences  |   |                | _                 |
| 6b) Exchange rate differences for<br>balance sheet adjustments                                 |                    | 22 437     | for balance sheet<br>adjustments <b>Total</b>                        | 1.374                                   | 0%             | 1.853             |
| Total  | 922 " 0%           | 28.484     | 그들 가게 무슨 하게 있었다. 맛이 되었다면 하면 되었다. 그렇게 그렇게 되었다고 있다고 있다.                | 452                                     | 0.74           | -26.63            |
|  |                    | 20.404     | Surplus/deficit from financial and asset                             |   |                | *20.03            |
| <ul> <li>E) General support costs and cl</li> <li>1) Plaw, ancillary and consumable</li> </ul> | narges             | (4)        | E) Genral support income and rever                                   | nues                                    |                |                   |
| materials and goods for resale   | 1.305              | 1.528      | 1) Income from the secondment of persons                             | nel                                     |                |                   |
| 2) Services  | 24.046             | 27.275     | 2) General support income  | No.                                     |                |                   |
| 3) Use of third party assets   |                    | ,447,447.4 | The second record of the second record records and                   |   |                |                   |
| Ose or third party assets     Personnel  | 20 117             | 37.258     |  |   |                |                   |
|  | 38,117             |            |  |   |                |                   |
| 5) Amortisations   | 11.716             | 10.875     |  |   |                |                   |
| 6) Provisions for contingencies and  |                    | 40 OFF     |  |   |                |                   |
| 7) Other operating expenses  | 23.079             | 12.055     |  |   |                |                   |
| by decision of the institutional<br>bodies   |                    |            |  |   |                |                   |
| 9) Use of restricted reserve for   |                    |            |  |   |                |                   |
| institutional body decisions   | 2 <u></u> -        |            |  |   |                |                   |
| Total  | 98.263 4%          | 88.991     |  |   |                |                   |
| Total costs and charges  | 2,473,722 ###      | 2.669.235  | Total income and revenues  | 2.481.030                               | 100%           | 2.666.701         |
|  |                    |            | Surplus/deficit for the year before taxes (+/-)                      | 7,308                                   |                | -2.534            |
|  |                    |            | Taxes  | 1.346,00                                |                | 569               |
|  |                    |            | Surplus/deficit for the year (+/-)                                   | 5.962                                   |                | -3.103            |
| Imputed costs:   |                    | - 1        |  | 2.702                                   | To             | 1012.00           |
| 1) from general interest activities  | 54,474             | 10         | from general interest activities                                     | 54.474                                  |                |                   |
| ij from general interest activities  | 97.717             |            |  | - Mr. 10-2-2-1                          |                |                   |

59



## 6.3 CONSIDERATIONS ON THE BALANCE SHEET AT 31.12.2021

## **Evaluation criteria**

## Tangible and intangible fixed assets

Fixed assets are recorded at purchase cost, including ancillary costs, or at production cost for those from in-house production. Fixed assets are systematically depreciated in each financial year and depreciation is calculated with reference to cost, possibly revalued, at constant rates based on the estimated useful life of the assets. The rates applied are shown in the notes on assets.

#### **Financial fixed assets**

Financial fixed assets are recorded at purchase cost.

#### **Credits**

Receivables have been valued at their estimated realisable value, taking into account any factors that could result in the receivable being uncollectable or impossible to liquidate.

#### **Inventories**

Inventories are recorded at the purchase cost of the goods.

## **Liquid assets**

Bank, post office and cash balances are recorded at their nominal value.

## **Net equity**

#### Free equity

It consists of the operating results of the previous financial years and the Reserve Fund, which is made up of: membership fees, a portion of institutional revenue and the result of the financial years.

## Tied equity

Restricted assets include funds that are deferred to the following year and are bound to be used in accordance with contracts, conventions and agreements already made with the financing body or in accordance with the instructions of the assembly.

## Trattamento di fine rapporto di lavoro subordinato

It represents the actual debt accrued to employees under the national trade contract.

#### **Debits**

Payables have been recorded at their nominal value.

#### Accrued liabilities and deferred income

The accrual principle is complied with through the calculation of accrued income and prepaid expenses.

## **Memorandum accounts**

Memorandum accounts are recorded at their nominal value.

## **Income and charges**

Expenses and income are recorded on an accrual basis for the reporting period. Expenses are broken down by management areas and income by their origin. The presentation is in opposing sections.

## **Foreign currencies**

Expenses and income in foreign currencies are entered in the balance sheet at the countervalue in Euro for which the financing institution requires the financial reporting of its funds, as stipulated in the contract; where this is not specified, the InforEuro exchange rate is applied.

## **Changes in Assets and Liabilities**

## **B) INTANGIBLE FIXED ASSETS**

The fixed assets recorded in the amount of EUR 187 refer to the specific software for project reporting, which is needed to manage the accounts in a uniform manner at the Italian and Ugandan offices.

## **Tangible fixed assets**

Movements in tangible fixed assets were as follows:





| CATEGORIES                   | Opening balance     | Increases | Alienations | Appreciations<br>Depretiations | Reclassification | Final balance       |
|------------------------------|---------------------|-----------|-------------|--------------------------------|------------------|---------------------|
| BUILDINGS                    | 1.436.415,14        |           |             |                                |                  | 1.436.415,14        |
| Total buldings               | <u>1.436.415,14</u> |           |             |                                |                  | <u>1.436.415,14</u> |
| Drilling plant and equipment | 458.631,43          |           |             |                                |                  | 458.631,43          |
| Drilling plant               | 200.000,00          |           |             |                                |                  | 200.000,00          |
| Drilling equipment           | 113.331,43          |           |             |                                |                  | 113.331,43          |
| Drilling equipment           | 145.300,00          |           |             |                                |                  | 145.300,00          |
| Photovoltaic plant           | 263.357,44          | 3.511,84  |             |                                |                  | 266.869,28          |
| Fixtures                     | 73.775,72           | 3.756,39  |             |                                |                  | 77.532,11           |
| Warehouse equipment          | 3.000,00            |           |             |                                |                  | 3.000,00            |
| Furniture and furnishings    | 11.542,16           |           |             |                                |                  | 11.542,16           |
| Vehicles                     | 122.800,00          |           |             |                                |                  | 122.800,00          |
| Total other assets           | 933.106,75          |           |             |                                | <u>-</u>         | 940.374,98          |
| Totale assets                | 2.369.521,89        | 7.268,23  |             |                                |                  | 2.376.790,12        |

## **Buildings (property)**

The item 'Buildings' includes the cost of the purchase and renovation of the building located in Piacenza at Via Martelli No. 6, entirely devoted to institutional activities.

#### **Fixtures**

The increase in "Fixtures" for €3,756.39 refers to the purchase of 2 laptops and a new freezer for the Piacenza headquarters.

It should be noted that during 2008 our organisation received the donation of a complete drilling rig (one drilling machine, two compressors and 5 trucks) from the Trevi SpA Group of Cesena, to carry out projects in the water sector.

## **Photovoltaic plant**

The increase of €3,511.84 in the item Photovoltaic Plant relates to the replacement of an inverter.

In the construction of the building, a photovoltaic system was foreseen to provide electricity for the running of the offices, the warehouse and the guest house, and the surplus is sold with an on-site exchange agreement to Enel. For this, a VAT position was opened for the management of the ancillary business activity.

The depreciation charges for the year are as follows:

| CATEGORIES   | %                    | Opening<br>balance                                  | Alienations | Appreciation<br>Depretiations | Amortisation           | Early<br>amortis. | Final<br>balance                                    |
|--|----------------------|---|-------------|-------------------------------|------------------------|-------------------|---|
| Buildings  | 1,5                  | 129.277,38  |             |                               | 21.546,23              |                   | 150.823,61  |
| Drilling plant and equipment   | 20                   | 401.626,62  |             |                               | 10.656,34              |                   | 412.282,96  |
| Drilling plant<br>Drilling equipment<br>Drilling equipment<br>Photovoltaic plant | 9                    | 200.000,00<br>56.326,62<br>145.300,00<br>222.658,26 |             |                               | 10.656,34<br>24.018,22 |                   | 200.000,00<br>66.982,96<br>145.300,00<br>246.676,48 |
| Fixtures   | 10                   | 45.988,16   |             |                               | 11.516,41              |                   | 57.504,57   |
| Warehouse equipment Forniture and furnishings Vehicles                           | 10<br>10<br>10<br>20 | 3.000,00<br>11.395,78<br>41.690,00                  |             |                               | 29,28<br>12.280,00     |                   | 3.000,00<br>11.425,06<br>53.970,00                  |
| Total other assets   |                      | 855.636,20  |             |                               | 80.046,48              |                   | 935.682,68  |



## **Fixed Assets of Ugandan headquarters**

C&D also has two operating sites in Uganda, owned on free loan for an unlimited period of time: the Kampala site, owned by the Diocese of Gulu, and the Moroto site, owned by the Diocese of Moroto. Since 2016, a ten-year agreement has been concluded with the Diocese of Lira for the management of the land and compound of the former leper colony in Alito.

| Kampala                                      | Moroto                             | Alito                        |
|--|------------------------------------|------------------------------|
| Co-operation and Development                 | Co-operation and Development       | Co-operation and Development |
| Plot 5, Lugogo by Pass Road, Kampala, Uganda | Plot 25, Kitale Rd, Moroto, Uganda | Alito, Kole , Uganda         |
| P.O. BOX 7205                                | P.O. BOX 86                        | P.O. BOX                     |

The value in use of the real estate is estimated at a total of 41,617,180 Ugandan Shillings equivalent to EUR 10,478.29 (exchange rate inforuero 31.12.2021) and is shown under Imputed Costs under item "1) from general interest activities".

**Other assets at the Ugandan premises.** The equipment and furniture present at the Ugandan offices are assets linked to the various projects or complements of the real estate structures that will remain at the disposal of the local beneficiaries when they are completed.

| CATEGORIES                             | Historical<br>cost | Amortisat.<br>fund | Net value |
|--|--------------------|--------------------|-----------|
| Computers (UG)                         | 3.603,60           | 2.181,06           | 1.422,54  |
| Equipement various (UG)                | 13.499,26          |                    | 13.499,26 |
| office & communication equipment       | 1.912,62           |                    | 1.912,62  |
| household, furniture & equipment       | 1.793,62           |                    | 1.793,62  |
| agricultural, veterinary equip & tools | 9.793,02           |                    | 9.793,02  |
| Motor vehicles/motor cycles (UG)       | 10.756,03          | 9.811,86           | 944,17    |
| motor vehicles                         | 9.335,77           | 9.335,77           | 0,00      |
| motor cycles                           | 1.420,26           | 476,09             | 944,17    |
| Total fixed assets                     | 27.858,89          | 11.992,92          | 15.865,87 |

During the year 2021, in agreement with the Ugandan consultants and the auditing firm carrying out the audit in Uganda, it was decided to record in the accounts the value attributed to the assets purchased to carry out the project activities and fully expensed by the projects themselves, which were then left by the donor in the ownership to AMCS. For the sake of completeness, it should be noted that all the drilling equipment purchased as a result of the implementation of the well projects financed by the MFA (years 1985 and 1998) were handed over (free of charge) to the Ugandan Government. Some of these vehicles, however, are still at the disposal of C&D (Cooperation and Development Uganda) because an agreement was reached with the Ministry of Water, on the basis of which the vehicles were granted on free loan to C&D.

## **Net fixed Assets**

For the sake of clarity, it was decided to present the asset items directly in the balance sheet, net of the corresponding value adjustments.

| CATEGORIES                                   | Historical cost | Amortis. fund | Net value    | Total        |
|--|-----------------|---------------|--------------|--------------|
| Land and buildings                           |                 |               |              | 1.285.592,00 |
| Buildings                                    | 1.436.415,14    | 150.823,61    | 1.285.591,53 |              |
| Plants and machinery                         |                 |               |              | 66.541,27    |
| Drilling plant and equipment                 | 458.631,43      | 412.282,96    | 46.348,47    |              |
| Photovoltaic plant                           | 266.869,28      | 246.676,48    | 20.192,80    |              |
| Fioxtures                                    |                 |               |              | 34.949,34    |
| Office fixtures                              | 77.532,11       | 57.504,57     | 20.027,54    |              |
| Computers (UG)                               | 3.603,60        | 2.181,06      | 1.422,54     |              |
| Various fixtures (UG)                        | 13.499,26       | -             | 13.499,26    |              |
| Warehouse equipment                          | 3.000,00        | 3.000,00      | -            |              |
| Other assets                                 |                 |               |              | 69.891,27    |
| Furniture and furnishing                     | 11.542,16       | 11.425,06     | 117,10       |              |
| Vehicles                                     | 122.800,00      | 53.970,00     | 68.830,00    |              |
| Motorbike(UG)                                | 10.756,03       | 9.811,86      | 944,17       |              |
| Fixed assets under construction and advances |                 |               |              |              |
| Total assets                                 | 2.404.649,01    | 947.675,60    | 1.456.973,41 | 1.456.973,41 |



## **Finiancial fixed assets**

| Financial fixed assets | 31/12/2021 | 31/12/2020 | Change |
|------------------------|------------|------------|--------|
| Secutiry deposits      | 90,32      | 90,32      | 0,00   |
| Various secutiries     | 268.434,97 | 268.434,97 | 0,00   |
|                        | 268.525,29 | 268.525,29 | 0,00   |

Security deposits had no movements. The securities originate from a bequest by a supporter. The funds are held in custody at the Bank of Piacenza and were booked as financial fixed assets as they were used to guarantee the surety granted by the Bank of Piacenza for the realisation of the project financed by AICS (Italian Agency for Development Cooperation). The valuation of the funds at year-end is made at their book value.

## **C) CURRENT ASSETS**

#### **Inventories**

At the end of the year, inventories at the Uganda office amounted to €22,516.67 and were related to drilling consumables (drill bits/cuttings and drill hammer).

#### **CREDITS**

## **Credits for projects**

This item includes receivables in respect of activities implemented for the realisation of the organisation's various projects and comprises the following types:

- Credits for completed projects: these are receivables arising as a result of expenses incurred for work on projects that have already been completed, for which the donor still has to pay funds to cover the expenses.
- Credits for projects in progress: these relate to projects in progress and arise in connection with expenses already incurred for interventions that will be carried out in the next financial year.

| Credits for projects                       | 31/12/2021 | 31/12/2020 | Change      |
|--|------------|------------|-------------|
| Towards private entities for contributions | 11.225,64  | 107.561,14 | -96.335,50  |
| Credits for ongoing projects in Uganda     | 0,00       | 43.016,26  | -43.016.26  |
| Credits for ongoin projects                | 0,00       | 52.244,88  | - 52.244,88 |
| Other receivables                          | 10.010,64  | 12.300,00  | - 2.289,36  |
| Credits torwards Poste Italiane            | 1.215,00   |            | 1.215,00    |
| Towards other Third Sector entities        | 0,00       | 117.281,03 | -117.281,03 |
| Credits for ongoiing projects              | 0,00       | 117.281,03 | -117.281,03 |
| Tax receivables                            | 15.970,00  | 15.420,00  | 550,00      |
| VAT credits                                | 15.970,00  | 15.420,00  | 550,00      |
| Receivables from o0thers                   | 129,21     | 0,00       | 129,21      |
| Total credits for projects                 | 27.324,85  | 240.262,17 | -212.937,32 |
|  |            |            |             |

The reduction in receivables for expenses on projects in Uganda amounting to 43,016.26 is due to the realisation of the credit from partner ngos. The receivable item, which was recognised in 2019 in relation to the portion of the monetary contribution made by AMCS to the "AICS AID11489 Project", was reduced to zero at project closure on 31 October 2021. At project closure, AMCS's portion of the monetary contribution was covered 51% by dedicated fundraising; 33% by the Covid-19 Fund contribution received from AICS and the remaining 16% using AMCS's unrestricted funds.

Receivables from Poste Italiane refer to payments on postal account made in 2021 but reported by the Post Office at the beginning of 2022. Sundry receivables of euro 10,010.64 refer to euro 10,000.00 receivable from the purchaser of the property inherited in Urbino.

The change in receivables from other Third Sector entities for euro 117,281.03 is due to the realisation of credit from partner NGOs. The receivable for VAT accrued from the Treasury relates to purchases related to the realisation of the photovoltaic plant.



## **LIQUID ASSETS**

| BANKS                       | 31/12/2021 | 31/12/2020 | Change      |
|-----------------------------|------------|------------|-------------|
| Cariparma & Piacenza c.451  | 64.896,47  | 89.430,23  | -24.533,76  |
| Cariparma & Piacenza c.551  |            | 423,53     | -423,53     |
| Banca di Piacenza c.252     | 26.202,34  | 215.724,71 | -189.522,37 |
| Banca di Piacenza c. titoli | 150.000,00 | 150.000,00 | 0,00        |
| UBI Banca                   |            | 25.610,08  | -25.610,08  |
| Banca di Piacenza 42089     | 628.067,91 | 156.801,46 | 471.266,45  |
| Banca di Piacenza 41982     | 4.205,65   | 4.120,10   | 85,55       |
| Postal current account      | 6.919,79   | 44.139,33  | -37.219,54  |
|                             | 880.292,16 | 686.249,44 | 194.042,72  |

The change is due to normal fluctuations generated by operating activities.

| CASH                       | 31/12/2021 | 31/12/2020 | Change    |
|----------------------------|------------|------------|-----------|
| Cheques                    | 200,00     | 200,00     | 0,00      |
| Cash liquidity             | 3.450,67   | 5.702,79   | -2.252,12 |
| Posta Pay                  | 851,80     | 1.541,91   | -690,11   |
| Paypal                     | 1.000,88   | 2.925,97   | -1.925,09 |
| Total PayPal and Posta Pay | 1.852,68   | 4.467,88   | -2.615,20 |
| Total Cash                 | 5.503,35   | 10.370,67  | -4.867,32 |

## **Liquidity Uganda Headquarters**

| Liquidit assets at 31/12/21   |                   | 31/12/21   | 31/12/20   | Change            |
|-------------------------------|-------------------|------------|------------|-------------------|
| Banca Kampala                 | Stanbic Bank501/k | 1.684,11   | 13.554,14  | - 11.870,03       |
| Banca Moroto                  | Stanbic Bank501/m | 10.330,63  | 14.840,48  | - <i>4.509,85</i> |
| Banca in Euro (Prog vari)     | Stanbic Bank503/k | 99.268,62  | 54.269,49  | 44.999,13         |
| Banca USD (prog.vari)         | Stanbic Bank504/k | 43.282,80  | 61.872,11  | - 18.589,31       |
| Banca Fao 06 S.D.             | Stanbic Bank506/k | 18.660,48  | 39.570,49  | - 20.910,01       |
| Banca (progetti vari)         | Stanbic Bank507/k | 10.167,58  | 5.678,01   | 4.489,57          |
| Banca (progetti vari)         | Stanbic Bank510/k | 34.761,71  | 14.149,14  | 20.612,57         |
| Banca in Euro (Prog vari)     | Stanbic Bank514/k |            | 10.580,30  | - 10.580,30       |
| Banca Prog.Right to food      | Stanbic Bank517/k | 9.349,56   | 9.022,89   | 326,67            |
| Banca 173_UNDP                | Stanbic Bank520k  |            | 1.284,53   | - 1.284,53        |
| Banca ICCO 183                | Stanbic Bank521k  | 1.087,68   | 2.265,85   | - 1.178,17        |
| Banca exVSO Alito             | Stanbic Bank524/k | 2.631,79   | 208,11     | 2.423,68          |
| Bank 181 Multiservices        | Stanbic Bank525/k | 3.396,28   | 18.422,85  | - 15.026,57       |
| Bank 193 Alito Lira Trento    | Stanbic Bank527/k |            | 6.875,19   | - 6.875,19        |
| Bank ex 198 Aics 2018 Kampala | Stanbic Bank529/k | 4.111,09   | 1.201,12   | 2.909,97          |
| Bank_199_CRS_Kla              | Stanbic Bank530/k | 8.477,62   | 12.134,11  | - 3.656,49        |
| Bank_201 AID 11546 Kla        | Stanbic Bank531/k |            | 581,25     | - 581,25          |
| Bank_201 Euro AICCS 11546     | Stanbic Bank532/k |            | 55,00      | - 55,00           |
| BANK ALITO FARM               | Stanbic Bank533/k | 1.912,71   | 270,84     | 1.641,87          |
| Banca Euro EU 206             | Stanbic Bank534/k | 3.703,09   | 38.797,57  | - 35.094,48       |
| Banca Ugx EU 206              | Stanbic Bank535/k | 13.062,10  | 671,75     | 12.390,35         |
| 212_UNDP BANCA KAMPALA        | Stanbic Bank536/k | 13.384,52  |            | 13.384,52         |
| Total Liquidit asset          | S                 | 279.272,37 | 306.305,22 | - 27.032,85       |
| '                             |                   | ·          |            |                   |

The various bank and cash accounts were opened to facilitate the management of the most important projects. This year, three new accounts were opened for ordinary project management.



| Liquid assets—CASH              | 2021      | 2020      |   | Change     |
|---------------------------------|-----------|-----------|---|------------|
| Cassa Kampala_501/k             | 13.257,75 | 15.083,68 | - | 1.825,93   |
| Cassa GV contruc 505/k          | 20.207,70 | 632,13    | - | 632,13     |
| Cassa Centro Giovani            | 846,86    | 4.735,16  | _ | 3.888,30   |
| Cassa Ughx prog. vari Kla 520/k | 9,29      |           |   | 9,29       |
| Cassa EURO 522/k                | 164,51    | 239,57    | - | 75,06      |
| Cash refound from project       | 6.924,32  |           |   | 6.924,32   |
| Cassa ECD Centre                | 1.040,15  | 5.452,74  | - | 4.412,59   |
| Cassa W104                      | 1.440,70  | 215,31    |   | 1.225,39   |
| Cassa Alito                     | 3.368,94  | 796,50    |   | 2.572,44   |
| Cassa 193 Alito Lira Trento     |           | 1.265,73  |   | -1.265,73  |
| Cassa 195 K.la                  |           | 48,80     | - | 48,80      |
| Cassa_196_Enable_The_Hive       |           | 66,14     | - | 66,14      |
| Cassa_196_Enable_Kaabong_Tech   |           | 18,22     | - | 18,22      |
| Cassa_198_Aics_2018             |           | 29,49     | - | 29,49      |
| Cash_199_Crs_Kla                | 386,10    | 578,79    | - | 192,69     |
| Cassa 203 ICCO Car KLA          | 75,79     | 2.477,19  | - | 2.401,40   |
| CASSA C/D for AID 11489 KLA     |           | 36,43     | - | 36,43      |
| CASSA KLA 205 UNICEF            |           | 1.796,35  | - | 1.796,35   |
| D 135 cassa school fees K.la    | 109,52    | 292,19    | - | 182,67     |
| CASSA 301 PROGETTI VARI K,LA    | 667,21    |           |   | 667,21     |
| Cassa K.la EU 206               | 2.262,30  | 667,04    |   | 1.595,26   |
| Cassa_207_FAO_Karamoja_Kampala  | 384,01    | 1.773,11  | - | 1.389,10   |
| CASSA 208 UNICEF KAMPALA        | 1.935,17  |           |   | 1.935,17   |
| 210_CASSA_AVSI_ALITO            | 610,76    |           |   | 610,76     |
| 211_Alito_CARIPLO               | 1.046,46  |           |   | 1.046,46   |
| Moroto Cash                     | 845,97    | 1.010,69  |   | - 164,72   |
| CASSA 195 M.TO                  | ,         | •         |   | 0,15       |
|                                 | 0,15      |           |   |            |
| Total Cash                      | 35.375,96 | 37.215,26 |   | - 1.839,30 |

The high level of cash resources in Uganda is exclusively related to project management needs. The change is due to normal fluctuations generated by operational activities. Cash and cash equivalents increased from €1,040,140 in 2020 to euro 1,200,444 in 2021, with an increase of euro 160,304 in cash in bank accounts and cash on hand, due to normal fluctuations generated by project activity. Overall, current assets decreased by €30,116 compared to the 2020 total.

## D) PREPAID EXPENSES AND ACCRUED INCOME

Prepaid expenses amounted to €28,473.80, an increase of €13,737.43 compared to 2020, and were calculated on an accrual basis.

| Prepaid expenses                             | 31/12/2021 | 31/12/2020 | Change    |
|--|------------|------------|-----------|
| Prepaid expenses—Italian headquarters        |            |            |           |
| Prepaid expenses - civil liability insurance | 270,86     | 264,17     | 6,69      |
| Prepaid expenses - photovoltaic ins.         | 68,52      | 68,52      | 0,00      |
| Prepaid expenses—volunteering ins.           | 6.586,60   | 6.790,18   | -203,57   |
| Prepaid expenses— car ins.                   | 1.722,84   | 1.685,51   | 37,33     |
| Prepaid expenses from projects' costs        | 19.824,98  | 5.928,00   | 13.896,98 |
| Tot. Prepaid expenses Italian headquarters   | 28.473,80  | 14.736,38  | 13.737,43 |
| Total  | 28.473,80  | 14.736,37  | 13.737,43 |

## A) NET EQUITY Movements in all equity accounts during the year are as follows:

| Description                                       | original     | Surplus/Deficit | other increas/ | Uses    | fional       |
|---|--------------|-----------------|----------------|---------|--------------|
|   |              | allocation      | decrease       |         |              |
| I Endowment fund                                  | 971.855,37   |                 |                |         | 971.855,37   |
| II - tied equity                                  |              |                 |                |         |              |
| 1) statutory reserves                             | 116.663,03   | -3.103,09       |                |         | 113.559,94   |
| 2) tied reserves earmarked by institutional bodis | 72.172,49    |                 |                | -60.000 | 12.172,49    |
| 3) tied reserves earmarked by third parties       |              |                 |                |         |              |
| Surplus (Deficit) 2020                            | -3.103,09    | 3.103,09        |                |         | 0,00         |
| Surplus (Deficit) 2021                            |              |                 |                |         | 5.962,14     |
| Total Net equity                                  | 1.157.587,80 | 0,00            |                | -60.000 | 1.103.549,94 |



The Endowment Fund consists of the historical value of the properties and the initial payment of shares made when AMCS was established. The reserve fund consists of the allocations of surpluses from previous years. The previous year's loss of €3,103.09 was covered by the use of the statutory reserve, as instructed by the Assembly. An operating surplus of €5,962.14 was recorded for the year.

## **B) TOTAL PROVISIONS FOR RISKS AND CHARGES**

This heading includes provisions set aside to cover specific charges that may materialise in the future and to cover the risks associated with carrying out activities in Italy and Uganda (where there has been growing political and social instability in recent years), as well as receivables relating to projects financed by donors with whom new relations are being established.

#### **Provision for write-down of securities**

The provision for securities impairment of €9,222.00 created in 2018 was not changed as there were no disposals of securities and no further provision was deemed necessary.

#### **Provision for doubtful accounts**

The provision was made due to the uncertainty surrounding the collection of the remaining credit of euro 10,000.00 from the buyer of the Urbino property. The organisation's lawyer was appointed to deal with the matter.

## **Provision for exchange rate fluctuation**

It reflects the provision following the valuation of foreign currency account balances at the *Inforeuro* rate. The provision was fully utilised in 2021 and no further provisioning was deemed necessary.

## **Provision for project risks**

The fund had been set up in the financial year 2019 as a prudential provision to ensure coverage for the corresponding credit item entered under assets, relating to the fundraising campaign for the AICS AID11489 project, which ended on 31 October 2021. The provision was reduced to zero with the closure of the project. At the end of the project (with a three-year duration 07/2018 -10/2021) the total three-year amount of the monetary contribution in the hands of AMCS, amounting to €184,200.92, was covered for €98,251.50 with resources allocated by donors of AMCS, for €61,380.00 with the extraordinary resources of the "Covid Fund" allocated by AICS in 2020 and for the remaining portion of €24,994.03 with the use of unrestricted fundraising of AMCS.

## **Provision for Covid-19**

The fund was created from earmarked non-earmarked revenues and was fully utilised in 2021 to counteract the negative effects of the pandemic on activities in Italy and Uganda.

## C) TOTAL RESERVE FOR SEVERANCE INDEMNITIES (TFR)

It was increased on the basis of severance pay accrued during the year. The fund thus increased from €107,253 to €123,151. The average number of employees in 2021 was 7.

## D) DEBTS with a separate additional indication for each item, of the amounts due within the next financial year

Payables include those generated by the management of specific ongoing projects and those arising from general operating activities.

Payables to donor-financiers for ongoing projects





| 2) debits due | to other | providers ( | of finance |
|---------------|----------|-------------|------------|
|---------------|----------|-------------|------------|

Debits to donors for 5x1000 ongoing projects
Debits to donators for various ongoing projects

| Change     | 31/12/2020 | 31/12/2021 |
|------------|------------|------------|
| 433.573,52 | 251.578,37 | 685.151,89 |
| 2.783,52   | 41.478,37  | 44.261,89  |
| 430.790,00 | 210.100,00 | 640.890,00 |

The funds related to the 5x1000 received in 2021 have been included under payables as they will be used to cover costs pertaining to 2022 for activities that will be carried out in 2022, and the amount of €640,890 refers to payables to private donors for donations related to activities that will be carried out in 2022.

|   | 31/12/2021 | 31/12/2020 | Change      |
|---|------------|------------|-------------|
| 5) debits due to conditional donations        | 153.526,99 | 554.985,98 | -401.458,99 |
| Debits to AICS for ongoing projects           | 0          | 389.577,98 | -389.577,98 |
| Debits to donors for various ongoing projects | 153.526,99 | 165.408    | -11.881,01  |

In the 2020 Financial Statements, the items included in this point were included in point 2) payables to other lenders and, following the in-depth analyses made after the issuance of Accounting Standard OIC35, it was deemed that the correct classification of these debt items, which arise from relationships governed by contracts signed with the various lenders, was in point 5). The change in the classification of the balance sheet item does not entail any substantial changes that would limit the informative capacity of the financial statements. The reduction in payables to AICS for €389,577.98 is due to the ordinary implementation of the project activities of the project co-financed by AICS that was closed on 31/10/2021. The amount of €153,526.99 includes conditional donations received from institutional donors (ICCO- Unicef-DCA-FAO-AVSI-UNDP-COOPEN) for the implementation of ongoing projects in Uganda. These are cash on hand in the accounts at the close of the financial year 2021.

**12) Other lenders.** Payables to other financers, recorded in the amount of €830,000, did not change and refer to non-interest bearing contributions received from the association Africa Mission for the purchase and renovation of the new offices in Piacenza, via Martelli no. 6, and for support to the operating structure. These payables are due beyond the next financial year.

**Suppliers.** Payables to suppliers go from €19,138.00 of 2020 to €14,699.99 with a variation due to normal project activities. These payables are due within the next financial year.

## **Debits due to tax authorities**

|   | 31/12/2021 | 31/12/2020 | Change    |
|---|------------|------------|-----------|
| Tax payables for employee withholdings                          | 6.058,95   | 367,86     | 5.691,09  |
| Tax payables for severance pay tax                              | 3.224,95   | 2.618,99   | 605,96    |
| Tax payables for project collaborators                          | 1.221,06   | 980,22     | 240,84    |
| Payables to the Ugandan tax authorities for local collaborators | 4.700,78   | 7.887,65   | -3.186,87 |
| Total debits due to tax authorities:                            | 15.205,74  | 11.854,72  | 3.351,02  |

## Other debts

|  | 31/12/2021 | 31/12/2020 | Change    |
|--|------------|------------|-----------|
| Due to employees and collaborators                             |            |            |           |
| Due to employees   | 6.332,00   | 12.495,48  | -6.163,48 |
| Due to collaborators   | 20.399,87  | 12.878,45  | 7.521,42  |
| Total debts due to employees and collaborators                 | 26.731,87  | 25.373,93  | 1.357,94  |
| Due to social security and welfare institutions                |            |            | Change    |
| INPS   | 7.290,18   | 8.744,29   | -1.454,11 |
| INPS due to collaborators                                      | 3.932,18   | 2.442,02   | 1.490,16  |
| INPGI  | 5,99       |            | 5,99      |
| INAIL  | 572,54     | 411,69     | 160,85    |
| Due to others  | 84,00      | 72,00      | 12,00     |
| Total debts due to social security and welfare institutions    | 11.884,89  | 11.670,00  | 214,89    |
| Total other debts  | 38.616,76  | 37.043,93  | 1.572,83  |
| Various debts—Uganda headquarters                              |            |            |           |
| Debits due to tohers for projects                              |            | 204,65     | -204,65   |
| Debits due to Ugandan social security and welfare institutions | 3.863,60   | 6.902,34   | -3.038,74 |
| Total debts Ugandan headquarter                                | 3.863,60   | 7.106,99   | -3.243,39 |

COOPERATIONE E SVILUPPO ONG « OMUE



All Other payables are due within one year, and their changes are related to the ordinary course of business. There are no debts represented by debt securities.

## E) ACCRUED EXPENSES AND DEFERRED INCOME

| Accrued expenses                           | 31/12/2021 | 31/12/2020 | Change  |
|--|------------|------------|---------|
| Accrued expenses Italian headquarter       |            |            |         |
| Enel Gas                                   | 1.035,59   | 1.704,94   | -669,35 |
| Enel Energia                               | 349,59     | 446,01     | -96,42  |
| Iren                                       | 138,99     | 130,33     | 8,66    |
| Telecom alarm line                         | 66,61      | 116,05     | -49,44  |
| Total Accrued expenses Italian headquarter | 1.590,78   | 2.397,33   | -806,55 |
| Accrued expenses Ugandan headquarter       |            |            |         |
| Total Accrued expenses                     | 1.590,78   | 2.397,33   | -806,55 |

Accruals, amounting to EUR 1,590.78, were calculated on an accrual basis and relate to ordinary business transactions.

| Deferred income  | 31/12/2021 31/12/2020 | Change    |
|--|-----------------------|-----------|
| Deferred iincome for project equipment donation received in Uganda | 15.866,08             | 15.866,08 |
| Total deferred income  | 15.866,08             | 15.866,08 |

This item includes the value of tangible assets purchased for the performance of project activities and fully expensed by the projects themselves, which were then left by the donor in the ownership of AMCS. The value is deferred to the corresponding value of the depreciation of the assets stated under item "Tangible fixed assets".

#### **CONSOLIDATION ACCOUNTS**

In the consolidation of balance sheet items, credit and debit items between the Italian headquarters and the Uganda headquarters cancel each other out. Other consolidation operations concern the reversal, in order to avoid duplications, of cost or income items that, for project reporting requirements to the various donors, are recognised both in the accounts of the Uganda headquarters and in the accounts of the Italy headquarters.

## **MEMORANDUM ACCOUNTS**

No commitments to highlight

## Warranties

On 15.03.2018, a bank guarantee was taken out with the Banca di Piacenza for the amount of €156,000.00 with a duration of 48 months, relating to the start-up of the project Feeding with food and knowledge the communities of Moroto and Napak, Karamoja, Uganda (NCC)- AID 011489 to be implemented in Uganda, financed by AICS and in collaboration with Cuamm of Padua. On the other hand, the surety taken out on 22/01/2019, with the Banca di Piacenza for €61,392.90 with a duration of 18 months to guarantee the implementation of the emergency project, AID 11546 by the Italian Agency for Development Cooperation office in Addis Ababa, was extinguished due to the conclusion of the project.

## Imputed costs

## 1) from general interest activities

As of the financial year 2021, we have also included in the memorandum accounts the valuation of the working hours of the volunteers, which are valued at an average of €13.37 per hour, and for the Civil Service we have taken into account the hourly remuneration recognised by the Office of the President of the Council. For 2021, the contribution of volunteers is as follows:

|                                    | No.<br>volonteers | Total hours | Appreciation | Total     |
|------------------------------------|-------------------|-------------|--------------|-----------|
| Permanent volunteers Piacenza      | 14                | 707         | 13,37        | 9.898,00  |
| Occasional volunteers              | 107               | 524         | 13,37        | 7.005,88  |
| Civilian Service volunteers Italy  | 6                 | 1232        | 8,295        | 10.219,44 |
| CIvilian Service volunteers Uganda | 2                 | 3839        | 4,395        | 16.872,41 |
|                                    |                   |             |              | 43.995,73 |

If Presidente



The value of use of the real estate owned in Uganda on gratuitous loan and used exclusively for the performance of institutional activities of general interest, estimated at a total value of 41,617,180 Ugandan shillings equivalent to 10,478.29€ (exchange rate inforuero 31.12.2021).

| Value in use of real estate owned in Uganda on gratuitous loan | 10.478,29 |
|--|-----------|
| Total value of general interest activities                     | 54.474,02 |

#### **COMPARABILITY OF FINANCIAL STATEMENTS**

For the preparation of the Financial statements presented as at 31/12/2021, the guidelines issued by the OIC (Organismo Italiano di Contabilità) with Accounting Standard no. 35 were applied.

As a result of the specifications of OIC35 in the 2021 financial statements, some balance sheet items that in the 2020 financial statements had been posted under item 2) *Payables to other lenders*, in these financial statements have been moved to item 5) *Payables for conditional donations*. In the Statement of Operations, it was judged that exchange rate fluctuations relating to the costs of initiatives and projects in Uganda were best placed in item A) of the Statement of Operations among general interest assets; for this reason, the item *Exchange rate differences*, which in the previous financial statements was placed in item D) *Costs and charges from financial activities*, has been placed in item A), among sundry operating expenses. The changes in the presentation criteria have been highlighted in the comments on the various items. The Board of Directors decided to maintain the comparison with the year 2020 as the changes do not reduce the clarity of the financial statements and the comparison facilitates their evaluation. The valuation criteria of the individual balance sheet items have not been changed.

#### **NETWORKS**

Cooperation and Development has no subsidiaries or parent companies in the technical or legal sense. There is a privileged relationship of collaboration with the association Africa Mission which constitutes a completion and enhancement of the operational capacity of AMCS.

Given that Cooperation and Development is a body with full legal and administrative autonomy, just as the Africa Mission association is a body with full legal and administrative autonomy, the link between the two associations originates and finds its operational foundation in the charisma of its founders: Don Vittorione and Monsignor Manfredini; in this perspective, they complement each other through a communion of intentions and works. Today, the collaboration expressed in the "Africa Mission Movement" or "Opera di Don Vittorio" is therefore, essentially, a profound and convinced communion and sharing of spirit and mission between the two associations.

## 6.4 CONSIDERATIONS ON THE ECONOMIC FRAMEWORK OF ACTIVITIES 2021

The operational activities carried out by Cooperation and Development in Italy and Uganda are summarised in terms of economic commitment by the following figures:

| Synthetic data of the year            | 2021      | 2020      |
|---------------------------------------|-----------|-----------|
| Development projects in Uganda        | 18        | 24        |
| Global citizenship education projects | 1         | 1         |
| Beneficiaries of Ugandan projects     | 145.103   | 168.830   |
| Income from grants and donations      | 2.481.030 | 2.666.701 |
| Employees and collaborators in Italy  | 8         | 7         |
| Italian collaborators abroad          | 8         | 8         |
| Volunteers ex Law 125                 | 3         | 7         |
| Local collaborators                   | 154       | 168       |
| Civilian Service volunteers Italy     | 2         |           |
| Civilian Service volunteers Uganda    | 6         |           |



|                            | 2021      | 2020      | Change   | % change |
|----------------------------|-----------|-----------|----------|----------|
| Total income and revenues  | 2.481.030 | 2.666.701 | -185.671 | -7,0%    |
| Total charges              | 2.473.722 | 2.669.235 | -195.513 | -7,3%    |
| Taxes                      | 1.346     | 569       |          |          |
| Operating urplus (deficit) | 5.962     | -3.103    |          |          |

In the financial year 2021, total income amounted to €2,481,030, a decrease of €185,671, or 7%, compared to 2020. This decrease is closely linked to the difficulties encountered as a result of the negative social and economic effects of the pandemic.

In order to cope with the reduction in the volume of funding, we proceeded by optimising the use of available resources, resorting to the use of the risk funds specifically created in the previous year and drawing on part of the equity reserves set aside in previous years.

The 2021 budget closed with a profit for the year of €5,962

## 6.6 FUNDRAISING

Cooperation and Development fundraising is carried out primarily through the awareness-raising and testimony initiatives that the organisation carries out in Italy and Uganda through its volunteers and collaborators. These activities are directly referred to the area of typical activities of general interest (point *A* of the *Management Report*). Awareness-raising and testimony activities form the basis of ECG's global citizenship education initiatives that Cooperation and Development carries out in Italy. The area of fundraising (point *A* of the *Management Report*) includes all the specific initiatives implemented in an attempt to promote development projects and solidarity initiatives underway in order to raise awareness and obtain consensus, contributions and donations (also with specific destination as long as they are in the nature of donations and consistent with the institutional aims) capable of guaranteeing and supporting the initiatives and projects underway and in the start-up phase, and to carry out any activity that is functional and/or instrumental to the pursuit of the institutional aims.

Income and revenues are divided as provided for in the scheme approved by Decree of the Ministry of Labour between liberal donations (offers and donations) and contributions. We consider contributions as donations resulting from the presentation to the donor of specific documentation required by a preliminary investigation related to a project or activity (generally to institutional donors, public and private entities), whereas offers and donations are all liberal donations made by anyone, other than contributions.

We can then identify two broad categories of offers and donations received by AMCS:

- Offerings and donations without specific indication. Donations which are sent without specific indication and which represent a concrete sign of sharing the path of social commitment that C&D pursues. These donations are intended to cover the costs for the realisation of projects not covered by specific donors.
- Offerings and donations with specific indication. Contributions to projects, offerings and donations for which the donor indicates a specific purpose. A special category are offerings and donations intended for projects of other organisations with which Cooperation and Development has collaborative relationships or for missionaries with which AMCS collaborates.

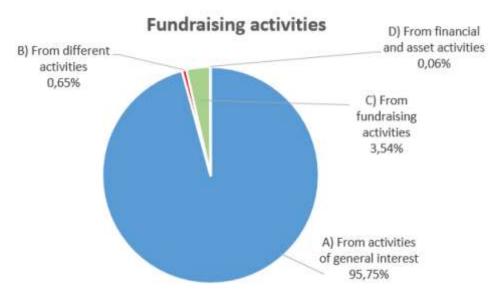
During 2021, Cooperation and Development realised a total of €2,481,030 in income and revenue. This amount includes funds amounting to €41,321.83 related to the 5x1000 collected during the year 2021, which will be spent to realise institutional activities in the year 2022.

The activities through which AMCS fundraised in 2021 were negatively affected by the pandemic situation, which prevented the realisation of most of the usual and occasional initiatives





| Fundraising by areas of activity                                  | 2021      | %      |
|---|-----------|--------|
| A) Revenues, rents and income from activities of general interest | 2.375.671 | 95,75% |
| B) Revenues, rent and income from different activities            | 16.132    | 0,65%  |
| C) Revenues, rent and income from fundraising activities          | 87.853    | 3,54%  |
| D) Revenues, income and gains from financial and asset activities | 1.374     | 0,06%  |
|   | -         |        |
| Total costs and charges from Management report                    | 2.481.030 | 100%   |



To provide more information on the composition of revenue, the following tables are given following tables. 99% of fundraising come from Institutional activities.

| Fundraising by areas of activities         | 2021      |     | 2020      |     |
|--|-----------|-----|-----------|-----|
| Income from institutional activities       | 2.463.524 | 99% | 2.642.628 | 99% |
| Income from different/financial activities | 17.506    | 1%  | 24.073    | 1%  |
|  | 2.481.030 |     | 2.666.701 |     |

## 69.7% of fundraising come private entities.

| Fundraising from public bodies                                      | 2021      |       | 2020      |       |
|---|-----------|-------|-----------|-------|
| Contributions from public bodies                                    | 750.752   | 30,3% | 855.548   | 32,1% |
| In Italy 474.783*<br>In Uganda 275.969                              |           |       |           |       |
| Contributions and donations from other non-public entities (Uganda) | 968.688   | 39,0% | 654.419   | 24,5% |
| Contributions from non-public entities (Italy)                      | 761.590   | 30,7% | 1.156.734 | 43,4% |
|   | 2.481.030 |       | 2.666.701 |       |

<sup>\*</sup>also includes the amount from contracts with public bodies under point B of the Management report

50% of fundraising has been made in Uganda through presentation of development projects.

| Fundraising by geographical area | 2021      |     | 2020      |     |
|----------------------------------|-----------|-----|-----------|-----|
| Income from Italia               | 1.236.373 | 50% | 958.064   | 36% |
| Income from Uganda               | 1.244.657 | 50% | 1.708.637 | 64% |
|                                  | 2.481.030 |     | 2.666.701 |     |



## **INCOME-ITALIAN HEADQUARTER**

The income collected in Italy comes mainly from donations from private individuals and thanks to the important contribution of volunteers from the branch offices and the various support groups. A key contribution, both at the operational and fundraising level, comes from the partnership with the Africa Mission association. Even during the year 2021, the pandemic curbed activities related to both witnessing and awareness-raising, generating a drop in donations from small donors and families.

In the category A 8) Contributions from public bodies, we have included income from government and local authorities (municipalities).

## **INCOME-UGANDAN HEADQUARTER**

The category A 8) Contributions from public bodies includes income from public bodies such as AICS (Italian Agency for Cooperation and Development), contributions received from United Nations agencies (from FAO, Unicef, UNDP), with which we collaborate in the implementation of projects, and includes the contribution received from the Ugandan Government in terms of exemption from payment of import taxes on goods intended for development projects.

The category 'Contributions from private individuals' includes contributions from private individuals, organisations (civil and religious) and international NGOs (DCA, WHH, ICCO, CRS, etc.) for the realisation of projects.

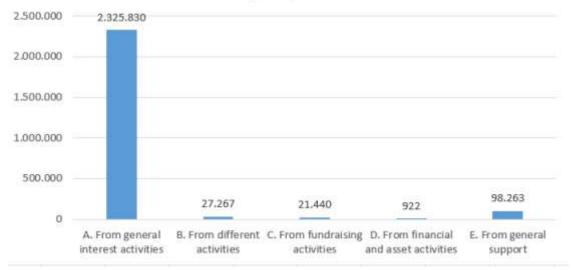
The main international donors/partners of C&S are Unicef, with whom we cooperate for the realisation of projects in the water and child protection sector in Karamoja, FAO with whom we cooperate for the realisation of agricultural and water projects in Karamoja, the Danish NGO DCA and the American CRS.

## **6.5 COSTS AND CHARGES BY ACTIVITIES**

The charges incurred in carrying out the activities are summarised in the following table:

| Costs and charges by activities                          | 2021      | %      |
|--|-----------|--------|
| A. Costs and charges from general interest activities    | 2.325.830 | 94,02% |
| B. Costs and charges from different activities           | 27.267    | 1,10%  |
| C. Costs and charges from fundraising activities         | 21.440    | 0,87%  |
| D. Costs and charges from financial and asset activities | 922       | 0,04%  |
| E. Costs and charges from general support                | 98.263    | 3,97%  |
| Totale costs from Management report                      | 2.473.722 | 100%   |

## Costs and charges by different activities





## A) Costs and charges from general interest activities

The area of typical activity includes all activities, initiatives and projects realised carried out within the framework of the institutional activity of Cooperation and Development according to the indications provided by the statute.

The area of typical activities includes all the expenses for projects carried out in Uganda and for activities carried out in Italy relating to raising awareness of development issues in poor countries through the promotion of initiatives and projects carried out in Africa, and to witnessing the values of solidarity that are part of the institutional activity of AMCS.

Raising awareness in Italian society is one of the objectives expressly provided for in the AMCS statutes: an activity that is of great value and for which there is a growing need. These expenses include charges for organising meetings at groups, parishes, etc., expenses for educational material, the cost of the periodical publication 'Qui Uganda Anche tu Insieme', expenses for events and conferences, the preparation and mailing of circulars, Come and See (Vieni e vedi) meetings, etc.

Unfortunately, even during the year 2021, most of the awareness-raising and testimony initiatives were implemented to a reduced extent due to the pandemic.

| A) Costs and charges from general interest activities             |       | 2021      |     | 2020      |
|---|-------|-----------|-----|-----------|
| 1) Raw, ancillary and consumable materials and goods              |       | 1.193.320 |     | 1.527.105 |
| 2) Services   |       | 213.158   |     | 161.773   |
| 3) Use of third party assets                                      |       |           |     |           |
| 4) Personnel  |       | 456.411   |     | 385.291   |
| 4bis) Local personnel   |       | 443.326   |     | 335.985   |
| 5) Amortisations  |       | 56.680    |     | 39.505    |
| 6) Provisions for contigencies and other charges                  |       |           |     |           |
| 7) Other operating expenses                                       |       | 22.935    |     | 155       |
| 8) Opening inventories  |       |           |     |           |
| 9) Allocation to tied reserve by decision of institutional bodies |       |           |     |           |
| 10) Use of tied reserve by decision of institutional bodies       |       | -60.000   |     |           |
|   | Total | 2.325.830 | 93% | 2.449.814 |

#### B) Costs and charges from different activities

This area includes charges incurred for activities other than institutional activities, but complementary to the same, insofar as they are able to guarantee the non-profit organisation useful resources to pursue the institutional purposes expressed in the articles of association. Commercial costs refer exclusively to the production of the photovoltaic system built on the roof of the new headquarters. The commercial activity is marginal and accessory to the main activity and is managed with separate accounts. The costs essentially refer to the depreciation value and direct operating costs of the plant. The value of revenues from commercial activities is 0.7% of the value of revenues from general interest activities.

| Totale   | 27.267 | 25.559 |
|--|--------|--------|
| 8) Opening inventories                               |        |        |
| 7) Other operating expenses                          | 530    | 472    |
| 6) Provisions for contigencies and other charges     |        |        |
| 5) Amortisations                                     | 24.018 | 23.702 |
| 4) Personnel   |        |        |
| 3) Use of third party assets                         |        |        |
| 2) Services  | 2.719  | 1.385  |
| 1) Raw, ancillary and consumable materials and goods |        |        |
| B) Costs and charges from different activities       | 2021   | 2020   |



### C) Costs and charges from fundraising activities

The promotional and fundraising activities area includes all the activities carried out in an attempt to obtain contributions and donations, capable of guaranteeing the availability of financial resources to carry out activities that are functional and instrumental to the pursuit of institutional purposes.

It is not always easy to distinguish between campaigns and initiatives that fall into category A) *Activities of general interest*, or into this category. The main discriminating element is the objectives that are given to the campaign or initiative. For example, taking part in an event to give visibility to projects or organising activities without presenting any specific request for funds to the public, or organising exhibitions or shows with the purpose of dissemination fall under category A) *Activities of general interest*. Whereas the organisation of dinners or an initiative where the main purpose of the communication is the financial support of a project are considered fund-raising activities.

Even during 2021, it was not possible to realise many of the planned initiatives; activities were carried out remotely or realised on a very small scale such as some historical ones: the 'Citrus of friendship' (Limoni dell'amicizia) campaign, the 'Run for water run for life' campaign linked to participation in the Venice Marathon.

| C) Costs and charges from fundraising activities |       | 2021   |    | 2020   |
|--|-------|--------|----|--------|
| 1) Charges and regular fundraising               |       | 13.473 |    | 32.375 |
| 1a) Personnel                                    |       | 7.967  |    | 44.012 |
| 2) Charges for occasional fundraising activities |       |        |    |        |
| 3) Other charges                                 |       |        |    |        |
|  | Total | 21.440 | 1% | 76.387 |

## D) Costs and charges from financial and assets activities

In accordance with the provisions of the Ministerial decree, this area includes: "Negative/positive income components deriving from operations having the nature of financial collection/generation of profits of a financial nature and of an asset matrix, primarily related to the management of real estate assets, where such activity is not an activity in the general interest within the meaning of Article 5 of Legislative Decree No. 117 of 2 August 2017 and subsequent amendments and additions. Where, on the other hand, it is an activity in the general interest, the income components are attributable in area A of the management statement."

The costs reported in area D) Costs and charges from financial and asset activities, refer to the management of the securities portfolio relating to the testamentary donation received in the past.

Bank charges and charges related to exchange rate fluctuations for expenses incurred in Uganda in carrying out general interest project activities have been reported in Section A), item 7) Other operating expenses as they relate to general interest activities carried out for the implementation of projects in Uganda. In the previous financial statements, these expenses were included in this section. (To give the possibility of comparison, we point out that in 2021 the item of exchange rate differences reported under A) is €17,433.27).

| D) Costs and charges from financial and assets activities          | 2021 | 2020                     |
|--|------|--------------------------|
| 1) from banking relations  | 922  | 4.417                    |
| 2) rfom loans  |      |                          |
| 6) other charges   |      |                          |
| 6a) Charges for guarantees   |      | 1.630                    |
| 6b) Exchange rate differences due to adjustment to budget balances |      | <u>22.437</u>            |
| Total  | 922  | <i>0</i> % <b>28.484</b> |



#### E) Costs and charges from general support activities

This is the management and running of the organisation, which ensures that the basic organisational conditions are maintained. The charges for the operation of the facilities in Uganda are considered as project charges and therefore included in point A (*Costs and charges from general interest activities*) of the Financial Statements. For the sake of completeness, it should be noted that the charges for the operation of the Kampala and Moroto offices amount €139,280, while last year they amounted to €130,878. Overall, if we add the charges for the Italian structure to those for the Ugandan structure, we are at about 10% of the total charges.

| E) Costs and charges from general support activities | 2021          | 2020          |
|--|---------------|---------------|
| 1) Raw, ancillary and consumable materials           | 1.304         | 1.528         |
| 2) Services  | 24.046        | 27.275        |
| 3) Use of third party assets                         |               |               |
| 4) Personnel   | 38.117        | 37.258        |
| 5) Amortisations                                     | 11.717        | 10.875        |
| 6) Provisions for contigencies and other charges     |               |               |
| 7) Other charges                                     | <u>23.079</u> | <u>12.055</u> |
| Total  | 98.263 4%     | <b>88.991</b> |

#### **6.6 CONCLUSIONS**

## Critical issues that emerged and mitigation actions

The various negative events, that occurred during the year 2021, caused delays in activities programming and had negative consequences also on the coverage of fix costs for personnel and management of the offices in Italy and Uganda.

These effects were mitigated by a ratinalisation action (with the aim of maximize scale economies) through the use of tpayroll subsidies, the Covid fund funded by AICS (to supplement the project we had with the Agency) and the use of reserves and provisions made in previous years.

The risk mitigation measures put in place helped to achieve the desired balanced budget, which was by no means a foregone conclusion in the global context of international cooperation.

Looking to the future, considering difficulties of the year 2021 which saw a reduction of private donations in Italy and major difficulties in finalising the signing of new agreements and operational programmes with institutional partners in Uganda, we foresee that also in 2022 the crisis situation will have undoubtedly a negative impact on new projects market.

Therefore, we highlight that the risk of a significant reduction of activities' volume, both in Italy and Uganda, could be prolonged for a multi-year time span (due to the pandemic and the new situation of international crisis due to Ukraine war), making management of fixed costs more onerous and affecting negatively asset funds.

It will therefore be necessary to carefully monitor project activities and choices, prioritising sustainability in the short to medium term, with the aim of relaunching project activities and finding the necessary funds to cope with the difficulties.



## 7. OTHER INFORMATION

## PARTECIPATION AND INVOLVEMENT STRATEGIES



### **Involvement**

Activities in Piacenza and surroundings: partnerships with schools and universities (the Catholic University of the Sacred Heart, etc.) for the inclusion of high school/university students in periods of internships/ temporary collaborations to write their final dissertation at the head office of Piacenza and/or in Uganda; "Vieni e Vedi" (Come and see) project to familiarise groups of young people interested in cooperation with the Ugandan reality, volunteering; Civilian Service, in Italy or abroad, integrating young people in the areas of major interest (WASH, socio-educational, etc.); involvement of volunteers (local groups).

Involvement of the personnel in Italy: weekly equips; creation of multidisciplinary work groups and training

**Involvement of the personnel in Uganda**: training, participation in refresher courses and events of professional interest; weekly/bi-weekly equips of coordination to reinforce the sense of belonging to the organisation and working relationships; organisation of moments of sharing good practices and peer-to-peer training.

## Training initiatives implemented in 2021 in Uganda:

Several meetings with both partners and local authorities, workshops and training courses for staff were held during the project "Children at Risk". Among the main ones:

- 19/02/21 "Orphanage Vulnerable Children Committees", realised by Save the Children at the headquarters of Lokopo
- 26-28/04/21 Training course on children's rights, realised by Save the Children
- 11-15/05/21 Training course on domestic violence and minors protection, by Save the Children
- 18-19/05/21 Refresher course on MEAL topic (*Monitoring, Evaluation, Accountability and Learning*) for internal staff
- 02-06/09/21 Refresher course on "Vulnerability, abuse and safety", with the support of Mercy Corps
- 21-25/06/21 Refresher course on UCAA (Uganda Change Agent Association) on youth dispersion
- 12-16/07/21 Course conducted by GIZ on various topics, such as: gender issues, inclusion of disabled people and environmental management
- 29/09/21 Training course on PSEA (*Protection against Sexual Exploitation and Abuse*), realised by UNICEF in remote mode

At the youth centre, these training courses were implemented:

- 17-19/06/21 on sexual abuse and harassement, realised by Mercy Corps
- July 2021, Save the Children conducted a training course on tropical diseases
- 05-06/08/21 the "Uganda Youth and Adolescente Health Forum" held a course on Smart advocacy

The following courses were implemented as part of the project "Wash in School":

- 10/03/21 UNICEF discussed the use of indicators in development cooperation projects
- May 2021, the project leader gave training on several WASH aspects: from good hygiene practices to counteracting defecation in the open
- 22/09/21 UNICEF held a workshop on prevention of sexual abuses and violence.

During the project funded by the EU, workshops on internal and esternal risk management were held.

In August 2021 FAO organised a training course on conflicts prevention and managament and in November 2021 it offered a technical course on WASH topic for water resources management.





# AFRICA MISSION – COOPERATION AND DEVELOPMENT **UGANDA** (partnership in Uganda)



AMCS is fully integrated in the territory where it operates, as it shows incessant commitment to supporting institutions and to realities present in Karamoja, with which it has always had a relationship of mutual respect. The spirit of collaboration and interaction has become even stronger when situations of extreme need and emergency have arisen.

The situation related to Covid-19 was monitored. In some projects in WASH and educational field vaccination awareness and encouragement training were introduced for all adults. Because of the increase in raids and shootings, staff were continuously updated on the situation thanks to the collaboration with the Department of Safety and Security. It is a United Nations department which provides professional security and safety services (UNDSS). In certain risk-areas it was necessary to arrange travel via convoys with other NGOs and international agencies.

The presence of AMCS in Northern Uganda is significant and appreciated from the other organisations in the area, since not only it has always shown to be ready to intervene in critical and emergency situations, but it has also and most of all been able overtime to create strong bonds of collaboration and a consolidated network of stakeholders, so that it can respond to the several necessities of the communities, starting from their priorities and needs, adopting a sustainable approach. This is demonstrated by the letters of appreciation from the local authorities, such as the Tepeth County, in the District and Diocese of Moroto, the Prison Farm of Namalu for well rehabilitation interventions, donation of goods, materials and tools, and the distribution of food, in particular for the project "Dry meat preparation and distribution for improved nutrition".

In the last few years, since 2016, 20 Memoranda of Understanding and 1 Agreement between AMCS and local institutions have been signed, in particular with the districts where the organisation intervenes, such as in Amudat, Kotido, Nakapiripirit, Kaabong and Abim, in the dioceses of Arua and Lira, and with the Ministry of Agriculture, Livestock and Fisheries (MAAIF), MoGLSD (Ministry of Labour, Equal Opportunities and Social Development) and the Ministry of Finance.



## 7. ADDITIONAL INFORMATION

## **ENVIRONMENTAL IMPACT**



In compliance with the Sustainable Goal n. 13 "Climate Action" of the 2030 Agenda, AMCS bases the design of its interventions on protecting the environment where it operates, especially WASH and agro-livestock sectors, by raising awareness among young people and their families of the importance of using water from safe sources, in order to prevent the spread of diseases with epidemic potential such as cholera; by creating *Water User Committees* at community level to ensure the sustainability of drilling projects and/or well rehabilitation and sanitary-hygienic services and to reinforce public ownership of these devices.

In the agro-livestock sector, projects in partnership with and/or financed by international agencies adopt guidelines that respect environmental resources, clearly outlining the approach to be used both in the design and implementation phases and include the measurement of the environmental impact of the intervention. In particular, the "US Environmental Regulations" were followed for interventions in partnership with USAID, while the "Environmental and Social Management Guidelines" were followed in projects in partnership with FAO. Specifically in the project "Alito 2.0" thanks to the collaboration with Kenyan Lentera Africa start-up, a professional an in-depth study of the pedagogical qualities of soils was carried out to improve agricultural production without affecting soil quality, contributing instead to "soil health", which concernes the proper use of land resources. For interventions in cooperation with USAID, the "US Environmental Regulations" were followed, instead the projects with FAO followed the "Environmental and Social Management Guidelines". The latter both involve the consideration of environmental and social factors for the proper implementation of interventions.

AMCS has always been attentive to the use of water resources (drip irrigation systems, use of the *Watershed Management* method), of energy resources (solar systems), of the sustainability of buildings constructed with locally available materials, fertilisers (organic, compost) and food for animal nutrition. Moreover, AMCS is committed to raise awareness within the staff, students and young people attending the Community Development Centre on limiting the use of paper materials and resource recycling, on the selective collection of waste, on paying attention to meal preparation and on the reduction of non-compostable waste or plastic, encouraging the use of washable and reusable materials.





## 8. MONITORING AND EVALUATION

# INTERNAL MANAGEMENT MECHANISMS IN ITALY AND UGANDA



In Italy, the supervision of the activities is carried out by the Board of Directors, made up of 7 people. Planning takes place during quarterly meetings at Piacenza headquarters, both in person and remotely. The auditing of accounts is entrusted to the audit committee chaired by Dr. Carlo Bernardelli.

In Uganda, programme and project management mechanisms were set up, with the role of coordinating and supervising the consolidation of the accounting and financial reporting of projects. This consists in a body made up of the Country Representative Piergiorgio Lappo, the Programme Coordinator Pierangela Cantini and the Accounts Manager Roberto Montanari.

The designated auditor for the audit of accounts in Uganda is "Proxor & Partners".

## **MONITORING OF INTERNAL STAFF**

AMCS employees in Uganda undergo an evaluation of their service twice a year, at the end of June and in mid-December, through a questionnaire. It looks over their level of professional satisfaction, based on criteria such as working environment, adequacy of commitment and workload according to one's role, the relationship with colleagues and superiors.

Regarding the year 2021, there are no internal causes that have contributed to a negative environment or major problems. Overall the results were positive, as the majority of employees expressed a strong sense of belonging for AMCS. They reported a stimulating and collaborative working environment and was able to learn new skills thanks to training courses, which took place during the year.

The percentage of staff remaining in the service of AMCS in Moroto in 2021 was 86.36% (114 out of a total of 132 employees). A part ended the experience once the contract was terminated (8 persons), 7 employees left the job due to perso-



nal reasons, while only three people (2,27%) committed such irregularities that provide for the suspension of the contract. The questionnaires are a useful tool both for the staff themselves, to make a self-assessment of what has been done during the year, but also for managers and supervisors. The latter have the opportunity to collect any inconveniences signs of distress and/or need and plan orientation, training courses, organisation of the work team, provision of materials and tools deemed necessary, confront each other through personal interviews or small-group meetings in order to come up with a solution encountered in a participatory manner, always favouring confrontation and dialogue.



## MONITORING AND EVALUATION: HUMAN RESOURCES, IN-STRUMENTS AND APPROACHES



Internal procedures on monitoring and evalutation, processed on the basis of the reasoned index realised in cooperation with the other CSOs of the FOSCIV consortium in 2021 and approved by the Board of the Directors on the 24 April 2021, define selection procedures and terms of reference for M&E personnel, training and periodic refresher courses, both of a transversal nature, such as data collection and reporting, and specific to each area of intervention. The guidelines on data collection and reporting methodologies are described within the M&E procedures for both internal use and disclosure. They suggest which software is preferable to use for the realisation of the questionnaires, *Survey Solutions* for data collection, how to create a user-friendly database, data analysis procedures that ensure the security and privacy of collected data with the aim of ensuring continuity and homogeneity of M&E activities, even in the absence of the manager or staff turnover. The M&E supervisor is supported by 1 colleague who is trained in data collection, analysis and reporting. Optimisation of human resources, available materials and sources of verification is arranged for the conduct of monitoring actions.

M&E staff is in charge of carrying out the study of the general context of intervention, the need assessment, i.e. the analysis of the beneficiaries' needs, and the prior drafting of the Monitoring and Evaluation Plan, containing the risk analysis, in order to ensure the possibility of making improvements and changes during the project, possibly without affecting the financial resources. Among the tools used for the context analysis are the mapping of stakeholders and partners, SWOT (Strengths, Weaknesses, Opportunities, Threats) and PEST (Political, Economic, Social, Technological) analysis, the problem tree and the Logic Model, which highlights the interconnection between all project elements in a cause-effect relationship. During the data collection phase, a great variety of tools are used: focus groups, questionnaires, structured and semi-structured interviews to key-individuals, field visits and the analysis of available documentation (reports, brochures, databases, official documents, etc.). The objective is to ensure an objective and impartial collection both quantitively and qualitatively. Finally, the indicators to be analysed are identified using the Indicator Tracking Table, a method already successfully tested in the last few years. The evaluation process is carried out by external staff and is implemented according to what is required by guidelines of the financing body. Normally the staff in charge assesses the efficiency, effectiveness, relevance, sustainability and impact of the project. Monitoring and evaluation concerns fundraising activities too, for which a comparison between headquarter's staff and groups of volunteers from branch offices is planned in order to understand what is realised and which aspects should be deepened and improved. Simultaneously, fundraising staff elaborate every year a strategic plan which provides for the diversification of funding sources.





In accordance with the new AICS and EU guidelines, AMCS uses the "Result Based Management" approach, on which initial training and periodic updates are provided for all the M&E staff: this is an analysis system based on the projects results, useful for investigating the aspects concerning sustainability, i.e. the ability of the project to produce and reproduce benefit over time once the intervention is concluded, considering all the dimensions: financial and economic, institutional, socio-cultural, environmental and technological, and long-term impact. Here are some reference approaches used by AMCS, both during the design phase and the monitoring and evaluation phase:

- Methods used in microfinance: VSLA (*Village Savings and Loan Association*) and SILC (*Savings and Internal Lending*) to facilitate the saving and loan system at community level.
- Methods used in the agricultural sector: APFS (*Agro-pastoral field School*) and FAAB (*Farming as Business*), to increase farmers' knowledge and ensure a sustainable profit growth.
- Watershed Management, for the management of natural resources, in particular hydrogeological
- Child Protection Committee, to ensure the protection of children from violence and abuse, securing their own rights.
- Methods used in the hygienic-sanitary sector: CLTS (*Community-Led Total Sanitation*) and *3 STARS*, i.e. 3 criteria that consider personal hygiene, sanitation and the availability of drinking water.

In addition to sustainability, in the monitoring phase and later in the mid-term and final evaluation of the projects (carried out by external staff), the following are analysed and declined for each specific project:



• The **relevance** and the effective pursuit of the project's objectives, i.e. the correctness of the beneficiaries' identification of problems and real needs, the adequate ex-ante evaluation of the local realities' capacity of implementing the project, the analysis of stakeholders and beneficiaries, strengths and weaknesses of the project design (SWOT analysis).



The **coherence** of the initiative with other interventions carried out in the region and with the policies and strategic-operational guidelines within the reference project, as well as the coherence of the intervention with relevant international norms and standards.



The **efficiency**, i.e. the quality of project management in terms of economic and human resources, information, risk analysis, relationship and coordination with local authorities, institutions and beneficiaries and the respect of deadlines, as indicated in the chronogram. Efficiency is measured through the cost/benefit analysis of the intervention and on the basis of the periodicity and validity of monitoring.



The **effectiveness** of the intervention, i.e. which benefits the intervention has brought to the local communities. It is based on the analysis of the significance and appropriateness of the result indicators, on the evaluation of changes within behaviour patterns, on the risk assessment and possible corrective action to be implemented, on the evaluation of the balance of responsibilities among the different partners and, in the long term, on the evaluation of unplanned results and their impact.



## **Final information**

## **Contributors to the Social Report include:**

Italy office: Carlo Ruspantini, Cristiana Strozzi, Elisabetta Dordoni, Nadia Berti, D'Agosta Lorenzo,

Paraboschi Elisabetta, Bolzoni Elisa

Uganda office: Piergiorgio Lappo, Pierangela Cantini, Raisi Cristina, Roberto Montanari

Coordinators: Carlo Ruspantini, Elisabetta Dordoni.

### **HOW TO SUPPORT US**

Becoming a donor of Africa Mission – Cooperation and Development is easy. There are many methods of payment, from which you can choose:

#### **PRIVATE**

Donate online by credit card or PayPal and discover in detail our projects on the website <a href="https://www.africamission.org">www.africamission.org</a>



Make a payment on the postal account n.14048292 made out to Cooperazione e Sviluppo ong onlus (tax deductible)

Effect a transfer on the bank account Cooperazione e Sviluppo Ong-Onlus Banca di Piacenza Iban IT04I0515612600CC0000042089

Donate your 5x1000 to Africa Mission Cooperazione e Sviluppo: in your income tax return, sign in the box "Support for voluntary work and other socially useful non-lucrative organisations" and indicates the Movement's fiscal code 91005980338.

Make a donation/bequest/inheritance: Africa Mission – Cooperation and Development can be appointed as heir or legatee depending on whether the disposition cocerns the estate or specific assets.

## **COMPANIES**

Support events for AMCS projects/initiatives by participating in communication campaign.

Support projects and activities of Movement through a free donation or the donation of goods and services.

## **TAX BENEFITS**

In all the cases described, it is possible to take advantage of tax benefits. As an NGO and an ONLUS every free contribution in favour of AMCS benefits from tax advantages provided for

by the regulations in force.





## **TESTAMENTARY BEQUEST**

A testamentary bequest is a way of making a donation that consists of leaving a contribution to continue the path of solidarity that one began during lifetime, thus continuing to "be close" to the lives of needy brothers and sisters in Africa.

AMCS may be named heir if the testamentary disposition concerns the totality of its assets or a part thereof, or legatee if the testamentary disposition concerns one or more specific assets. The testamentary disposition, whatever form it takes, remains revocable at all times.



## The message from the president of Africa Mission

Was it a holy year or a tired year? Have the painful events, that are afflicting the planet, the power to dampen enthusiasm and extinguish hope? Also our Movement are coping with this troubled time. What if it is a growth crisis? That's up to us.

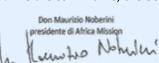
Dear brother or sister reading this: you are either God-centred or ego-centred. There is no third way. Either you are trying to make the world revolve around you, or you feel part of a great circle around the world, which is God and therefore everyone's.

The gaze of faith is truly capable of transfiguring life and making it a gift,

through a thousand gestures of love. This is the testimony of Don Vittorio and those who have continued his work of charity. The pandemic, the war and any other calamity are not enough to disrupt this way of life, indeed every emergency becomes an opportunity to give more. But an appeal is not enough if it falls on a heart empty of charity.

We are facing a significant drop in donations to support our activities. This is understandable but not inevitable, because we have good reasons to donate more and more. Prices go up, expenses increase and we become poorer, but also wiser, freer and more generous. Because that is how it works. The great temptation and true foolishness lie in idolatry, in the unjustified accumulation of goods, as a guarantee of our future. Jesus proclaims it, history confirms that. Ours too, which is a Holy History, because it is woven by so many poor people, rich in charity. What to do? We are still in time, the 50th has just begun: we want it to be a Holy Year, the richest year of charity, generosity

If it is true that good does good, what we have given with love will return to us multiplied in so much blessing.



## **CONTACTS**

Africa Mission-Cooperazione e Sviluppo

and therefore joy. It depends on us. Also on you.

National office: via Cesare Martelli, 6 – 29122 Piacenza (PC)

Phone number: (0523) 49.94.24

e-mail: africamission@coopsviluppo.org pec: coopsviluppo@pcert.postecert.it website: www.africamission.org

#### **PRESIDENT**

Carlo Venerio Antonello presidenza.africamission@coopsviluppo.org

#### DIRECTOR

Carlo Ruspantini carlo.direzione@coopsviluppo.org

#### **ADMINISTRATION**

Cristiana Strozzi cristiana.amministrazione@coopsviluppo.org

#### **ACTIVITIES in ITALY and ABROAD AND CIVILIAN SERVICE**

Elisabetta Dordoni <u>betta.areauganda@coopsviluppo.org</u> Lorenzo D'Agosta <u>lorenzo.areauganda@coopsviluppo.org</u>

#### **PLANNING**

Nadia Berti nadia.progettazione@coopsviluppo.org

## COMMUNICATION AND PRESS OFFICE

Betty Paraboschi ufficiostampa@coopsviluppo.org

For further information visit our website: www.africamission.org

## SECRETARY

Elisa Bolzo

i areaitalia@coopsviluppo.org

